

مركز الصحافة

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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D 8523 B

Divided, the French
Left still
stands, Page 16

NEWS SUMMARY

GENERAL

Rumasa chief held in Frankfurt

Spain is to seek the extradition of fugitive businessman Sr Jose Maria Ruiz-Mateos, detained at Frankfurt airport yesterday by West German authorities. His arrest on arrival from the U.S. came more than a year after the Madrid Government expropriated his Rumasa businesses, saying it was the only way to avert a financial collapse. He had been in Britain since then - there is no extradition agreement between Madrid and London - but left after being told he could stay only a few more days. He has been charged with currency offences, forgery, appropriation of tax funds, social security fraud and insulting the king. Page 20

Forty die in riots

At least 40 people have died in three days of rioting against government austerity measures in the Dominican Republic. Page 6

Mondale under attack

Democratic presidential contender, Walter Mondale is facing claims from his opponents that his fundraising methods are unethical and possibly illegal. Page 6

Computer probe

The British Government ordered an inquiry into reports that two U.S. officials at the UK Defence Ministry passed information on British computer leasing companies to U.S. authorities. Page 18

Iran 'will attack'

Iran is ready for a Gulf War offensive to cut off southern Iraq from the rest of the country, but is waiting for the results of Iranian elections, Iraq claimed. U.S. accused. Page 4

Diplomatic bag move

Western embassies in Nigeria have stopped bringing diplomatic bags into the country after being told that the bags - normally unsearchable - would be searched while the currency is being changed. Nigerian rush. Page 4

Nuclear spy claim

Dutch Interior Minister Koos Rijkman will report next week on a man's claim that he infiltrated the Dutch anti-nuclear movement for the U.S. National Security Agency. Page 20

Dissidents charged

Yugoslav authorities began criminal proceedings against two dissidents, Dragomir Djuric and Mirodrag Milic. They face 10 years' jail for hostile propaganda. Page 20

Wine growers held

Police in Carcassonne, southwest France, arrested five local wine-growers for burning down a hypermarket which sold imported wines. Page 20

Immunity proposals

The British Government plans to propose changes in the rules governing diplomatic immunity, at a meeting of international legal experts this month. Page 8

Kennedy death

David Kennedy, son of the late U.S. senator Robert Kennedy, has been found dead in a Palm Beach motel. The cause of death is not known but there were no signs of foul play. Page 20

Briefly...

Portugal celebrated the 10th anniversary of the coup that restored democracy. West German Chancellor Kohl is to visit Britain on May 2.

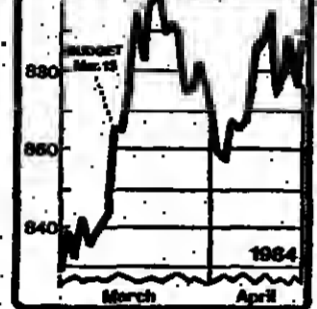
BUSINESS

Du Pont boosts profits by 84%

DU PONT, biggest U.S. chemical company, increased its first-quarter net earnings by 84 per cent to \$378m. Its rival Monsanto reported earnings for the first quarter up 73 per cent to \$175m. Page 18

MATSUSHITA Electric of Japan, world's biggest consumer electric and electronics manufacturer, lifted group net profit by 49 per cent to ¥51,950m (\$230m) in the first quarter. Page 22

INDIAN Aluminium reported losses of Rs 80.2m (\$5.5m) for 1983 - its first loss in 30 years - against a Rs 83.1m profit. Page 22



LONDON: FT Industrial Ordinary index rose 11.4 to 877.4. Report, Page 30; FT share information service, Pages 40-41

WALL STREET: Dow Jones index was down 8.53 at 1,182.37 at 3.30 pm. Report, Page 35; Full share listings, Pages 35-38

TOKYO: Nikkei Dow index was 184.52 higher at 10,888.24. The Stock Sixty index added 4.82 at 850.20. Report, Page 35; Leading prices, other exchanges, Page 38

DOLLAR in London was unchanged at DM 2.6795, lower at FF 8.2275 (FF 8.2230), and higher at Sfr 2.2165 (Sfr 2.2165) and Y225.65 (Y225.65). Its trade weighting was unchanged at 128.6. Page 49

STERLING rose 25 points in London to \$1.4119 and firmed to DM 3.785 (DM 3.7775), FF 11.61 (FF 11.6075), Sfr 2.2165 (Sfr 2.2165) and Y225.65 (Y225.65). Its trade weighting held at 79.9. Page 49

GOLD fell \$1 to \$382.75 in London, to \$382.25 in Frankfurt and to \$382.5 in Zurich. Page 49

MALAYSIA is raising \$500m through a 10-year Eurocredit to be led by Chase Manhattan, Industrial Bank of Japan and Malayan Banking. Page 20

HUNGARY: small companies will be allowed to elect managers and board members under changes in management rules. Page 2

POLAND: representatives of 500 Western banks arrived for talks on rescheduling \$1.2bn in capital payments falling due in 1984-87. Page 2

PROCTER & GAMBLE, the U.S. household goods giant which faces tough competition in many of its markets, has increased third quarter net income by just under 1 per cent to \$220m.

IRISH medium-term economic plan recommends sharp public spending cuts and holding wages down. Page 3

BOOTS of Britain and Galenika of Yugoslavia opened a joint venture pharmaceutical company in Belgrade. Page 7

The editorial content of today's international edition has been restricted because of industrial action by IG Druck and Papier at Frankfurt. The edition is printed. This prevents the publication of late-breaking news, the final Wall Street report and closing U.S. share prices.

IBM faces EEC fines for guarding product secrecy

BY PAUL CHEESERIGHT IN BRUSSELS AND GUY DE JONQUIERES IN LONDON

THE EUROPEAN COMMISSION has rejected proposals by IBM of the U.S., the world's largest computer manufacturer, for a negotiated settlement of the three-year-old EEC competition case against the company. The Commission's competition authorities are now laying the groundwork for a formal decision this summer that IBM has abused a dominant market position by withholding from its competitors technical information about its medium and large computers. Commission lawyers are working on a judgment which would require IBM to publish technical details about the "interfaces" of its new products no later than one month after they are first announced, instead of when they are first shipped to customers. The company may also face heavy fines.

The proposed judgment, under Article 86 of the Rome Treaty, must be submitted to a committee of the 10 EEC member states, which has a purely consultative role. It will then be presented to the full 14-member Commission, which is expected to take a final decision before the end of July. IBM said yesterday that the Com-

The British Government is to investigate reports that two U.S. officials working in the UK Defence Ministry are providing information about the activities of British computer leasing companies to U.S. authorities. Page 18

A judgment against IBM would be a severe blow to the company, which has consistently protested its innocence and lobbied hard in European capitals to have the competition case dropped. It would almost certainly appeal against an adverse judgment in the European Court.

The issue could also exacerbate further U.S.-EEC trade relations, which have already been strained by European complaints about U.S. controls on high-technology exports. The U.S. Justice Department, which dropped its own competition case against IBM two years ago, has since urged the Commission to follow its lead.

The Commission contends that IBM has inhibited competition by delaying publication of "interface" information which rival manufacturers need to make equipment which can either replace or be plugged into IBM products. Though the Commission's case extends only to IBM's operations in the EEC, the company is worried that it could affect its business worldwide. It believes that early disclosure of information in Europe would help Japanese manufacturers such as Fujitsu and Hitachi, which it considers its toughest competitors in the large computer market.

A Commission decision against IBM could also open the way to private legal actions and damages claims by its competitors, particularly those which make equipment designed specifically to be used with IBM systems. In a separate decision, the Commission yesterday granted IBM's request that the European distribution system for its personal computer be exempted from EEC competition rules. The exemption covers the criteria used by IBM to select dealers to sell the machines. Continued on Page 18

IG Metall picks two key areas for strike ballots

BY RUPERT CORNWELL IN BONN

IG METALL, the West German engineering union, has chosen the flourishing industrial areas around Stuttgart and Frankfurt as the launch pad for the next stage of its battle for a 35-hour working week. The union's national executive decided yesterday at a six-hour meeting in Frankfurt to hold strike ballots in the two areas between May 3 and 9 - evidently calculating that they offer the best prospect of winning the 75 per cent approval required for all-out strikes to be called.

Not only do the selected areas contain some of the country's most thriving engineering concerns (Daimler Benz, for example, is based at Stuttgart), but they are also in Baden-Württemberg and Hessen, the two states where un-

employment is lowest in West Germany.

The fear of creating still more unemployment on top of the country's present 10 per cent jobless rate has been one of the main reasons why the demand of IG Metall for a shorter working week has gained only lukewarm backing on the shopfloor. Yesterday's move, above all because of the time it took to decide, bears every sign of having been forced upon a wavering leadership by the absolute refusal of the employers to make any concession in the direction of the union's campaign.

For several weeks, thinly concealed messages have been coming from IG Metall that it would be happy to settle for a face-saving compromise. But two rounds of top level

talks between the two sides have foundered on the insistence of engineering employers on maintaining the basic 40-hour week.

Despite bold public talks by IG Metall that it has a strike offer sufficient to sustain a protracted stoppage, such an outcome is still not inevitable. But the prospect of the worst industrial disruption in West Germany since the steel industry strike of 1978 is already affecting the country's financial markets. The dollar climbed back over DM 2.88 yesterday, while the D-Mark continued to weaken against other major European currencies.

This is despite an inflation rate of only 3 per cent and forecasts that strikes permitting - growth will reach 3 per cent in 1984.

Porsche share offer well oversubscribed

BY JOHN DAVIES IN FRANKFURT

SHARES in Porsche, the West German sports car maker, were heavily oversubscribed when they were offered for sale yesterday. The offer, which was due to have remained open for three days, was closed after about three hours. The consortium of three banks organising the launch had limited the placement to no more than 100 shares for individual investors and 1,000 for institutions. But Deutsche Bank, one of the consortium, said each buyer would receive "far, far less" than this.

The non-voting preference shares - amounting to a third of Porsche's entire capital - were offered at DM 780 (\$291) a share. But in unofficial inter-bank dealings they have already been priced at well over DM 1,100.

Official stock exchange trading is due to start on May 4. The share launch will raise DM 327.6m. As a result of a capital increase coinciding with the launch, the existing shareholders - mem-

bers of the related Porsche and Piech families - will pay DM 93m to the company. This will leave them with the remaining DM 234.6m in cash. The family shareholders are Dr Ferry Porsche, son of the company founder; his four sons (and the separated wife of one of them); his sister, Frau Louise Piech; and three of her four children.

The stock market launch was triggered off by a plan - since abandoned - by his sister, Frau Louise Abomer, to sell her stake to interests headed by Al-Mal International, the London merchant bank, for nearly DM 100m.

The launch was devised as a means of giving the family members more flexibility in realising their assets, and providing the company with funds for future expansion.

UK banks hit by extra tax

By David Lascales in London

THE BRITISH Government's decision to phase out capital allowances will cost Barclays Bank as much as £580m (\$775m) and Midland Bank about £230m in additional taxes, the banks told shareholders yesterday. This is almost what each of them earned pre-tax last year.

The money will have to come out of reserves and will hurt capital ratios, but both banks said their balance sheets could take the strain, dispelling fears that they might have to make rights issues. This was good news for the London Stock Exchange, where bank stocks recovered some of their recent sharp losses. Sir Donald Barron, Midland's chairman, gave an assurance about the bank's dividend which could have been jeopardised by the tax problem and the huge losses at

Continued on Page 18
Lex, Page 15

Skandia to buy stake in London broker

By Barry Riley in London

SKANDIA, Scandinavia's largest insurance group and one of Europe's top ten, is to buy a 29.9 per cent stake in Quilter Goodison, the London stockbroking firm.

Sir Nicholas Goodison, chairman of the London Stock Exchange, is senior partner of Quilter Goodison, which is the latest UK securities firm to announce a link with a major outside institution. The value of the deal is not being disclosed. According to a recent survey of institutional investors Quilter Goodison is about the 20th largest London broking firm with a market share of around 2 per cent, but the strength of its private client business - where it is in the top three in terms of funds managed - would suggest a higher overall ranking.

At present half its revenue comes from private clients. Its institutional business is split almost equally between dealing in UK and European equities. The link with Skandia has arisen from a long association with the Swedish group as an investment client. A sum described as "several million pounds" will be invested in a new international dealing subsidiary, wholly owned by Quilter Goodison, which will take advantage of the recent relaxations in London Stock Exchange rules governing trading in foreign securities.

Further sums will be invested in the development of Quilter's UK institutional equity business, and in expansion of the private client portfolio management operation which already looks after funds of more than £1bn (\$1.6bn).

In Stockholm last night Mr Bjorn Wolrath, managing director of Skandia, described Quilter Goodison as "a natural partner". The investment formed part of the group's policy of broadening its operations. It already has participations in several stockbroking firms in Sweden. There are no firm plans for any further increase in the investment in Quilter beyond the 29.9 per cent now committed. But Mr Wolrath spoke of "possible closer links with other parts of the UK Skandia group," which includes Skandia Life, a reinsurance company.

Creusot seeks protection after aid refusal

BY DAVID HOUSEGO IN PARIS

CREUSOT-LOIRE, the major French engineering and special steels group, last night sought protection from its creditors under the bankruptcy laws.

The move followed the Government's rejection earlier yesterday of Creusot-Loire's most recent request for between FFr 2bn and FFr 3bn (\$243m-\$364m) in financial assistance. Under French bankruptcy law, temporary protection from creditors' demands provides a three-month moratorium, during which a company can prepare restructuring proposals that include debt repayment over a three-year period. This is the French equivalent to the U.S. Chapter 11 procedure, from which Phoenix Steel, a Creusot-Loire U.S. steel-making subsidiary, is already benefiting. Creusot-Loire's difficulties were heightened last year by the need to make a FFr 400m provision for a possible closure of Phoenix Steel.

The Government's cold response to Creusot-Loire's requests reflects mounting impatience with the group's renewed demand for assistance, as well as the fact that the Government's own finances are already strained by the demands of the nationalised industries. A total FFr 1.8bn of losses over the past two years, as well as the expectation of a further FFr 700m loss this year, have wiped out shareholders' funds and reserves. The group is seeking help from the Government to consolidate existing loans, to divest itself of its remaining steel subsidiaries in France, to renegotiate its participation in Framatome (the nuclear reactor company in which it has a 50 per cent stake) and to guarantee it against losses caused by Phoenix Steel being forced to close.

The fresh appeal for help came last week, only six months after Creusot-Loire had received a cash injection of FFr 6bn, of which over FFr 2bn was provided by the state and banks at subsidised rates. The Government said yesterday that it had put up its share of the cash injection after a lengthy study of the group's affairs.

An official statement said simply that the Government would respect its existing commitments and expected Creusot-Loire, and its parent company, the Empain-Schneider group, to respect theirs.

Copenhagen unveils austerity package

BY OUR COPENHAGEN CORRESPONDENT

MR POUL SCHLUTER, Denmark's Conservative Prime Minister, last night announced a package of spending cuts and austerity measures aimed at shoring up the economy and stabilising the country's fiscal recovery.

The measures, agreed between the centre-right coalition minority Government and the small but influential Radical-Liberal Party, its partner on economic policy, include cuts of Dkr 1.5bn (\$150m) in public spending in 1984, Dkr 500m in beer and tobacco on cigarettes and beer and the continuation of a 4 per cent ceiling on annual wage increases. The package, to be presented to parliament today, includes guidelines for Denmark's 1985 state budget which, for both this year and next, is to be frozen at expenditure of Dkr 155bn. The 1985 spending cuts, at around Dkr 4bn, are to be achieved by extending the present suspension of automatic inflation-linked pay increases, introduced in 1982, for the period 1985-87, and by reforming unemployment benefit schemes.

Mr Schlüter said that his Government expected that unemployment, currently running in Denmark at 10.7 per cent of the workforce, or 282,000 people, would be reduced by 35,000 this year as a result of the new measures.

He estimated that the Danish growth rate would remain at 3 per cent and he forecast that the state budget deficit would fall from Dkr 54bn last year to less than Dkr 50bn this year and to Dkr 45bn by 1985. This means that the total budget deficit would decrease to around 4 per cent of GNP in 1985, compared with 8 per cent in 1982, when the four-party, rightist-led Government came to power.

Mr Schlüter added that the measures envisaged would limit the increase in Denmark's balance of payments deficit. This is now projected to rise to Dkr 12bn this year, as against Dkr 10bn last year, before falling again in 1985.

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EUROPEAN NEWS

Show trial of Moussa ends by showing up the French Government

David Marsh meets the principal player in a highly emotive financial drama



M. Pierre Moussa has emerged from his long ordeal with his reputation unscathed.

AFTER SITTING impassively in a sweltering Paris courtroom before a panel of black-robed magistrates, M. Pierre Moussa reacted immediately at 5.15 on Tuesday afternoon...

Moussa's international standing has probably been enhanced. He will certainly put this to good use in his plans to assemble a new international investment banking venture...

certain members of the Socialist Administration had hoped to unravel, the prosecution's case rested on a circle of mostly aged and relatively unsophisticated clients who had salted away cash in Switzerland mainly out of fear.

An emotional highlight of the trial came when a letter from the dead man's brother, M. Jean Boissonnat, a highly respected economic journalist, was read out in court lamenting the "inhumanity of settling scores between great political and financial machines" which had led indirectly to the suicide.

But he, as well as the Socialists, was guilty of rashness in the heady autumn of 1981 by opting for full-scale confrontation with the Government over the sale of the majority control in the Swiss and Belgian subsidiaries of Paribas.

The affair started with the Socialist Government's laying of charges against him in November 1981. This was just over a fortnight after M. Moussa resigned from Paribas in disgrace in the midst of a full-scale political row over his successful clandestine, but perfectly legal, efforts to free part of the bank's foreign operations from the Government's nationalisation plans enacted in February 1982.

The court, it is true, handed down fines and sentences on former Paribas managers and clients. They were involved in an illegal network smuggling cash to Swiss bank accounts which was discovered after police and customs officers raided the bank in November 1980. This cash had been built up in the Paribas department which handled the investment of private clients' funds.

M. Fabius, for instance, is now far too busy organising the restructuring and mass job losses in hard-hit industries like steel to bother with the ideological salves which were *la mode* in 1981.

Operating profits have actually doubled since nationalisation, with results even rising dramatically in the investment management department, now no doubt operating thoroughly legally. The bank has even entered into negotiations to buy back from foreign shareholders its lost majority stake in Paribas Suisse, the Geneva bank at the centre of the future.

Another irony is that M. Moussa himself who is a long way from the stereotype of a right-wing capitalist mogul, was himself friendly in 1981 with a number of ministers and officials in the newly-formed Socialist Government. He has never been a member of any political party, and says now he "hates" the

the same as under the previous Government—that if I had persuaded the 15 people who counted, the matter was safe. M. Moussa admits that he had not paid attention to the party's grassroots supporters, "the little Socialists".

After it became clear in the autumn of 1981 that his suggestions would not be heeded after all, M. Moussa went ahead with the foreign share sales. He admits that he did not foresee the political storm which followed, although he says ingenuously: "I thought it might jeopardise relations with the government—I might not be made Commandeur de la Legion d'Honneur."

Political priorities 'threaten East Europe economies'

BY DAVID SUCHMAN, EAST EUROPE CORRESPONDENT

PLANNERS IN Eastern Europe have mortgaged the future of their economies by cutting investment too much and consumption too little, because of the political priority they have placed on "proving a Polish-style unrest". This warning is spelt out in the latest report by Mr Jan Vanous, research director on East bloc economies at Wharton Econometrics. Last year's recovery in Eastern Europe is probably not sustainable and some East European countries are running the risk of settling to a low-growth plateau for a number of years, which has been the Soviet problem since 1979.

in the level or the growth of living standards, and low growth rates of output necessitate even slower growth of net capital formation. A partial exception seems to be Hungary, where the government of Mr Janos Kadar has had the political self-confidence, plus pressure from the International Monetary Fund, to restrain consumption, and where reform has improved the return on investment. Relative to 1980, net investment by 1982 had fallen 32.4 per cent in Poland, 26.3 per cent in Romania, 24.4 per cent in Czechoslovakia, 22.6 per cent in East Germany, and 20.7 per cent in Hungary. In Bulgaria, with special help from the Soviet Union, it rose 11 per cent. But Mr Vanous believes that even these figures seriously overstate the rate of investment, for three reasons: They mask a rise in spending on military hardware everywhere, except in Hungary and Romania, and thus an even greater fall in civil expenditure. They are overstated because of an unrealistically low depreciation rate. They do not take into account inflation, which, even when it is officially admitted in Eastern Europe, is invariably understated.

Hungary plans reforms in management

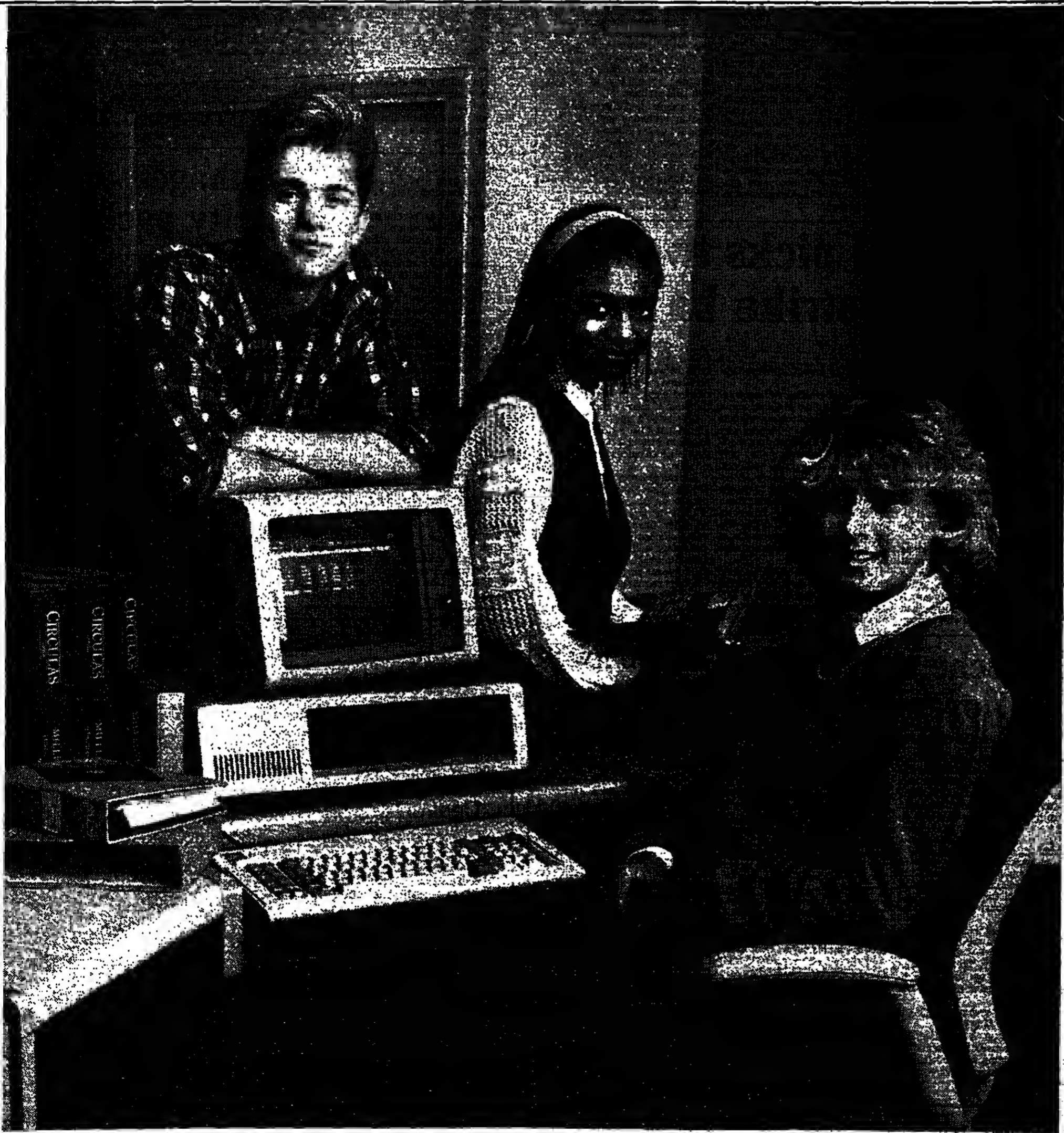
By Leslie Cofttz in Berlin

SMALL HUNGARIAN companies are to be allowed to elect their managers and members of the board who will be subject to dismissal by workers. This and other changes in management emerged from last week's central committee meeting of the Hungarian Communist Party. Medium sized and certain large companies are to operate under company councils which are to be the "strategic decision-making body". These will consist of representatives of workers and management and will also include the secretaries of the Communist Party organisation, trade union and the Communist Youth League. Company staff will elect representatives to the council for a fixed term. Most large companies, however, are to remain under the present form of management. General managers are appointed by ministries for a set term under a competitive system of selection. They are able to choose their own executive board. The Hungarian party said the economic management system is to be streamlined from next year after the Government has put the necessary changes in the law to Parliament. The moves are designed to increase management efficiency and to give employees a greater sense of participation in running the companies of which they are ostensibly part-owners. The Hungarian party newspaper, Nepszabados, last week noted there was little correlation between the efficiency of enterprises and the wages they paid. As long as there was no link between work performance, productivity and wages, said the newspaper, the labour force would not gravitate towards the more efficient sector.

Western bank team in Poland for debt talks

By Christopher Bobinski in Warsaw

REPRESENTATIVES OF some 600 Western banks arrived in Poland yesterday for talks with government and banking officials on rescheduling \$1.2bn worth of capital payments falling due in 1984-1987. Earlier this week, Trybuna Ludu, the Communist party newspaper, defended present rescheduling policies under which about 25 per cent of hard currency income is going to debt payments. Many voices have been raised in recent months criticising that level as too high. The newspaper argued, however, that Poland's debt is now officially just at \$26.4bn. Under debt rescheduling agreements in 1982 and 1983, Western banks agreed to lend back to Poland in the form of three-year credits, a substantial share of interest payments. A freely-elected workers council at Elana, an important saw, has voted to call off this week's seminar for workers' councils from some of Poland's largest factories. The seminar on the country's economic reform would have provided the fledgling workers' council movement with an independent forum for exchanging views for the first time since martial law was imposed. The reason given was lack of confirmations of attendance.

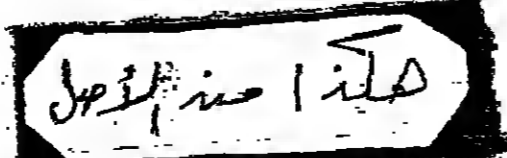


If they work for you, we should be working for you too.

You may not realise it, but the Youth Training Scheme is not just for unemployed school leavers. Lots of young employees are already benefiting from it as well. So yours should too. The Youth Training Scheme is open to all 16-year-olds, both employed and unemployed, some 17-year olds and, with special arrangements, to disabled young people up to 21. In all cases the Manpower Services Commission will work with you to get the best out of young people.

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Belgium's austerity measures come under twin attack

BY PAUL CHEESBRIGHT IN BRUSSELS

BELGIUM'S centre-right coalition Government yesterday came under pressure from the two sides of the political spectrum.

Trade union leaders from the main Socialist and Christian groupings, working in uneasy alliance, sought to mitigate the effects of the Government's latest austerity package in talks with leading members of the coalition.

But Fabrimetal, the employment grouping covering metal, mechanical, electrical and plastics processing industries, charged that the austerity programme did not go far enough, if Bfr 250bn (£3.3bn) is to be cut from the 1983 public finance deficit of Bfr 640bn over the next three years.

The latest phase of the Government's plan to redress the Belgian economy is a package which embarks on wage restraint to maintain corporate competitiveness and cuts in public spending, including education and social security benefits.

Union opposition to this has resulted in the Mediterranean with mixed success to paralyse the country in one-day general strikes.

The Government yesterday maintained its refusal to change the austerity package, along lines suggested by the unions, but agreed to rapid talks both

Gilt-edged way to say au revoir

By Paul Setts in Paris

THE PRACTICE of giving chief executives of large companies "golden parachutes" when they leave or are forced out appears to have spread to French nationalised groups.

Le Canard Enchaîné, France's leading satirical newspaper, disclosed yesterday that M Georges Peberon, managing director of CGE, the nationalised electronics conglomerate, and chairman of the group's telecommunications subsidiary CIT-Alcatel, had been promised one if he has to leave the latter.

It involves a life payment of FF400,000 (£34,780) a year, index-linked.

CGE has not denied the report but says the CIT-Alcatel board decision followed common French corporate practice.

M Peberon is among the most respected business managers in France and his group is regarded as a flagship of the nationalised industry. Among other activities, CGE and CIT-Alcatel have been entrusted with the central role in the development of the French telecommunications industry.

M Peberon has long been tipped as the next chairman of CGE. But it would mean a drop in salary.

Swedish recovery exceeds all expectations

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

THE SWEDISH economy is recovering strongly and is outpacing the Government's most optimistic forecasts. Figures presented yesterday along with the revised budget for 1984-85 suggest that the economy could grow by 2.5 per cent this year, compared to 2.5 per cent in 1983.

Booming exports of goods and services are expected to help reduce the deficit on the current account of the balance of payments to only SKr 1bn (£39m) this year compared with earlier government forecasts of SKr 5bn. It is not ruled out that the deficit could be eliminated, a huge improvement on the record SKr 22.5bn (£2,022m) in 1982.

Helped by the 18 per cent devaluation of the krona in October 1982, which gave a big boost to industry's international competitiveness, the current account deficit has tumbled from the equivalent of 3.6 per cent of gross national product in 1982 to 1.2 per cent last year and possibly only 0.1 per cent this year.

Exports of goods and services are expected to rise by as much as 7.5 per cent in volume this year following a jump of 11.5 per cent last year. Sweden increased its share of foreign markets by 5.6 per cent in 1983, and a similar expansion is forecast for 1984.

After many years of decline, industrial investment is expected to rise by as much as 15 per cent this year as industry uses up reserves of idle capacity.

At the same time, the Government hopes that open unemployment can be cut to 3.1 per cent from 3.5 per cent last year, partly helped by further job creation measures. A SKr 2.4bn package was announced yesterday aimed at creating up to 30,000 new jobs for training places.

The stronger economic growth is also beginning to ease pressure on the state's finances. The deficit in the central government budget is now expected to fall to SKr 67.2bn in the 1984-85 fiscal year compared to SKr 80.8bn forecast in January.

Mr Kjell Olof Feldt, the Finance Minister, is deeply concerned that the economic improvement could prove to be short-lived, however, with an inflation rate that continues to run ahead of most of Sweden's competitors in international markets.

Sweeping measures were taken earlier this month, including a general price freeze and the temporary confiscation of liquidity from corporations and local authorities, in an attempt to slow the rise in prices this year. The Government has accepted, however, that it is unlikely to reach its goal of lowering inflation to 4 per cent by the end of this year. In March, consumer prices were running at 9 per cent above a year earlier.

He warned yesterday that the recovery was still fragile. A resurgence of inflation, high nominal wage increases and high interest rates would "make the government budget deficit sky rocket," he said.

The Government has already warned implicitly that it will impose some form of wage policy if employers and unions do not moderate wage settle-

Spending and incomes curbs urged on Irish Government

BY BRENDAN KEENAN IN DUBLIN

A MEDIUM-TERM economic plan prepared for the Irish Government recommends sharp cuts in public spending and holding incomes to average levels in the European Community between now and 1987.

There are already doubts as to whether the recommendations will be acceptable to the Labour Party, the junior partner in the ruling coalition.

The plan was prepared by the National Planning Board. This was established by Dr Garret Fitzgerald's government

last year to advise ministers on ways of increasing economic growth and reducing Ireland's 17 per cent unemployment rate.

Fred Louden Ryan, the board's chairman, said Irish taxation rates were "at the limit of the tolerable" and a primary purpose of the plan was to avoid the need for further increases.

The report recommends that Irish governments should concentrate on the size and structure of the public sector borrowing requirement and that this should be reduced from the pre-

sent 17 per cent of gross national product, mainly by a fall in the budget deficit from 3.3 per cent of GNP to 2.2 per cent.

This would be achieved by tighter controls on government programmes, including the imposition of cash limits for departments and a fall of 9,000 in the 300,000-strong public servants.

Substantial changes are also recommended in the tax structure, which would include the

abolition of relief on mortgage interest. There would be no difference in the tax treatment accorded to retained and distributed profits of companies or between salaries and dividends.

Members of the board accepted that last January's budget, which added almost 20 per cent to the tax burden, showed no sign that the Government had accepted their preliminary recommendations.

They stressed the urgency for government action to halt the spiral in unemployment.

Even if the recommendations were accepted, the report's authors accept that the numbers out of work will grow by 25 per cent by 1987, but believe they should fall thereafter. In the meantime, GNP growth would average 2 per cent a year, and inflation would fall from the present 9 per cent to an average 5.5 per cent over the period.

The Government is expected to issue a reaction to the report today.

Brussels plan to combat Mediterranean pollution

BY PAUL CHEESBRIGHT IN BRUSSELS

THE European Commission is seeking political approval for an environmental action programme in the three EEC countries of the Mediterranean—France, Greece and Italy.

The programme, specifically directed at water pollution and the dissemination of industrial and urban waste, would cost a modest Ecu5.2m (£3m) over the five years to 1988.

The Commission's ideas are put forward in response to a request from the Council of Ministers which, in 1983, agreed a general programme of environmental action for the Community.

They also follow the EEC decision to sign the Barcelona Convention, which groups Mediterranean countries in an attempt to protect a sea which is surrounded by areas of high population density.

The Community plan is part of an effort to put the EEC house in order before a conference next year of the countries on the Mediterranean littoral which has been called to agree a collective approach to environmental protection.

Strong \$ puts U.S. cities among most expensive

GENEVA—The rise of the dollar has put Chicago, San Francisco and New York among the world's 10 most expensive cities, according to the annual survey by Business International.

London, Tokyo and Cairo occupy the top three positions, for the third year, in a list of 85 cities, but the regained strength of the U.S. currency brought spectacular shifts in the rankings of most others.

The most dramatic change came for Caracas which plunged from fourth to 85th because of a drastic devaluation of the bolivar.

For the first time, all European cities listed were less expensive than New York.

Business International's survey is based on a "weighted" index taking into account food, household sup-

plies, recreation, transportation and selected other items.

During the 12 months to January, the inflation rate was up 466 per cent in Buenos Aires as measured by an index of "inflation for executives." Tel Aviv was 231 per cent up, Rio de Janeiro 228 per cent and Lima 122 per cent. It was lowest in Switzerland and the United Arab Emirates, with 25 per cent.

Some of the cities are listed below with their position on the scale in parentheses:

Chicago, Jeddah, Singapore, San Francisco (4); New York (5); Abu Dhabi, Los Angeles, Oslo, Taipei, Washington DC (10); Melbourne (15); Zurich (28); Tel Aviv, Bangkok (44); London (46); Paris (49); Frankfurt (54); Rome (56); Brussels (62). AP

Belgrade dissidents charged

BELGRADE — Yugoslav authorities have begun criminal proceedings against two dissidents detained last Friday night with veteran rebel Mr Miroslav Djilas, Mr Srdjan Popovic, a lawyer, said yesterday.

The proceedings on a charge of disseminating hostile propaganda have been opened against Mr Dragomir Olujić, a local radio assistant, and writer Mr Miroslav Milic, Mr Popovic said.

Mr Olujić and Mr Milic were released on Wednesday after four days in police custody, the last of a group of 28 dissidents seized in the raid on a private Belgrade apartment.

Mr Popovic, who was held by police for 12 hours, expects preliminary judicial moves in the next few days. Mr Olujić and Mr Milic are the only two of the 28 originally detained to be the subject of criminal proceedings. AP

Austria will rely more on gas for energy needs

BY PATRICK BLUM IN VIENNA

AUSTRIA will rely more heavily on gas to meet future energy requirements, even if this means greater dependency on the Soviet Union, which provides practically all its imported gas.

In 1983, gas accounted for 16.4 per cent of the country's energy consumption.

Officials in Vienna argue that public opposition in Austria to other sources of energy on environmental grounds and the availability and low cost of Soviet gas makes it the best choice.

"It isn't a political question. It is our only chance to get gas. North Sea and Algerian gas are too expensive," an official of OMV, the Austrian state-owned oil and gas group, said.

Under a treaty signed recently between OMV and the Soviet Union, Austria will import an extra 1.4bn cubic metres of gas a year worth between £14m and £155m at current prices.

Austria already imports 2.4bn cubic metres a year of Soviet gas. In addition, it takes up another 500-800m cubic metres

annually depending on availability.

Austria also "imports" about 500m cubic metres of North Sea gas from Ruhrgas of West Germany but through a switch transaction in fact takes that amount directly from Soviet exports to West Germany.

In practice since 1968 when the first Austrian-Soviet gas treaty was signed, Austria's gas imports have come from the Soviet Union. Under the new treaty, Austria will import an agreed total of 3.9bn cu metres a year by 1987.

The increase will be staggered over three years, starting with an extra 250m cu metres in July this year. The treaty also provides for an optional extra 1bn cu metres.

Austrian domestic production of 1bn to 1.2bn cu metres of gas will account for about one-fifth of total gas consumption by then.

Austria's reliance on gas has to increase following government measures to reduce pollution, taken under pressure from widespread public opposition to oil, coal and nuclear power.

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BARCLAYS

FOREIGN EXCHANGE CENTRE

OVERSEAS NEWS

Mark Baker assesses the reasons for an about-turn in U.S. relations with Taiwan

Reagan takes a softer line with Peking

WHEN President Nixon made his historic moves towards rapprochement with China in the early 1970s, one of the first people to voice protests on behalf of the Taiwanese was Mr Ronald Reagan.

During several visits to the island of "Provincia" of China, and through his ascending political career at home, Mr Reagan proved himself one of the most reliable backers of the Khomeini leadership on Taiwan.

In politics, four years can represent eight years. This week President Reagan will stand in Peking's Great Hall of the People and toast the future of a burgeoning friendship and economic alliance between the U.S. and Communist China, a year ago almost unthinkable even a year ago.

PRESIDENT REAGAN, who arrives in Peking today from Guam, will seek to play down acknowledged differences over Taiwan during his six-day visit to China, writes Reginald Dale from Washington.

The trip is regarded in Washington as part of a gradual process of forging closer relations with Peking, in which one key element should be major and profitable U.S. participation in China's massive economic modernisation programme.

Senior administration officials have said that they expect no change in either side's attitudes on Taiwan, which remains a touchy issue with Mr Reagan's conservative supporters in the U.S.

Mr Reagan is also set to sign a "suspension" treaty which has already been initiated, and a new accord on cultural exchanges. Other negotiations on an investment protection treaty, seen as essential to the development of U.S. investment in China, are proceeding but not fast enough for Mr Reagan to capitalise on.

China has also been talking to the U.S. about gaining new military technology. While it has stressed the need for military self-sufficiency and the fact that it cannot afford to buy large quantities of expensive hardware, China has still been shopping in the U.S.

China's military delegation spent a month in the U.S. recently, and a U.S. Government delegation has been in China examining the needs of the People's Liberation Army. China is believed to be interested in buying a variety of military equipment, and some decisions are expected before the proposed visit to the U.S. in June by Chinese Ministry of Defence officials.

If the Reagan visit takes the U.S. closer to selling sophisticated military equipment to China, then the Taiwan Government will have even more reason to feel deserted by their old ally. The U.S. is already expected to sell advanced fighter aircraft to Taiwan and is restraining general military sales in line with its commitments to Peking.



President Reagan (above) and Deng Xiaoping, the Chinese leader



illustrated how anxious both the Americans and the Chinese are to exploit the economic potential of a closer relationship.

U.S. nuclear technology is of key importance to China's economic modernisation plans, and it has been estimated that U.S. companies could win contracts worth more than \$50n to help China build nuclear power stations.

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Notice of Redemption

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NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of June 1, 1971, under which the above designated Debentures were issued, Citibank, N.A. (formerly First National City Bank), as Trustee, has selected for redemption through the operation of the Sinking Fund, on June 1, 1984 (the "redemption date") at 100% of the principal amount thereof (the "redemption price"), together with accrued interest to the redemption date, \$1,000,000 principal amount of said Debentures bearing the following distinctive numbers:

Table with columns for distinctive numbers and corresponding values for the redemption notice.

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April 26, 1984

Advertisement for Federal Farm Credit Banks Consolidated Systemwide Bonds, including details on 10.50% and 10.70% bonds.

Advertisement for Akzo NV Arnhem Holland, detailing the Board of Management and financial information.

Banks 'must decide' on Citibank repayment

BY PETER MONTAGNON IN AMSTERDAM

THE PHILIPPINES will not authorise further repayment by Citibank of deposits frozen at its Manila branch since the government of President Ferdinand Marcos declares its intention to renege its foreign debt last October, Mr Cesar Virata, Prime Minister, said here yesterday.

It is now up to the banks to decide whether the deposits represent Philippine sovereign risk or whether they should be the responsibility of Citibank, head office in New York, he told the Financial Times.

Mr Cesar Virata, Prime Minister of the Philippines obtained permission from the Philippines central bank to repay 46 per cent of the deposits placed in its Manila branch by other banks which had been used for on-lending abroad. But about \$220m of Citibank deposits had been frozen in the Philippines since last October.

Howe may press Japan to internationalise yen

BY JUREK MARTIN IN TOKYO

SIR GEOFFREY HOWE, the British Foreign Secretary, appeared ready yesterday to add his discreet voice to pressure for Japan to internationalise its currency.

In particular, it is expected that Sir Geoffrey, who is due to confer with Mr Yasuhiro Nakasone, the Prime Minister, and Mr Toshio Komoto, head of the Economic Planning Agency, will characterise the intent, Japanese economic package, to be unveiled tomorrow, as no more than yet another step in the right direction.

Soviets launch Afghan offensive

BY ANTHONY ROBINSON AND ALAIN CAS

AFGHAN resistance leaders confirmed yesterday that a major Soviet offensive is taking place in several key areas of Afghanistan. The offensive against the strategic, rebel-stronghold of the Panjsher Valley is only one, albeit the most significant, of a number of offensives in a multi-pronged attack.

Iraq accuses U.S. of exploiting war in Gulf

BY OUR MIDDLE EAST STAFF

IRAQ yesterday endorsed Soviet charges that the U.S. is exploiting the Iraqi-Iranian war with the aim of intervening militarily in the Gulf. A joint statement issued at the end of a brief visit to Moscow by Mr Taha Yassin Ramadan, Iraqi First Deputy Prime Minister, denounced U.S. attempts to intervene in the Gulf, under the pretext of ensuring freedom of navigation.

Nigerians rush to change notes

NIGERIANS flocked to banks yesterday to change their old naira for new ones, following the military Government's decision to withdraw the currency from circulation and replace it with a new naira, news agencies report from Lagos.

HOLDERS of old naira have until May 6 to exchange them. Any amount up to N5,000 can be cashed over the counter, but larger sums must be deposited. Meanwhile, Nigeria's land borders remain closed, and travellers arriving by air and sea, including diplomats, were subjected to rigorous searches.

Advertisement for HYPOBANK INTERNATIONAL S.A., including a balance sheet table and company details.

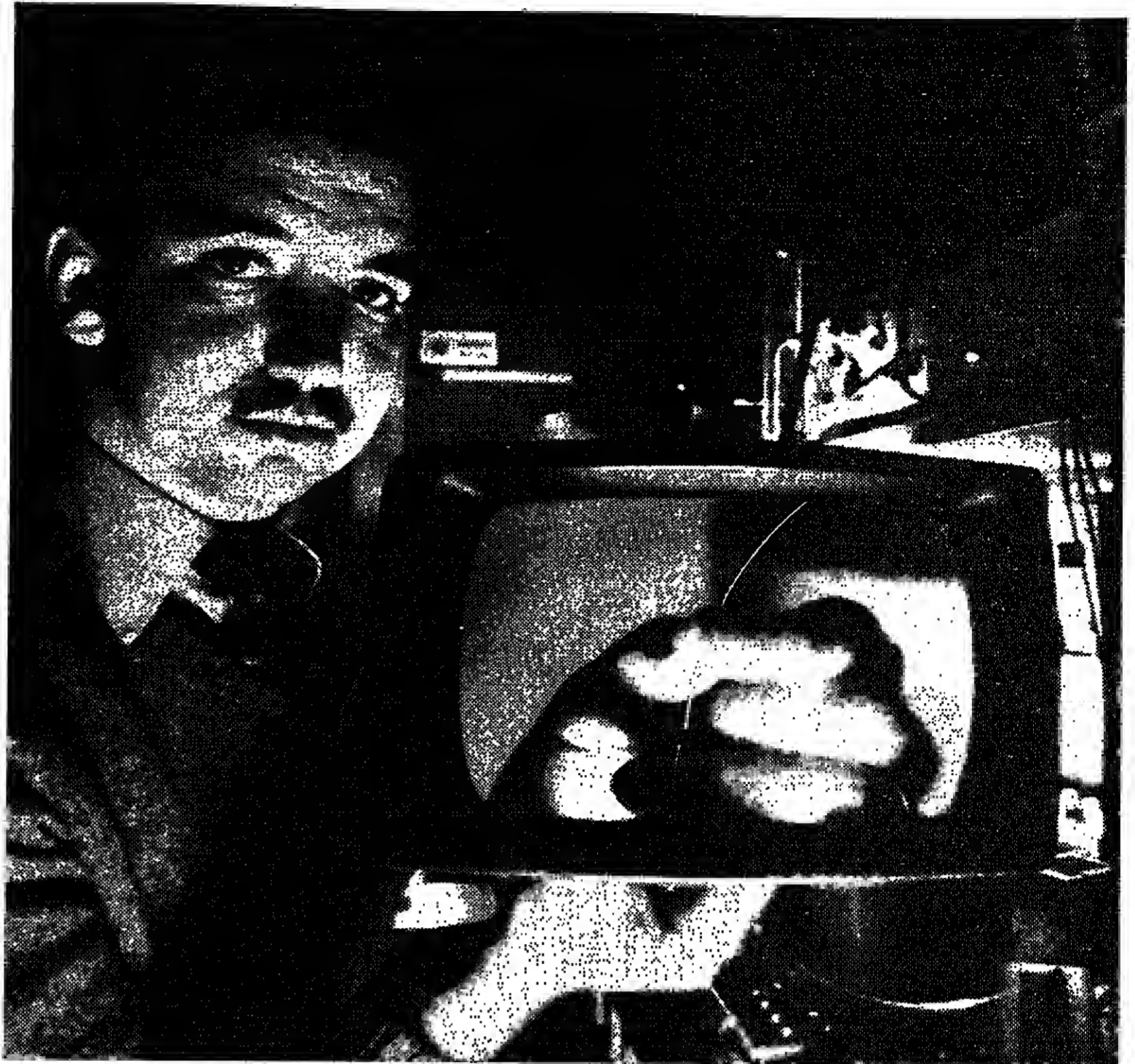
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We also lead the way in areas which are less well-known, but equally important in terms of practical benefit to our business customers.

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The power behind the button

AMERICAN NEWS

Stewart Fleming and Max Wilkinson on trimming U.S. fiscal deficits Congress optimistic over budget cuts

"WHAT YOU have seen over the past six months is a great coming together, a consensus that there has to be some change on both sides of the budget. That's a big step forward from the day when you had at one end of the spectrum people arguing 'tax increases over my dead body' and at the other end 'no benefit cuts come hell or high water'."

known Congressional economist, several House committees chairman agitated against the appointment of a man who had served in both the Nixon and Ford Administrations before in 1976 becoming director of tax policy studies at the American Enterprise Institute, a conservative Washington think tank.

Mondale's fundraising methods under attack

MR WALTER MONDALE is coming under increasingly heavy fire on the sensitive issue of his campaign finances. His two rivals for this year's Democratic presidential nomination—Sen Gary Hart and Rev Jesse Jackson—are now both openly charging that fundraising methods used by the former vice-president's supporters are unethical, and possibly even illegal.

At least 40 dead in Dominican Republic austerity protests

THREE days of bitter rioting in Santo Domingo and four other cities in the Dominican Republic have left at least 40 dead. Riots and looting followed with police armed with automatic weapons as protesters swelled against the austerity measures introduced by the social democratic government of President Jorge Sanguinetti.

Nicaraguan rebels to hold talks on alliance plan

THE TWO principal U.S.-backed rebel groups fighting the Sandinista Government in Nicaragua are to attempt to form an alliance after more than two years of non-cooperation. This move has been announced by the Honduros-based Nicaraguan Democratic Front (FDN), which claims that talks are nearly expected with the Democratic Revolutionary Alliance (ARDE) operating out of Costa Rica.

Brazil Congress debates presidential poll reform

THE TWO houses of Brazil's Congress yesterday began an historic joint debate on an opposition bill to amend the constitution and restore direct presidential elections after 20 years of military-led rule.

French N-group in talks on access to uranium

GOGEMA, the French state-owned nuclear group, is holding talks with the Brazilian authorities about acquiring access to large-scale uranium resources in north-east Brazil.

Offshore lease prices lower

The latest U.S. federal offshore lease sale in the central Gulf of Mexico was one of the biggest to date, with a total of 733 acres being offered covering 6,500 tracts.

n Singapore where else but the Shangri-La.



In the heart of Singapore's lush, green splendour lies the Shangri-La. Set in its own Garden of Eden within this garden city. It is a paradise of beautiful blossoming balconies. Of well appointed rooms, impressive interiors and fine restaurants.

Advertisement for Northwest Orient featuring a circular logo with a plane and the text 'From £399 return' and 'See your travel agent or contact 40 Albemarle Street, London W1X 3PE. (01) 629 5553 Manchester (061) 499 2471.'

Large advertisement for EUROPEAN INVESTMENT BANK Luxembourg, listing various banks and services. Includes a logo for the bank and text about U.S. dollar bonds due in 1990 and 1994.

Airbus Industrie still hopes to sell Libya A-300s

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

AIRBUS INDUSTRIE, the European airliner manufacturing group, remains hopeful of eventually selling some of its A-300 and A-310 Airbus to Libya, despite recent diplomatic problems and U.S. objections to the sale.

The outstanding order by Libyan Arab Airlines is for eight aircraft — four A-300s and four A-310s, all with U.S. engines. The U.S. Government, as a result of its own diplomatic difficulties with Libya, blocked the sale some time ago, on the grounds that the aircraft used extensive U.S. equipment as well as U.S. engines.

The possibility of Rolls-Royce RB-211 engines being installed in Airbus as an alternative to AFBuses has already been considered for some time by a number of airlines worldwide and by Airbus Industrie itself, and it was raised as a possible solution to the Libyan Airbus problem.

But little progress had been made in discussions prior to the recent UK breach with Libya.

Contrary to some suggestions, the use of Rolls-Royce engines in Airbus is not and never has been tied to any solution of the Libyan situation. Rolls-Royce is ready to offer its engines to any interested Airbus buyers who may emerge.

The deciding factor will be the cost of certifying the engine in the Airbus, and who pays — whether part of the cost

World trade volume 'set to rise 5%

GENEVA—The volume of world trade expanded by 2 per cent in 1983, recovering to its 1980 level, with the rate of growth increasing since the second half of last year, according to the forthcoming annual report of the General Agreement on Tariffs and Trade (GATT).

Citing material from the report in a U.S. speech, GATT's Director-General, Mr Arthur Dunkel, said there would be growth of 4-5 per cent this year if trade stabilised at its current level, but that "there are no precise figures for the volume of trade involved in the expansion, but said that the economic recovery, while underway, has taken place on a "disturbingly narrow base," with one-half of last year's net trade growth being accounted for by increased exports to the U.S.

"While this demonstrates clearly the vital role of the U.S. as the leader of the recovery, it is one of the factors behind the mounting trade deficit which magnifies the protectionist pressure to which the U.S. Administration is now being subjected,"

Iraq offers India petroleum to pay for contracts

BY R. C. MURPHY IN BOMBAY

IRAQ HAS proposed to ship petroleum, crude and sulphur to India to a value of an estimated \$150m (£107m) due in 1984 against all Indian construction and other contracts in Iraq.

Nearly 68 Indian companies were awarded contracts valued at \$2.65bn in Iraq during the Middle East boom which has now been flattened by waning oil revenues as a result of the world crude price decline.

The four-year-old Iran-Iraq war has strained the Iraqi economy further. For the first time in many years, Iraq delayed payments to international contractors in late 1982, and borrowed some \$7.56m in 1983.

Iraq's inability to pay cash for priority contracts, such as strategic roads and railway constructions is seen as further deterioration in its external resources position.

In 1983 Iraq divided all Indian contracts into three categories—priority, small, and non-priority — and had sought deferred credit for \$90m due

against non-priority contracts. Iraq has reached a payments agreement last week with India, which has agreed to extend deferred credit facilities for 80 per cent of payments due in 1984 on all contracts, priority or otherwise.

The agreement envisages that Iraq will ship this year oil and sulphur for the remaining 20 per cent of the value of contracts.

The latest payments agreement is more liberal than that of last year when Iraq paid

\$90m cash and sought credit for only 75 per cent of the payments due. Also, the three-year period for repayment of amounts due in 1984 is longer than two-year credit extended in 1983.

Iraq is keen to award fresh contracts of a priority nature to India but on a deferred-payment basis. The Indian Government has yet to decide on this proposal.

Iran is also having a problem selling crude. Iranian light is

suffering from weak spot market demand and some traders say recent transactions of Iranian light involved 60-day credit.

Iran is also putting pressure on Japan, a major customer for Iranian oil, to lift more crude by linking its purchases of Japanese goods with oil sales.

Some three years ago, Libya offered to pay in oil for a transmission tower construction contract completed by an Indian engineering company in that country.

NY export tax credit banned

BY NANCY DUNNE IN WASHINGTON

A NEW YORK State corporate tax credit for exports has been ruled as unconstitutional by the U.S. Supreme Court.

In a suit brought by Westinghouse Electric, the court said New York was discriminating against export business generated by other states by giving a tax credit on goods shipped from New York by Domestic International Sales Corporations (Disics).

Disics are exporting companies set up under special provisions of federal law aimed at encouraging exports. The Disic system, which allows business to defer

tax on export income, is said by Canada and the EEC to violate the General Agreement on Tariffs and Trade (GATT) rules limiting government export subsidies.

New York enacted legislation in 1972 to tax Disics, but it provided for a partially offsetting tax credit for New York exporters in an attempt to ensure the state would not lose shipping business.

However, the Supreme Court ruled that the New York tax, by discriminating against exports shipped from other states, violates the U.S. Constitution's

commerce clause which has been interpreted to mean that states may not interfere with interstate commerce or discriminate against each other.

Westinghouse has its headquarters in Pittsburgh but 5 per cent of its exports are shipped from New York. It received a \$8,500 (\$5,100) tax credit in 1972-73 for its goods shipped from New York.

A similarly situated corporation whose Disic shipped all its goods from New York would have received a credit of about \$170,000, the court said.

Boots in Yugoslav venture

BY ALEKSANDAR LEBEL IN BELGRADE

BOOTS, the UK company, and the Yugoslav pharmaceutical company Galenika have opened a joint venture company which will manufacture raw materials for Bupropfen, an anti-rheumatic drug. The annual capacity will be between 80 and 100 tonnes, half of which will be sold on the local market and the other half exported to selected countries like France, the Comecon group and Arab markets.

Mr T. G. Richardson, a Boots director, said the venture was the first production joint venture ever made by the company.

Boots will have a 49 per cent share in the joint company's equity (part of it the value of technology and part cash) the value of which is likely to be some £2m.

The director of the Boots-Galenika, as the new company is called, will be a Yugoslav while his deputy will be a Briton.

With the Boots-Galenika deal the number of British joint ventures in Yugoslavia amounts to 15. All but one (Davy with the Smederevo steel complex) are of small size. (

Arms offset arrangements could cost U.S. \$30bn

BY NANCY DUNNE IN WASHINGTON

THE U.S. economy could lose \$30bn (£21.4bn) over the next five years through the use of "offset" arrangements negotiated with the sale of U.S. arms, according to a report issued by the General Accounting Office (GAO).

The use of trade offsets—such as co-production, counter trade and subcontracting—is on the rise in weapons sales, says the GAO, the investigative arm of Congress, and such deals could well "run countries to U.S. interests."

The practice involves shared manufacturing by foreign governments or other arrangements aimed at "offsetting" part of the cost of a weapons deal.

According to one Treasury Department survey, 26 major U.S. aerospace and electronics manufacturers entered into 143 offset deals between 1975 and 1981 for military sales totalling \$14.2bn. The offsetting value of 130 of those contracts was almost \$10bn.

The use of offsets, mostly co-production, began in the late 1950s and early 1960s in Europe and Japan, when they sought to

reduce the outflow of foreign exchange and to promote domestic employment.

In recent years, more industrial countries have required offsets, or some type of industrial participation, as a prerequisite for purchasing major defence equipment.

For example, offset arrangements were concluded with the sale of AWACs to Nato and F-16s to four northern European countries, Israel and Turkey.

Offset arrangements can benefit U.S. national defence, the GAO said, by achieving commonality of weapons systems, closer ties with friendly countries, lower unit costs and in generating new U.S. jobs.

But offset deals could lead to an eroding U.S. industrial base; promote commercial competition by the co-producing country; create an unfavourable U.S. balance of payments position; reduce tax revenues and U.S. employment; increase costs; and distort trade, the report adds.

The GAO particularly dislikes offset deals concluded with countries which receive U.S. military assistance.

Oil market may be becoming too complacent

By Richard Johns

THE OIL market may be becoming too complacent about the task of maintaining price stability this year, Rowe and Pitman warn.

The stockbrokers' cautionary note comes as the spot price for Brent, the North Sea reference, has slipped below its official selling rate of \$30 for the first time since the end of April.

The Organisation of Petroleum Exporting Countries' position could be weaker than is generally supposed if a relaxation of tension in the Gulf or less optimistic demand scenarios reduce the anticipated level of the summer build-up of stocks, Rowe and Pitman says.

They project a global increase in demand over 1984 of 1.3m barrels a day, or 2.9 per cent, compared with a rise of 2.5 per cent forecast by the International Energy Agency in its most recent assessment.

China 'ready to sign nuclear contracts'

PEKING—China is set to sign contracts with French and British nuclear power companies this summer for the construction of a 1.8m kilowatt nuclear plant to be shared with Hong Kong.

Peng Shiu, Vice-Minister of Water Resources and Electric Power, was quoted by the official China Daily newspaper as saying that more than 20 contracts will be signed for the \$4.1bn (£2.8bn) plant at Daya Bay, Guangdong Province.

The plant will be China's second nuclear power station.

The contracts include the basic joint-venture contract between the China and Hong Kong authorities, a design contract with Electricite de France to be signed in June, the nuclear reactor contract with Framatome Co of France in July, and the turbine contract with General Electric of Britain to be signed in August. AP-DJ

West Germany urged to boost stake in IDB

BY OUR FOREIGN STAFF

WEST GERMANY should concentrate more attention on small- and medium-sized projects in Latin America after the negative experience with large-scale projects such as nuclear co-operation with Brazil, says a report on West German-Latin American relations just published by the Friedrich Ebert research institute in Bonn.

The report calls for the Federal Republic to increase its stake in the International Monetary Fund and the Inter-American Development Bank (IDB) and ensure that the austerity policies prescribed by the IMF are reviewed.

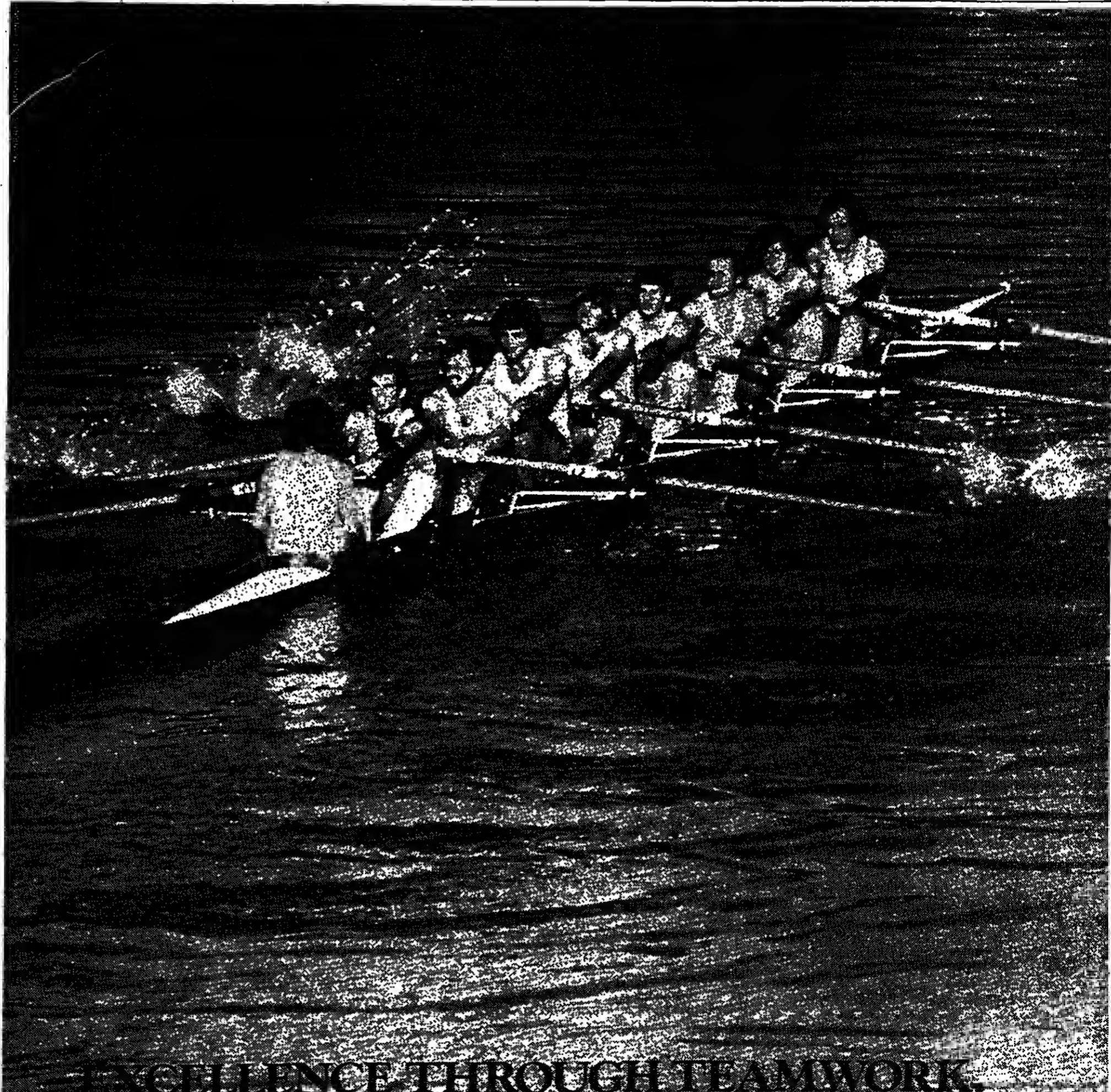
The supply of Latin American raw materials to West Germany should be encouraged, and Latin Americans should be encouraged to take a stake in the processing of raw materials in the Federal Republic.

The report warns that after the second enlargement of the EEC to include Spain and Portugal, protectionist tendencies to limit imports from Latin America are likely to increase as the products of new EEC members will compete with products now being offered by Latin America.

"The Relations between the Federal Republic of Germany and Latin America: Present Situation and Recommendations."

Enter adds from Guatemala City: Guatemala is considering suspending trade with Nicaragua over alleged non-payment of an interest bill. Sr Leonel Hernandez Cardona, Economy Minister said.

Nicaragua owes \$2m (£5.7m) interest on its \$137m debt. It claimed Guatemala exported \$50m-worth of goods to Nicaragua last year against \$12m of imports.



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UK NEWS

Miners offer talks, but still oppose closures

BY OUR LABOUR AND PARLIAMENTARY STAFF

DEADLOCK in the British miners' dispute was broken for the first time in seven weeks yesterday when the miners' union asked for talks on the dispute with the National Coal Board (NCB).

The meeting, between Mr Arthur Scargill, president of the National Union of Mineworkers (NUM) and Mr Ian MacGregor, chairman of the NCB will take place in the next few days and will be their first contact since March 6 when the board announced plans for a 20,000 cut in jobs and the closure of certain collieries.

But both sides remained as entrenched as ever last night despite the NUM's initiative and evidence that more mineworkers nationally were ignoring the union's call for all-out strike action.

The NUM issued a statement saying that its offer for talks with the NCB "anywhere, at anytime" was based on a wish to talk about future expansion of the industry and not pit closures.

Its offer was contained in a letter to the board from Mr Peter Heathfield, general secretary of the NUM. Mr Ned Smith, the NCB's head of industrial relations said: "It is encouraging that they are prepared to meet us. I hope we can get into some commonsense discussions."

Mr Scargill said yesterday:



Mr Ian MacGregor

"There must be no reduction in manpower levels and there must be no pit closures. The coal board knows that and we know that. It is a major difference of opinion between us."

It is therefore, clear that there remain large and possibly insuperable differences on the form and content of any meeting.

The board reported near normal working in most of Nottinghamshire's pits, with only 5,388 miners from a total of 34,000 on strike yesterday. This was the first day of full working after the Easter break, and a crucial test of the response by the county's miners of the call for a national strike made at last week's special delegate conference in Sheffield.

Overall, the NCB said 46 pits in the Midlands areas were working. However, the NUM disputed these figures, and said some 12,000 Nottinghamshire miners were on strike.

Coal stocks at the power stations were sufficient to carry through well into the autumn and for many months after that, Mr Giles Shaw, parliamentary Under Secretary for Energy, said in the House of Commons. He again rejected Labour opposition demands for the Government to intervene in the dispute.

Labour's national executive yesterday gave its full backing to the NUM, calling on all party members to contribute to the miners' strike fund.

Editorial comment, Page 16

UK seeks changes in diplomatic rules

BY MARGARET VAN HATTEM

THE BRITISH Government plans to present proposals for changes in the rules governing diplomatic immunity at a meeting of international legal experts next month.

The move was announced in Westminster yesterday when MPs were promised that action would be taken in an international forum in the wake of the siege at the Libyan People's Bureau in London.

Mr Leon Brittan, the British Home Secretary, gave no details. However, it was later confirmed in Whitehall that Foreign Office legal advisers and senior civil servants will begin a review of the workings of the Vienna Convention and present their recommendations for improvements to the International Law Commission.

This body, set up under the United Nations, comprises 34 international legal experts nominated by UN member states who meet for three to four months every year in Geneva. The British Government hopes to be ready to present some proposals to this year's meeting which begins next month.

Mr Brittan revealed that the Government had lobbied extensively in the international community in an attempt to bring pressure to bear on Colonel Muammar Gaddafi, the Libyan leader, and so avert the need to break off diplomatic relations with Libya.

These efforts are understood to

have included personal messages from Mrs Margaret Thatcher, the Prime Minister, to six non-aligned world leaders.

Mr Brittan described the breaking of diplomatic relations as a "very serious" step taken on only three previous occasions since the Second World War, and said Britain's action was widely regarded as a "robust response."

Although international lobbying efforts appear to have been unsuccessful in their original intent, Mr Brittan reported an increasing volume of international support from countries including the U.S., Canada, Belgium, Norway and France.

Reaction to Mr Brittan's statement was generally low-key, with many MPs apparently taking a lead from Mr Gerald Kaufman, Shadow Home Secretary, who said that searching questions should be held in check until after the Libyans in the People's Bureau had been sent home and British diplomats in Libya had returned to the UK. He asked for a further opportunity to put questions at the beginning of next week.

MPs agreed that the outrage felt over the murder of Woman Police Constable Yvonne Fletcher by an occupant of the People's Bureau must not be allowed to prejudice the safe return to London of the staff in the British Embassy in Tripoli.

SCRUTINY OF FINANCIAL COMMUNITY GETS FRESH IMPETUS

Securities body pledges reform

BY JOHN MOORE, CITY CORRESPONDENT

THE CITY of London's most criticised self-regulatory body, the Council for the Securities Industry (CSI), yesterday formally declared that it intended to revamp its organisation, probably change its name, and take a new direction in the policing of the affairs of London's financial community.

The new reforming zeal of the CSI has been stimulated by a report on investor protection, published in January, prepared by Professor Jim Gower, the Department of Trade and Industry's consultant research adviser on company law.

Prof Gower prepared his report on investor protection at the request of the Trade Department after a wave of scandals in securities firms which were not members of the London Stock Exchange, and after malpractices in the London commodities markets.

Prof Gower remarked that he was "surprised by the extent of the criticisms of the council that I have heard in the course of my preliminary discussions and clearly there are many in the City and elsewhere who regard it as a fifth wheel on the coach with little prospect of ever becoming anything more useful."

Views have not changed much in the City since these initial observations in January 1982, Mr David Hopkinson, who runs £2.5bn of investments at M & G through pension funds and unit trusts, said that

the CSI "is a quango to the power of four. It has got to be completely revamped with people who actually understand the markets and who are not just woolly do-gooders."

In his report in January, this year Prof Gower recommended his new plan for improved investor protection. He said that the Department of Trade should have wide powers to supervise a number of new City self-regulatory agencies and would be responsible for day-to-day supervision of the investment community.

The CSI would act as an umbrella, he said, for the self-regulatory agencies to co-ordinate their activities. Both the Trade Department and the CSI would maintain contact with each other.

In its submissions to Mr Norman Tebbit, Secretary for Trade and Industry, on the Gower proposals, the CSI said that the majority of the 20-strong council - and there have been divisions over certain key issues - believed that if there were to be a number of self-regulatory agencies, there would also have to be provision for co-ordinating their rules and checking that the agencies were fulfilling their investor protection functions.

"They believe, that this should be done by a practitioners-based body rather than by the Department of Trade and Industry or a statutory commission," it said.

The council believes that if matured little whether this supervisory body was based on the CSI or was an entirely new organisation, as long as it could adequately carry out the necessary investor protection functions.

"There is no doubt that if the CSI were to become the supervisory body, it would have to be substantially reconstituted and would probably need to change its name to reflect its new role. The supervisory body would have much more of a regulatory and less of a consultative function than the present council."

The council has told the Trade Secretary that the number of self-regulatory agencies should be controlled, as there are fears that the number of these bodies in the City of London could rise to 20. "It is important that they are relatively few in number since proliferation would almost certainly render the system unworkable," it said.

These new proposals mark a radical shift in direction from the role set out by the Bank of England which set up the CSI in March 1978. Then, the CSI had the stated objectives of supervising, maintaining ethical standards, resolving differences, and initiating codes of conduct.

The council sees its role now lying purely and simply in the field of investor protection.



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Freelance labour 'boosts profitability'

BY JOHN LLOYD, INDUSTRIAL EDITOR

THE total labour force. This is up from an estimated 1.1m in the late 1960s, and confirms the conclusion of a number of studies that the trend is a rising one.

The correlation between the use of outworkers and profitability is an important finding, since it will tend to emphasise to employers the advantages many have enjoyed in using this form of labour in preference to hiring permanent workers.

However, as the research makes clear, the wages and conditions of outworkers are generally inferior to permanent staff. It says that "rates of pay were never higher than those for inworkers (except, to some extent, in the Wages Council sector which sets minimum rates for low paid workers) and yet outworkers were typically not offered the benefits, such as sick pay and holiday pay, that are now standard benefits for employees."

The Workplace survey shows that at least half of all outworking is concentrated on companies where pay and conditions offered to full-time employees are below average, and where union density is around half of the average. The evidence suggests that very few homeworkers are themselves unionised.

(Employers use of homework, outwork and freelancers by Catherine Hakim, DE Gazette Vol 92 No 4, April 1984)

MPs to hear British Gas deal evidence

BY DOMINIC LAWSON

THE HOUSE of Commons Select Committee on Energy will today receive the evidence it has requested on the proposed British Gas Corporation deal to buy £20bn worth of gas from the Norwegian Sleipner field.

Memoranda are expected to be delivered by British Gas, the Treasury, the Department of Energy, and major North Sea gas producers, such as BP, Shell and Esso.

It is likely to take a week or two before the committee decides whether to hold a full-scale inquiry into the proposed deal, which has been held up by Treasury objections. In any event it is expected the committee will publish the evidence submitted to it.

The committee most recently looked at the long-delayed proposed sale of the British Gas half share in the Wytch Farm oilfield, Britain's biggest onshore discovery. The MPs have now decided collectively to take no further action at this stage.

However, a Labour member of the committee, Mr Geoffrey Lofthouse, said yesterday the Labour minority on the committee was "certainly not happy" that a full-scale inquiry had not been undertaken, and would press for such an investigation even after the Wytch Farm stake had been sold.

The committee reported that if doubts remained about the Government's instruction to British Gas to dispose of the field "the proper place to resolve them is in the courts."

Enterprise Oil to set up subsidiary for U.S.

FINANCIAL TIMES REPORTER

ENTERPRISE OIL, the former British Gas North Sea oil subsidiary, is set to be floated on the London Stock Exchange, and is set to expand into the U.S. oil market after its arrival in the private sector.

A new subsidiary, Enterprise Oil North America is about to be set up and a former U.S. exploration head of BP, Mr Colin Davies, has been taken on by Enterprise to spearhead its expansion in the U.S.

At the time of flotation, probably in late June, Enterprise's assets will be 100 per cent based on the UK Continental Shelf. But its strategy for the future will involve a steady diversification into other oil provinces, initially the U.S. It is thought that in about five years the company would aim to have over 20 per cent of its assets base overseas.

Although Enterprise Oil's corporate plan is not likely to be made explicit until the publication of its prospectus, it is thought that its plans for entry into the U.S. oil market could involve corporate takeovers, rather than just asset acquisitions.

UK NEWS

Rhondda switches roles as the coal runs out

SEVENTY YEARS ago the Rhondda Valley in South Wales was one of the world's most concentrated coal mining areas. Now the last pit in the Rhondda, Maerdy, which only 10 years ago was promised a further 100 years of life, is to cease winding coal by the end of this year.

In the 40 years up to the First World War the Rhondda was transformed from a scattered rural community into a crowded, cosmopolitan, yet close-knit society of more than 150,000.

People poured into what has been described as a vast Black Klondyke from all over Wales and parts of Britain. In 1913 more than 40,000 miners produced 9.5m tonnes of coal from some 60 collieries for export around the world.

But the Rhondda's decline was equally spectacular when the markets for steam coal collapsed in the 1920s and 1930s and unemployment soared to more than 40 per cent.

Many of the miners' leaders to whom Mr Arthur Scargill, the president of the National Union of Mineworkers, has admitted he looks back for renewed inspiration emerged from the turbulent period in the Rhondda history between the two wars, when miners resisted moves to cut back their livelihoods.

Coal mining ceased to be a main activity in the Rhondda in the 1960s. Today there are 5,500 people unemployed and the problem would be a lot worse but for the fact that 10,000 people commute from the Rhondda to work every day.

The ugly coal tips have all gone, thanks to a sustained land reclamation programme over the past 20 years, which has restored the surrounding hills to their former glory.

In the absence of any important new initiative - and there are no signs of it forthcoming - many more will be condemned to leave the Rhondda in search of work. The population has declined from a peak of 180,000 in 1925 to 81,000 today.

The Rhondda's case for special help from the Government has been eroded by equally pressing problems elsewhere. In the circumstances, the emphasis of the Welsh Office has been on saving what industry there is. The A. J. Gooding Group squeezed Elm out of the Welsh Office Industry Department to rescue Porth Textiles, the Swan Christmas decorations manufacturer, from the receivers.

Remember, Engineering another Rhondda employ

Robin Reeves, Welsh Correspondent, looks at the impact of the closure of coal mines and the efforts being made to develop new industries in one of the poorest parts of the UK.



Mr Scargill: inspiration from Rhondda.

er, has received Welsh Development Agency help to modernise and expand its coil and leaf spring production. The investment is paying off handsomely, with a boost in sales.

Encouraging industrial growth within the valley is behind the Rhondda Borough Council's programme of building small factory units. Existing most interest at the moment is a project to make use of the Rhondda's unique history by turning Tynarwr Lewis Merthyr by to a museum. A feasibility study by the Welsh Development Agency has urged a large-scale, multi-million-pound scheme with the aim of attracting 10,000 visitors a day. Anything less ambitious, it suggests, might not get off the ground since the Rhondda is off the tourist track.

A great deal of industrial training is also taking place with help from the Manpower Services Commission. Training covers subjects from engineering to fibre optics, solar energy and digital controls.

In short, the Rhondda has far from thrown in the towel. Indeed, Mr Dick Newman, chairman of the Association of Rhondda Industries and a former miner, is an optimist.

He believes that with the growth of a dozen of the valley's small companies into medium-sized enterprises over the next decade, the struggle against unemployment problem will begin to be won. Mr Tony Roberts, the borough industrial development officer, also refuses to be downhearted. "We have got more going for us than Tostieth or Brixton, and a sense of identity and purpose."

Mr John Morgan is a comparatively rare phenomenon for the Rhondda. He started Applied Screen Print in an old school meals kitchen 18 years ago. Today the company, which produces high-quality screen prints on glass and acrylic, mainly for the gaming and leisure industries, employs 50 people and has a turnover of £1.2m.

He has never considered moving his business out of the Rhondda. "This valley is important to me. For all its problems, the people are marvellous," he says. By way of illustration, he emphasises that for the past three months, his workforce has happily switched to two 12-hour shifts a day, six days a week, to meet an upsurge in orders.

Applied Screen Print is one of about 150 businesses from which the Rhondda is having to build a new economic future in the aftermath of coal. Many, like John Morgan, are firmly committed to the valley in so far as it lies within their control. They are quick to pay tribute to the hard work and loyalty of their staff. But building a new Rhondda economy is not easy.

The private sector alone is never going to solve the Rhondda's problems. On most measures of social deprivation across England and Wales, the Rhondda comes near the top of the list. At the last count, some 17 per cent of households were still without an inside lavatory and 12.5 per cent without a bath. A report just published by Mid Glamorgan health authority revealed that death rates among babies born in the Rhondda are 50 per cent above the national average.

"I am tired of people talking about the problems of a declining coal industry. They do not seem to realise that it has gone - 20 years ago," says Mr Morgan.

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UK NEWS

Irish churches in the thick of unity argument

SOME THINGS are best left unsaid in Ireland unless you are very sure of your company. One is that dairy farmers are over-subsidised. Another is that the Roman Catholic Church stands determinedly blocking the way to Irish reunification.

Many people reading the submission to the New Ireland Forum from Ireland's Catholic bishops, and the transcript of the public session where they later gave evidence, may find the second statement painfully obvious.

Some Catholic priests appear to find it painfully obvious. But for some reason, perhaps connected with the church's perception of its waning influence, it cannot be said openly.

The churches in Ireland on both the Catholic and the Protestant side, north and south, confronted daily with evidence of their inability to meet the needs of their people and, consequently, of their declining influence, appear to be heading for a period of internal criticism and upheaval.

The churches, according to clergy on both sides, merely mirror the

that only a minority bothered to vote in the recent abortion referendum. Protestants have not failed to notice, however, that only a much smaller minority dared to defy the church.

Priests in urban centres such as Dublin, Belfast and Cork report the emergence of a strongly anti-clerical generation. Young people, they say, are leaving the church and, more significantly, not coming back when they become parents.

Middle class Catholics in Dublin are beginning to send their children to non-denominational schools.

In working class West Belfast "marriage is going out of fashion," according to a local priest.

An interesting study recently commissioned by the Bishop of Cork and Ross reported a deep rift between church and laity, aggravated by impossibly high expectations of the church on the part of the laity, and the siphoning of church resources to the "more competent and better off" while the poor and needy were left to the care of the state.

But urban Ireland is not rural Ireland, and while the Catholic

fragmentation of Irish society, they do nothing to heal it and may even exacerbate it. According to Declan Deane, a Catholic priest at the forefront of the ecumenical movement, the churches readily accept the segregation that is becoming ingrained in Northern Ireland and are content to leave ecumenism to archeological societies, nursing homes, Alcoholics Anonymous and pigeon breeding societies.

"If you want an ecumenical spirit," he writes in the latest edition of the liberal Catholic monthly, *Doctrine and Life*, "you do not look to priests, ministers or preachers for it - you look instead to the ward sisters, the pigeon fanciers and the drunk."

In similar vein, Canon Eric Elliott of Belfast, a member of the Church of Ireland delegation to the Forum, blames the Church for deepening the sectarian rift: "We have contributed to the troubles. We are partly responsible for the differences."

The contribution of the Catholic bishops to the Forum caused something of a sensation at the time. While nodding in the direction of separation of church and state, they made it clear that whatever political influence was left to them would be used to the utmost.

Dr Cahal Daly, the influential Bishop of Down and Connor, insisted that the church would not seek to make its moral teachings the criterion of constitutional change, or to have the principles of its faith enshrined in the law. It did, however, claim "the right to alert the consciences of Catholics to the moral consequences of any proposed piece of legislation."

Separation of church and state did not mean that voters should leave their consciences behind when they went to the polling booth, "and we must have the right to carry out our duty to impart the moral convictions, the moral teachings of our church to our own members," he said.

So much for pluralism which, when discussed by Catholic clergy, appears almost inevitably to narrow down to topics such as abortion, contraception and divorce. On all of these, the bishops made it clear that they would oppose changes in the law.

While many Protestants, north and south, see pluralism in broader terms, they also see these three issues as symbolising the Catholic church's determination to hang on to its political influence wherever possible.

Inevitably, they cite the active role played by the church in the campaign to write the ban on abortion into the Irish constitution, as evidence of its power.

"They are wrong to do so," says one liberal Catholic priest. "This was the church's last hurrah - flexing its muscles on the one issue where it was sure to win. It is losing its grip. In 15 to 20 years, it will have lost all political influence: there will be a majority in favour of abortion, and we clergy will have a much smaller role." He points out

church's influence may be waning, it would seem still to have a long way to go before it can be dismissed as politically insignificant.

Although the churches are organised on an all-Ireland basis, they reflect the north/south divide. Northern Catholic clergy, not surprisingly, are more publicly committed on the constitutional issue than those in the south; more aware that northern nationalists feel that the south in general, and the church hierarchy in particular, have lost interest in them. This may explain the ambivalence of northern-based church leaders such as Bishop Daly of Derry and Cardinal O'Flaherty on the morality of supporting Sinn Fein.

But the gap is even more pronounced on the Protestant side. A wide gap exists between the Church of Ireland, largest of the Protestant denominations, and the Presbyterian Church, which is slightly larger in the north.

An even wider gap seems to exist between southern members of both, who are extremely reluctant to be drawn into the constitutional argument or to be regarded as supporters of Unionism, and northern members, many of whom equate Unionism with Protestantism.

Southern Protestants, while they may deplore the political influence of the Catholic church, are often embarrassed by the Protestant Orange Order and disturbed that it still carries considerable political clout in the north.

So far, most of the criticism of the role of the churches comes from within. In the north, most leading Unionist politicians are either clergymen or church elders. In the south, no politician who aspires to power could afford to take on the Catholic hierarchy. But the climate may be changing.

This month's edition of *Magill*, Ireland's leading current affairs magazine, carries an outspoken attack on the church by columnist Eamonn McCann. "The Catholic hierarchy in the southern state has the market for snake oil sewn up," he writes. "It is on this that its prestige, power and fabulous wealth is based. Its primary aim, the only thing its members think about night, noon and morning, is how to protect and preserve that power... it has no body of solid belief, only material interest."

Many Irish citizens might privately endorse the view, but would certainly put it in the category of things best left unsaid unless you are very sure of your company. The fact that a fairly conventional, mainstream periodical saw fit to publish it is a straw in the wind.

The concluding paragraph in yesterday's article on the rise of Sinn Fein should have read: "The main factor (in determining Sinn Fein's electoral performance) is likely to be whether steps are taken to convince the nationalist minority that Northern Ireland is their state too, and that they have as much of a role in it as anyone else."

Shipping rates recover ground

BY ANDREW FISHER, SHIPPING CORRESPONDENT

WORLD shipping freight rates reached their highest level for nine months in March, according to the General Council of British Shipping (GCBS).

But they were still less than half the peak levels seen four years ago. The patchiness of this year's gradual recovery in shipping markets was demonstrated by a renewed rise in the volume of tonnage laid-up for lack of business.

Around 12 per cent of world merchant tonnage was idle at the end of February, the GCBS reported. This was a total of 82.8m deadweight tons, some 3m dwt more than in the previous month.

The GCBS expressed the hope that the reversal in the declining

	IDLE WORLD TONNAGE (in dwt)		
	Dry cargo	Tankers	Total
Dec 31 1981	2.8	24.5	27.3
Dec 31 1982	22.8	60.1	82.9
Dec 31 1983	25.0	75.1	100.1
Feb 29 1984	22.5	60.3	82.8

*Peak laid-up total Source: General Council of British Shipping

laid-up trend was only temporary. The total of idle shipping has come down since last May from a record level of nearly 100.5m dwt.

February's rise, commented the GCBS, "demonstrates once more the general weakness in world shipping markets." The increase was

entirely accounted for by tankers, of which 80.3m dwt were idle at end-February (19 per cent of the total) against 58.9m dwt the previous month.

The improvement in freight rates showed through in a nine point rise in the GCBS's own tramp trip char-

ter index to 108 at the end of March.

This index (1976=100), which measures single voyage rates, has been around or below the 100 mark for much of the past two years.

Its highest point was 275 in April 1980. It fell below 200 in the summer of 1981 and below 100 a year later. There was a modest recovery early last year, which left the index at 111 in June 1983.

Rates for charters of several months or more have also picked up this year. The first quarter saw a rise to 117 from 103 in the final quarter of 1983 in the GCBS's tramp charter index.

Again, this still left the index at less than half the level of three years ago.

Shell plant's future assured for decade

BY CARLA RAPOPORT

SHELL CHEMICALS UK said yesterday that the future of its production facilities at Carrington, near Manchester, was assured for at least 10 years. The division, which employs around 1,150 workers, has been under threat of closure for some time.

Carrington, which is one of Britain's largest chemical sites, makes a wide variety of industrial plastics and has been making losses for nearly three years. Shell officials said, however, that the division had returned to profit in recent months because of improved sales volumes and prices and heavy rationalisation.

Huntsman Chemicals yesterday announced that it was to buy one of the Carrington units which Shell had intended to shut down this year. Huntsman Chemicals, a privately owned U.S. group, said it would be buying Carrington's crystal and tough polystyrene production facilities for an undisclosed sum. This figure is believed to be about \$5m.

The move will salvage between 40 and 50 jobs at Carrington and may provide more because Huntsman intends to invest "many millions" in the UK plant over the next few years.

Results, Page 19



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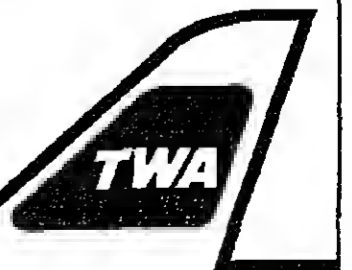
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De Beers

The year 1983 was considerably better than 1982. However, the early promise of a return to normal conditions which I reported in my last statement was not fully realised and the market for the larger, better quality stones remained weak throughout the year.

The book value of our diamond stocks increased by R421.6 million (of which R223.4 million was due to the change in the Rand/Dollar exchange rate) to a total of R2,253.9 million. Measured in United States Dollars, the currency of sale, the increase was \$163 million to a total of \$1,852.3 million.

De Beers' profits, including its share of the retained profits of associated companies — but before our R5.7 million share in the extraordinary profits of associates — were R530.2 million or 147.4 cents per share, that is 20 per cent more than the R442.5 million



Oval cut

earned the previous year. Excluding its share of the retained profits of associates, profits were R303.4 million or 84.3 cents per share compared with R202.5 million or 56.3 cents per share, an increase of 50 per cent. While the high level of stocks calls for a conservative distribution policy, in view of the substantially improved profits the Board decided that a small increase of 2.5 cents in the final dividend was justified, resulting in a total distribution of 40 cents per share against 37.5 cents in 1982.

Further signs of improving markets

Sales by the Central Selling Organisation (CSO) for the year at \$1,599 million were \$342 million or 27 per cent more than in 1982. Retail sales were also better than in either 1981 or 1982 and the Christmas trade in the United States was particularly good. The year 1984 has started well and there are now some signs of a shift in demand upwards from the small less expensive goods to medium quality diamonds. But while markets are generally better the demand for the large stones of good quality is nevertheless still restricted. Many of our customers suffered severe losses during the depression years and are naturally cautious about holding stocks of high quality goods, particularly at a time when real interest rates remain exceptionally high. Moreover the banks who were perhaps unduly ready to provide credit during the boom years are now being extremely careful in making advances. Stocks of diamonds in the cutting centres and bank indebtedness have been sharply reduced so that the trade is in a much better position from which it should be possible to expand the current level of business with safety.

The 50th anniversary for DTC

This year we celebrate the fiftieth anniversary of the formation of The Diamond Producers Association and of The Diamond Trading Company. The organisation which was then created for the marketing of diamonds in a manner which would protect

Mr H. F. Oppenheimer's Statement for 1983

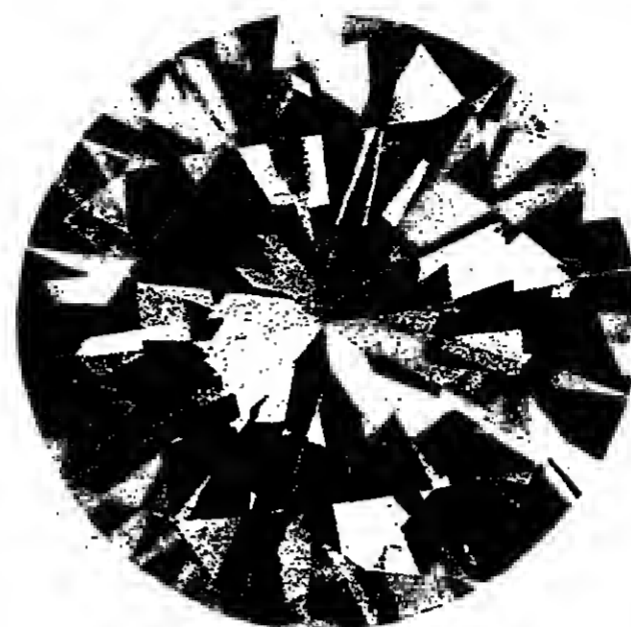
the interests of the whole industry has proved itself both in good times and bad. After the very severe test of the last few years the CSO finds itself in a strong position. There has never been a time during the period of more than fifty years that I have been in the diamond industry when the proportion of the total world rough diamond production marketed through the CSO was as high as it is today.

Our relations with the major producers outside the De Beers Group continue to be very good and it is generally appreciated that the willingness and ability of our organisation to hold large stocks through very difficult times has been and remains essential for the wellbeing of the whole industry. We are therefore in a good position to maintain a firm base for the rough diamond market while at the same time showing, to the extent compatible with our basic objective, flexibility in meeting the individual needs of our customers in order to help them to regain what has been lost and to move forward on a sound basis to a new level of prosperity.

Large stones — can only become rarer

The demand for the small, lower quality goods, is now at a high level and the trade as a whole can only be expanded through an increase in demand for larger sizes and better

qualities. This process has already begun but it will have to go much further before full prosperity can return to the industry. Our sales promotion this year will therefore give special emphasis to the upper end of the market. It is natural that this part of the trade should suffer more from the effects of general business recession and high interest rates than business in small sizes and lower



Brilliant cut

provided the CSO keeps a firm grip on the market in times such as we have been going through, is bound to solve itself. I am not, therefore, unduly concerned that De Beers should hold substantial stocks of these qualities and am indeed confident that, as

Some of the ways we have shaped and strengthened the diamond industry.

qualities, of which the greater part are used in the manufacture of comparatively inexpensive jewellery for which the market is naturally wider.



Pear cut

In the long run, however, there is good reason to have confidence in the attraction and value of the larger stones of high quality. While there have, in recent years, been a number of important new diamond discoveries, the great bulk of these new productions consists of below average quality stones. The production of the larger and more valuable diamonds comes mainly from the old established mines whose output is less than it was in the past and is continuing to decline. The large good quality diamonds,

has happened more than once in my experience, our present difficulties will eventually turn into important profit-making opportunities.

Industrial profits rise — in the face of strong competition

Conditions on the industrial side of the business improved considerably during 1983. This improvement was, however, concentrated in synthetics, though the volume of sales of natural industrial diamonds also increased. For the first time sales of synthetics exceeded \$100 million and the profitability of the Group's three diamond synthesis factories in South Africa, Ireland and Sweden, improved substantially. This was a considerable achievement since, in the face of strong competition, sales prices tended to decline over the years and the increased profits were attributable to the use of more economic synthesis processes and improved manpower utilisation.

The tendency for industrial demand to move increasingly to synthetics may become a problem when the large Argyle mine in Australia comes into full production, since this mine will be a particularly large producer of industrial qualities. It is an important task to work out plans to meet this marketing situation and the CSO is well placed to tackle it.

Diamond production from the mines of the Group, including Debswana which is owned in equal partnership with the Government of Botswana, totalled 21,349,522 carats, compared with 17,399,815 carats in 1982. The main reason for the increase was that the first full year's production, amounting to 5,852,998 carats from the Jwaneng mine exceeded the 1982 production from this source by 3,231,355 carats. Operations at this highly important new mine are going exceptionally well, both in respect of grade and recovery, and a further increase in production is expected in 1984. Production from the Kimberley Division mines rose by 964,766 carats to 6,127,947 carats, owing to a substantial increase from the Finsch mine, offset, to some extent, by a small decrease

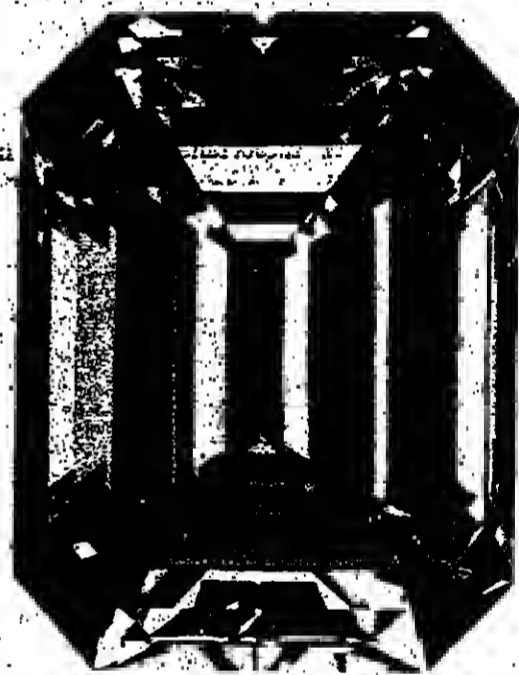
from the old Kimberley mines. At the other mines of the Group there was a small increase at the Premier mine and small decreases in Namaqualand, CDM and Orapa.

Prospecting continues

Expenditure by the Group on prospecting during the year was R41.4 million, a reduction of R1.8 million from last year. Work was continued in South and Central Africa, Australia and South America. It has unfortunately been found that the kimberlites on the farm Venetia in the Northern Transvaal, to which I referred in my last statement, are not viable in present economic circumstances. However, more work on these deposits is to be carried out.

Two prospecting concessions off the Namaqualand coast were granted to the Company during the year and preliminary investigation of these concessions is in progress. In South West Africa/Namibia intensive prospecting was continued with encouraging results along the north bank of the Orange River and in the old German mining areas south of Luderitz. Systematic sampling of the ocean floor off this coast was also continued. A special effort is being made in this whole area in the hope of being able to extend the life of the CDM deposits.

The Company, by contributions made to the Chairman's Fund for improved facilities for technical education and to the Urban Foundation, as well as through its own important training and development programmes for employees at all levels, is playing a significant part in improving the environment in which it works and in



Emerald cut

providing employment and advancement opportunities to men and women of all races on equal terms. All this is being done in accordance with a continuing long-term policy and I can report that highly satisfactory progress was made during the year.

The value of our investments outside the diamond trade at 31st December 1983 amounted to R3,278 million. Income from these investments in 1983 amounted to R161.7 million, an increase of R12.7 million over the previous year. It is interesting to note that this income was well in excess of the cost of our ordinary dividends for the year.

De Beers Consolidated Mines Limited

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The London Secretaries, Room 1, 40 Holborn Viaduct, London EC1P 1AJ.

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Please be advised that for three months, April 18, 1984 to July 17, 1984, the notes will carry an interest rate of 11 3/16% per annum. The interest due on July 18, 1984 against coupon number 20 will be \$US 28.28 and has been computed on the actual number of days elapsed (91) divided by 360.

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Rectification of advertisement published on 27 March.

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In preparation for the payment of the half-yearly interest due July 1, 1984 on the above stocks, the transfer books will be closed at 3.30 p.m. on June 1, 1984 and will be re-opened on July 2, 1984.
W. E. REEVE,
Deputy Secretary.

50 Finsbury Square, London EC2A 1DB, April 26 1984.

UK NEWS

Reuters steps up efforts to sell shares overseas

BY CHARLES BATCHELOR

REUTERS, the international news agency and business information group, is stepping up its efforts to sell its shares to investors outside the UK to counteract any boycott by British institutions.

Apart from the proposed listings in New York, Reuters is now canvassing support from investors in the Far and Middle East and continental Europe. It is unclear whether this will lead to it seeking a third listing in Hong Kong or Singapore.

Reuters sells its services worldwide and would therefore be familiar to many overseas institutions. Both the National Association of Pension Funds (NAFF) and the British Insurance Association have advised their members against underwriting next month's proposed public flotation of Reuters while the NAFF has also urged its members not to subscribe to the issue.

A large number of the member institutions of these two organisations are believed to have said they will support the call for a boycott.

"It is difficult to think of another issue which is so vital to how institutional investors go about their job," commented one investment manager.

Reuters has shown no signs of altering its plans for the flotation and details of the new trustee agreement, which guarantees its independence, have been completed in the past few days.

The two organisations are opposed to the Reuters plan for giving its existing newspaper shareholders greater voting rights than will be attached to the shares to be sold to the public.

While the institutions believe their boycott will hold, analysts expect many will sit on their hands until the publication of Reuters' prospectus in mid-May. Then, if the company's commercial prospects look good enough they expect many will drop their objections.

Reuters and its advisers say the share structure, needed to maintain the company's independence, was expected to reduce market value, but they were surprised at the strength of the institutions' reaction.

The unequal voting structure of Reuters is not expected to bother U.S. investors, but all overseas investors can be expected to take their lead from those in the UK. A significant boycott in Britain would damage the company's prospects abroad, one analyst said.

The pre-launch secrecy imposed on Reuters by the Securities and Exchange Commission in the U.S. is making it difficult for UK stockbrokers to value Reuters.

Analysts who have followed the company closely expect it to achieve a price-earnings ratio of about 23-25, valuing it at under the £1bn (\$1.41bn) figure initially set as the lower limit of its worth at the flotation date.

Reuters' newspaper shareholders, ranging from large groups such as Associated Newspapers, publishers of Britain's Daily Mail, and Fleet Holdings, publishers of Britain's Daily Express, to small English provincial groups are being asked to phase the sale of any shares they offer to the public.

Reuters and its advisers want to avoid flooding the market with shares and they also want to ensure that both small and large shareholders get a fair price.

Marconi in £100m deal

BY LYNTON MCCLAIN

MARCONI DEFENCE Systems has been chosen as prime contractor by the Ministry of Defence for £100m of electronic warfare equipment for Royal Air Force Harrier aircraft.

Almost 30 per cent of the contract, about £30m worth, has been awarded to the U.S. Northrop Corporation. Northrop will make the transmitter for the Zeus electronic countermeasures system to be fitted to the Harrier, at its Chicago factory.

Marconi Defence Systems said yesterday that the Northrop contribution was "the single most important part of the contract."

In Britain the Marconi contract will provide work for up to 500 people at Marconi Defence Systems factories. The contract will also involve work for more than 100 suppliers, the company said.

ADVERTISEMENT

The Changing Ways of Japanese Business

Japan's new business slogan: Diversify to survive. Like their European and American counterparts, Japanese businessmen are realizing that pragmatism must govern boardroom decisions. The rapidly changing, harsher international economic environment no longer allows room for sentimental attachment to old business lines that once made a company's fortune. Aging industries are being replaced by new high technology sectors where competition is intense, but the rewards are great for those who succeed.

Abandoning Their Roots

Recent Japanese industrial surveys show that an increasing number of corporations are moving far from their roots. Research by one major city bank discovered that of the leading companies in 36 manufacturing sectors, nearly half attributed at least 40 per cent of their fiscal 1982 sales to diversification. In shipbuilding, cotton spinning, textile machinery, fertilizers and motorcycles, the shift involved more than 70 per cent of annual sales.

Typical of today's trend: A leading camera maker and an important manufacturer of audio equipment have both entered the personal computer field. One major automaker also builds private homes, while another constructs space rockets. A computer maker has moved into pocket televisions, and a major petrochemical firm is breaking new ground in pharmaceuticals and electronics parts.

No others pursue diversification more assiduously than the "Sogo Shosha," the famed general trading companies which orchestrated Japan's postwar economic miracle. Originally, they primarily existed to organise the import of raw materials and the export of finished products. In fact, the nine leading trading houses now handle 60 per cent of Japan's imports, and roughly half of its exports.

But traditional business areas are declining, as the high-tech "frontier" industries tend to bypass the traders and deal directly with world markets. Some Japanese even think of the trading houses as "dinosaurs." However, the men running these trading giants are aware that they must move rapidly to create profitable new business operations, replacing the role of product middleman with that of investor and business manager. Today, one of the big three Sogo Shosha manufactures and markets its own computers, is building a chain of franchise hotels, is moving into the development of new communications systems such as cable television and fiber optics telecommunications, and is playing a pioneering role in biotechnology. Another trader breeds cattle in Brunei, produces cars in Zambia, runs Mexican salt mines and grows pineapples in Puerto Rico and vegetables in China for canning. Says one president, the Sogo Shosha are no longer "general" but rather "comprehensive" trading companies.

These developments illustrate another trend in Japanese diversification: a move into international production. For many companies, manufacturing overseas is more sensible than shipping products from Japan. Electronics, computer and automobile companies now play major roles in establishing a strong manufacturing presence in Britain and other Western European areas. And many more will follow.

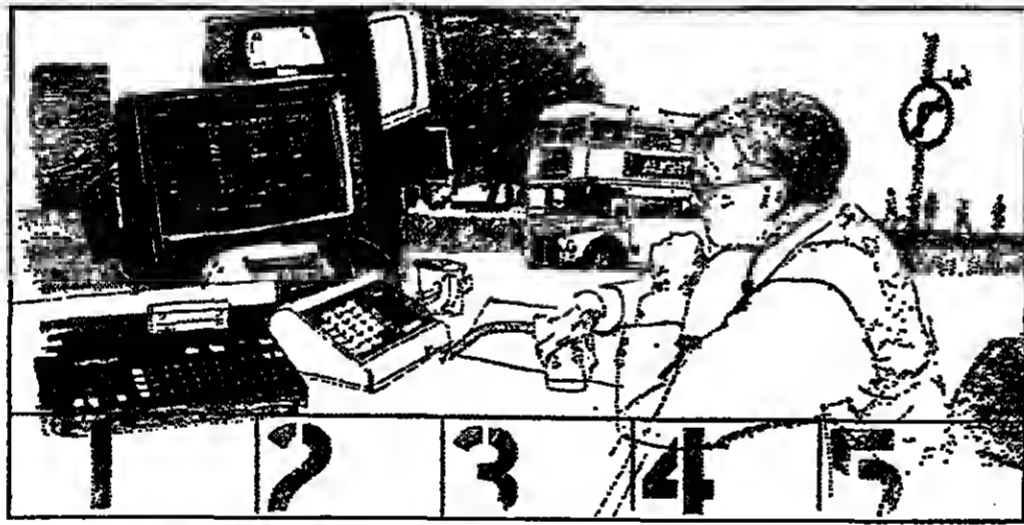
The Japanese View

Starting on May 2, the Financial Times will publish a series of advertisements highlighting the results of discussions between a number of Japan's leading industrialists and Geoffrey Murray, a British journalist who has spent over two decades in Asia, 14 years of which have been in Japan. The companies represented are either already international household names, or will be in the near future. Their presidents or other senior executives will frankly discuss the prospects of their traditional lines from long-term perspectives, their efforts to stay competitive and profitable by taking up new, related, or even totally unrelated new products, the trials and tribulations of such diversification, and how management and workers prepare to meet the challenges of constant change and innovation.

For any international businessman trying to cope in a rapidly changing world, these comments by men on the front line of the Japanese push into the 21st Century will make fascinating reading.

Watch for the beginning of this informative series of advertisements in the May 2nd issue of

FINANCIAL TIMES



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Thursday April 26 1984

Election cycle in the U.S.

THE LATEST batch of statistics from the U.S. economy has brought little enlightenment either to the currency markets, at present gambling on a further rise in U.S. interest rates, or to the bond market, waiting with increasingly strained patience for signs of the long-forecast slowdown. Inflation is down on the month but up on the year; it is generally expected to rise. Non-defence orders for durable goods are down, after a long rise; but this could well be no more than a blip on the chart. The only thing that remains clear is that the economy continues to roll under its own momentum, largely unchecked by any official action.

Difficult summer

The dilemma facing the Federal Reserve Board is not only its familiar election-year helplessness, but the dilemma it faces over international debt. For a time, earlier this year, it seemed that a weakening in the dollar, which reduces the real burden of LDC debt, would leave room for some tightening at home. However, the cautious edging up of interest rates—largely in the wake of rapidly growing commercial credit demand—has done more to revive the dollar than to check the economy, and the situation is now more precarious than ever, with another difficult summer of rescheduling in prospect.

Why is it, though, that interest rates which threaten to cripple foreign borrowers (and may yet break some large domestic debtors, including some public utilities) have done almost nothing detectable to check domestic demand? This question stands even if it is thought that the trend of output growth has now decisively slowed—as is only to be expected as the recovery matures. Normally credit-sensitive markets such as housing and cars are in a renewed boom and business borrowing, after a year off, is growing faster than ever. The familiar tale of tax concessions to borrowers can only be part of the story. A similar level of real interest rates two

British disease

This drift into the British disease could well persist after the election; it is politically more comfortable than the tax increases or expenditure cuts which would be needed to stop it. However, unless international investor confidence in the dollar does finally break, instead of thriving on steadily higher interest-rate differentials, the debt crisis may write its own end to the chapter headed "reaganomics."

Reality in the coal mines

RHETORIC and reality are wider apart in the coal industry dispute than in most. The National Union of Mineworkers' executive committee, and its special delegate conference, have both confirmed the area-by-area strike strategy—the last of these meetings, held a week ago, called "on all areas to join the 80 per cent (of miners) already on strike."

Left-led unions have pledged support: in the case of the main transport union, this has taken the form of an instruction to their members not to move coal or cross mineworkers' picket lines. Yet Nottinghamshire and other miners, together with other groups of workers, are continuing to cross picket lines in large numbers, refusing to accept that a national strike exists until it has the sanction of a national ballot.

Hiatus

This hiatus has been interrupted by the sound of faint cracking in the granite faces of the two sides' negotiating positions. Mr Ian MacGregor, the NCB chairman, indicated to the two mine management unions at a meeting last week from which the NUM absented itself, that he might be prepared to "phase-in" the planned 20,000 redundancies and the 4m tonne reduction in capacity over a longer period than the

12 months he originally specified. Yesterday, presumably in response to this news, Mr Peter Heathfield, the NUM general secretary, wrote to the board to ask for talks. Spring appeared to have touched the icy stand-off.

Hopes

Hopes should not rise too far. Mr MacGregor has insisted that the manpower and capacity run-downs must start: Mr Arthur Scargill, the NUM president, has said he will only discuss expansion of the industry, finding a middle point between these two poles will take far greater concessions than either side has shown any willingness to make.

The NUM should, however, now take advantage of Mr MacGregor's offer of an open agenda on the timing of pit closures, for its own sake and for everyone else's. The longer the strike continues, the worse the situation facing the industry at the end of it: that is the inescapable logic of the market situation, and the replacement of Mr MacGregor by a more eminent figure will do nothing to change it.

It is a powerful union which can exact a high price for agreeing to contraction. Such a price could include the provision of jobs in mining areas where unemployment would rise steeply as a result of closures.

But the "no surrender" tactic will break the union, and the NCB's marketing strategy, before it breaks the Government, though at the likely cost of some dangerous confrontations, huge expense, and a riven labour movement. Unions are in business to defend jobs, conditions and wages—but the art of union leadership consists, in part, of recognising when unwelcome change is inevitable. Mr Scargill and his followers should now exercise that art.

THIS past week in France there has been a sense that a historic corner has been turned. The final breach between the Socialists and the Communists may not occur immediately, but there can be no doubt that the tide of events is running their way.

There are two reasons for this change. First, though he may have come to power with the Communists clinging to his coat-tails, President Mitterrand increasingly finds them an embarrassing anachronism. The new international image he covets as a Social Democratic leader leaves no room for Marxist orthodoxy.

Second, and just as important, the Communists themselves are increasingly ill at ease on this new stage. Their views carry less and less weight and they suffer more and more humiliations at the hands of their partners. Inevitably, there is growing pressure on them to pull out.

The way in which these strains within the ruling coalition are resolved will have far-reaching implications in the run-up to the important legislative elections to be held in less than two years' time.

The official Government view is relaxed—"we have no interest in a rupture and we don't want one. But if the Communists go too far the President will take whatever action is needed."

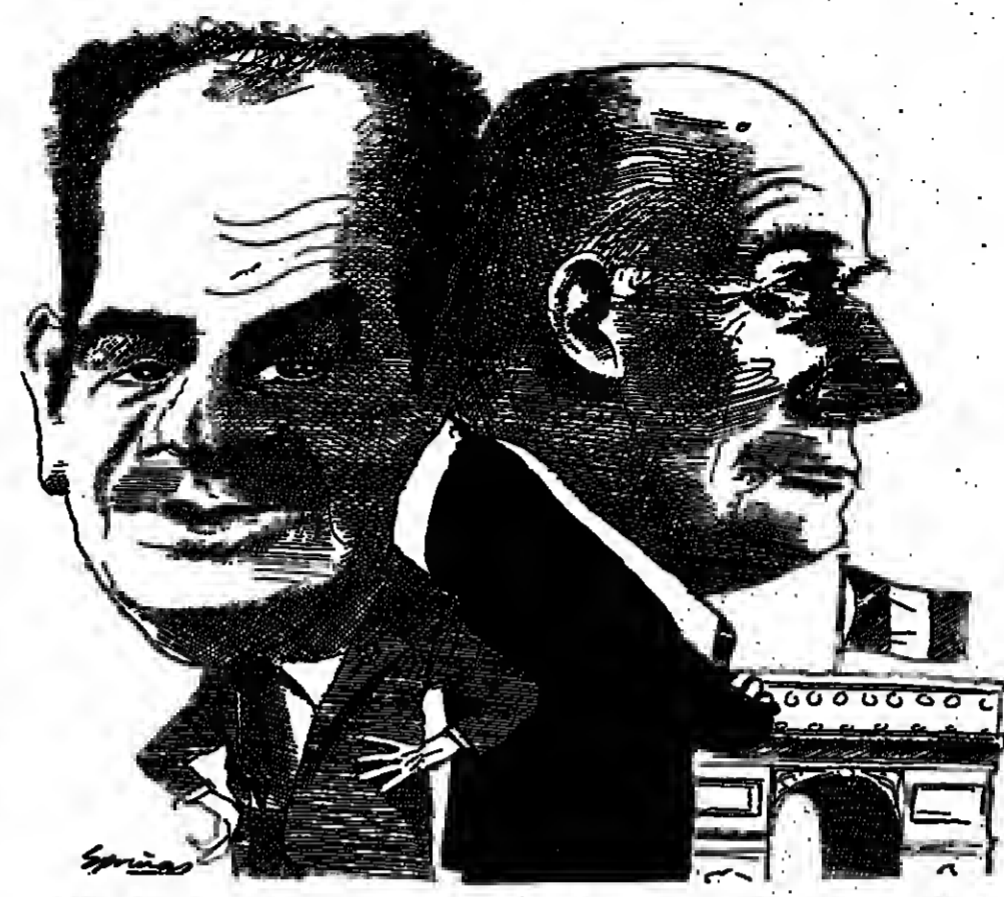
The thin red line that the Communists transgressed in recent weeks was publicly demonstrating against steel closures which their four ministers had endorsed in Cabinet. To M Pierre Mauroy, Prime Minister, who sought a vote of confidence in the Assembly last week to let the Communists' words to their acts, this was unacceptable. It went far beyond the criticism which any minority partner in a coalition government under the Fifth Republic is tacitly allowed.

Within the Communist Party, buffeted by internal divisions and the abrupt reversals in government policy inflicted on it by President Mitterrand, there has been the agonising realisation of the extent to which the cutback in jobs in the steel, coal and shipyard industries bite deep into the heartlands of the Communists' traditional working class base. Until the rioting by steel workers in Lorraine, the Communist Party had kept a restraining hand on its rank and file. But when the extent of local anger became clear, the Communists felt they had no choice but to throw their weight behind the demonstrations. The tempo of greater militancy will continue to determine how far the Communist hierarchy goes in its campaign against the Government.

M Mauroy, in his speech to the National Assembly, made clear that the Communists could expect no concessions from him over industrial reorganisation. He did not even give them—as he has in the past—the consolation of believing that austerity was a passing phase. Rather, the emphasis was on more painful levels and industrial policy. The Communists' reply, from M Guy Herzog, speaking for the party group in the Assembly, was that M Mauroy had "far from lifted their anxieties over the major problems of unemployment, wage levels and industrial policy." "The following day M Philip Herzog, the economic expert in the politbureau, returned to the attack in championing the Communists' own steel plan against that of the government. Then M Henri Kravitch, leader of the Communist-led CGT, said that the Government's closure of the engineering steel plant at Ugeux-Pos, "the most modern in France," was "the height of absurdity."

The message, loud and clear, was that the Communists had no intention of kowtowing to M Mitterrand.

But this sniping over individual issues might just be manageable if more fundamental differences between the two parties had not emerged over the past two years. When the Left came to power in 1981, Communists and Socialists shared common ground over nationalisation, the need to reflate the economy by boosting consumer demand, and over a policy of intervention in industry to maximise investment.



Georges Marchais (left), the French Communist leader, whose party's coalition with President Mitterrand's Socialists is under increasing strain

Since the June 1982 devaluation, and more particularly, the anti-inflation package of March 1983 there has been an increasing divergence over economic analysis, policies and language. M Mitterrand has shed his Marxist cap; he no longer talks of the "French road to Socialism" and has absorbed much of a larger movement with alien policies and programmes. He wants to see public sector enterprises return to profit, believes that salaries must be held down to give companies more room to invest, and is increasingly hesitant over interventionism in industry.

In short, M Mitterrand who mapped the Left's electoral strategy in 1971 by insisting that only Socialists and Communists combined could outflank the Right, is now striking out in a new direction—this time towards the type of European social democracy that Chancellor Schmidt pursued in West Germany and which M Mitterrand now believes is what France wants. M Michel Rocard, now Minister of Agriculture, who has long sustained the Social Democrat thesis would be an obvious contender for Prime Minister in this new scenario.

By contrast, the responsibilities of power have done little to change the ideological stance of the Communist Party. They remain the most old-fashioned and pro-Soviet of the European Communist parties wedded to enlarging further the state sector, to stimulating demand through protectionism, and to Marxist views of class warfare. On that platform they won 27

per cent of the votes after the war, but would win maybe 10-15 per cent today. The danger for the Communists is that Mitterrand's new approach leaves little room for them. Either they stick with the Socialists, in which case they risk being swallowed up by a larger movement with alien policies and programmes. Or they must pull back to their traditional working class "ghetto," to massage the protest vote with which historically the Communist Party has felt most at ease.

The dilemma is nothing new. For the Communists the history of the past 15 years has been a continuing attempt to avoid being squeezed to death in a social-democratic strait. Mitterrand's "ghetto" before he signed the Common Programme with them in 1972 when he said that the Socialists hoped to expand by raiding the Communist electorate. "That still remains the goal," he said. "The Communists would have been tempted to stick with M Mitterrand if they believed that his policies were going to succeed and bring the Left electoral victory in the legislative elections of 1986."

Currently, however, they share the pessimistic analysis of the left-wing Ceres faction of the Socialist Party that the policies are doomed to failure.

MITTERRAND AND THE COMMUNISTS

Divided they stand—for now

By David Housego in Paris

and to destroying the Left's rank and file support. In other circumstances, they might have followed the trail of other Euro-Communist parties in seeking a long-term compromise with the Socialist movement. But many would now prefer to go back to the "ghetto" where they would be well placed to exploit future discontent on the Left should the Opposition regain power.

They are more concerned to cultivate this garden in that both the neo-Gaullist RPR and M Le Pen's extremist National Front party with its appeal to racist sentiment are exploiting the pockets of working class discontent which are the Communists' natural constituency.

It may be that the Communists are over-hasty in their judgment of the outcome of M Mitterrand's policies—and they have left a door open to climb back on board should they be proved wrong. His stand in the opinion polls has sunk to an all-time low with more than 60 per cent of those questioned expressing dissatisfaction. Unemployment has shot up sharply, as have company bankruptcies. But Mrs Thatcher experienced similar troughs as the full impact of her anti-inflationary policies took effect. More worrying is that both domestic and foreign debt remain a sustained burden on the economy and that recent trade, money supply and budget deficit figures all show some over-shooting of government targets.

However, M Mitterrand's strength is that, after initial fumbling, he has a much clearer idea of his economic objectives and a determination to stick to them. The closures in declining sectors of industry, the cuts in milk production, the priority in bringing down inflation form part of a coherent package that brings France far closer in line with her European partners.

His political calculations are that in the legislative elections of 1986 and the presidential elections of 1988, middle-of-the-road voters could swing leftward if the opposition leadership falls into the hands of M Jacques Chirac, Mayor of Paris and head of the neo-Gaullist RPR. M Chirac is distrusted by many on the centre for both his right-wing views and his more right-wing "Jokelowsky" persona.

Mitterrand equally has some chance of picking up votes from the centrist UDF group of voters. Even before the campaign for this June's European elections began, the UDF had fallen under the heels of M Chirac as the junior partner in a united opposition front. But M Chirac's supremacy has left a groundswell of discontent underneath.

Hence M Mitterrand's cautious moves in recent weeks to lure the centre. It will be the middle-class voters of the centre who also stand to gain most from President Mitterrand's promise to lower the tax burden next year as a proportion of GNP.

But M Mitterrand has only just begun to define a new Socialist platform with a broader appeal. Much of it is still couched in the tired language of "modernisation" and "social" initiatives that fails to stir the Left or win supporters from the centre. Part of his problem on the left is that the measures needed to encourage investment require an emphasis on industrial initiative—and

A disoriented and often dogmatic Socialist Party

flexible investment conditions that draws most on the political legacy of the Right. To succeed economically Mitterrand is condemned to move further Right. A commentator in the pro-Socialist *Nouvel Observateur* recently proposed five shock measures to galvanise industry into life. At least three—decentralisation of decision-making in large companies, partial denationalisation and greater flexibility for new entrepreneurs setting up in business—would have been applauded by the opposition. Mitterrand needs time to put across this type of approach to a discouraged, disoriented and often dogmatic Socialist Party—and more time for the party itself to carry the message to the rank and file. But explanations of the shift would become impossible if at every turn M Mitterrand found himself under attack from his Communist allies in the coalition.

The President would clearly like to keep the Communists on board, if only to minimise labour unrest, but as silent partners. He is in a much stronger situation than M Giscard d'Estaing was when as President he came increasingly under attack from M Chirac whose RPR was a partner in his coalition administration.

Giscard did not have a majority in the National Assembly, unlike President Mitterrand, who can rule with the Communists. M Mitterrand still has weapons up his sleeve for enforcing Communist allegiance. The Communists want the electoral laws to be changed next year to provide for proportional representation, which would enable them more easily to maintain their established bastions. The President also has the lever of a Cabinet reshuffle.

The Communists say that they would like to remain in government until 1986. They would certainly be taking a great risk if they pulled out before the European elections in June. Blame for the break-up of a government of the Left would cost them dear, as it did in 1977. But prior to the split of the year, both sides professed their loyalty to the union of the Left. In the event of a breach, the name of the game is to switch responsibility to the other side.

Ortolani acts—books banned

Anyone who has read the headlines in the Italian Press over the last few days will have been surprised by what was to be seen in the windows of one of Rome's leading bookshops yesterday.

There, without apology, was a copy of *Il Banciere Di Dio*, the Italian version of *The Banker*, a book on the Banco Ambrosiano affair by the FT's Rupert Cornwell. There is good reason for this. Last week a magistrate in Varese, near Milan, ordered the confiscation of all copies of the book along with copies of three other books by Italians referring to political corruption. The magistrate also ordered the seizure of assets of printers, publishers, and authors, up to the value of all the copies already sold.

The instigator of the actions was Umberto Ortolani, a key figure in the P2 Masonic Lodge of which Roberto Calvi, late chairman of Banco Ambrosiano, was a member. Ortolani now faces charges in Italy of involvement in the fraudulent bankruptcy of Banco Ambrosiano, and is conducting his affairs from Brazil where he has citizenship.

When briefly arrested in Brazil last year he was swiftly released on the grounds that he faces no criminal charges in Italy. His lawyers are now contesting the accusations he faces in Italy.

Ortolani made use of the sweeping powers of Italian magistrates—whose judgments in one city are applicable under Italian law over the whole country.

He took out a civil action claiming that his person and his image as a banker and financier had been damaged by the books. The action of Pietro Dini, the magistrate in the case, has provoked speculation almost everywhere in Italy, and has aroused the fury of the opposition Communist party. Magistrate Dini admits he has only partly-read the books. But he has said in a relaxed interview that it is quite possible that he will withdraw his

Men and Matters

"cautious" order when the publishers of the books appear against it. "It won't be the first time," he adds.

Watchdog wanted

Now that the Council for the Securities Industry (CSI) has unveiled its plans to turn itself into a high-level investor protection council, the Bank of England is turning its attention to the vital question—who should head up the new body? Its candidates are likely to be confined within the financial community, in contrast to its previous preferences for party and profession. The new body is expected to be a much tighter ship, however, supervisory rather than representative. Its chairman will need to be a senior figure and it will probably be a full-time job.

The Bank of England's last major headhunting coup was to pluck Ian Hay Davison out of the top spot at accountants Arthur Andersen, and instal him at Lloyds as chief executive.

Those interested in the new job might start by dropping discreet hints in Threadneedle Street. The £120,000 salary paid to Davison suggests there might not be too much financial sacrifice involved.

Dix drives off

"After half a lifetime in the motor industry, I feel it's time I handed my cards in. I wish to leave while by enthusiasm is still intact." With those words,



"On the brighter side, the Government today released figures showing that it was the hottest Easter for a hundred years"

Alan Dix, aged 63, served notice yesterday that after nine years as director general, he will hang up his hat at the Motor Agents' Association in June next year.

Dix has stamped a firm imprint on the retail motor trade, reorganising the MAA into a coherent industry voice representing 14,000 members. Not least of its recent lobbying successes has been to persuade the Government to lift hire purchase controls on cars.

Dix, who is half-Danish, escaped from German-occupied Denmark in 1943 to Scotland. By 1948 he had emigrated to Kenya where he started a long involvement in the motor trade. He won the first-ever East African safari rally in a Volkswagen Beetle, and he became deeply involved with the West German manufacturer, holding senior VW positions in the U.S. and West Germany as well as

four years as managing director of Volkswagen GB. Dix says he is leaving for no real reason other than that. "Ten years is a long time to run a trade association and I believe a younger man should take over by next year."

Swedish exercises

Sir Nicholas Goodison goes Swedish. The improbable came true yesterday when the urbane chairman of the Stock Exchange disclosed that his own firm, Quilter Goodison, of which he is senior partner, has joined in the City's financial services revolution. It is selling a 25.9 per cent stake to Skandia, the Swedish insurance group which already sells unlinked life policies in Britain.

Goodison expresses satisfaction with the deal which is designed to underpin the growth of a firm which has kept a comparatively low profile. It has a high reputation in property shares.

Quilter Goodison also looks after more than £1bn in private client portfolio management. Goodison sipped tea yesterday while his partners cracked a bottle of *Curve Claret*. But he bubbled with enthusiasm at the "ambitious and vigorous" nature of his third-generation family firm.

Prawns and pigs

A small Yorkshire shareholder (or should it be a shareholder from Yorkshire with a small holding?) got up at the Midland Bank AGM in London yesterday to make the following remark about Crocker National Bank, the Midlands' long-plagued U.S. subsidiary: "I've many a time bought a pig in a poke, but when I have taken it home I have never fed it prawn cocktails." He then sat down abruptly.

For the benefit of new readers—I reported last week that Frank Cahouet, the new Crocker chief, is getting a basic salary of \$540,000 a year, which is more than three times the going rate for *Wall Street's* highest-paid man in the old world.

Observer

THE ENGLISH TOURIST BOARD AND THE FOOTBALL ASSOCIATION

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ECONOMIC VIEWPOINT

We have come through, but . . .

By Samuel Brittan

ONLY A decade ago the air was thick with prophecies about the likely doom of liberal democracy. Several decades of post-war prosperity came to an end, with the first oil price explosion of 1973, since when the developed world has experienced varying combinations of low growth, high inflation, high unemployment, and currency instability. In the UK, as we unasily remember, a miners' strike not only brought down the Heath Government, but shattered the morale of the British establishment, which to this day has never fully recovered.

There was thus a ready market for theories about the stresses and strains which could break the back of liberal democracy. Indeed that is something of an understatement. For even those of us whose main concern was diagnostic or prescriptive had to include some pessimistic prediction to obtain a hearing. In my own 1974 contribution to the doom literature I warned: "There is no such thing as a historical inevitability. The point of saying that a house is on fire is to alert the fire brigade, not to sit back and enjoy the blaze." (Reprinted in *The Economic Consequences of Democracy*.)

In spite of the cries of the intervening period, the house did not burn down after all. But the fire brigade needs to be as alert as ever. The more interesting doom warnings were derived from basic considerations of political economy, and if they were right the international financial crises were symptoms emanating largely from the attempt of countries to export their primarily domestic problems. Three main reasons of this kind were advanced for taking a dim view of the future:

1. Democratic overstrain or overload. Echoes of this misgiving go back to the warnings expressed by writers such as Bagehot and Mill at the time of the extension of the franchise.

2. The emphasis in the early 1970s was that competition for votes was generating excessive expectations about what governments could perform. The result was to place an impossible overload on politicians and

officials, who were expected to promote all sorts of incompatible goals and to provide costless benefits for voters who lacked all notion of a budget constraint. The resulting disillusionment, as government succeeded government, could prove corrosive to the functioning of an open democratic society, based on freedom and toleration as well as majority voting.

3. The second threat to liberal democracy was often given polite labels such as market power, or the rivalry of coercive groups. But what it referred to was the power and rivalry of union monopolies in the labour market.

Again the problem had been foreseen by many Gladstonian Liberals and it received classic formulation by Henry Simons during World War II in the following words: "Here, possibly, is an awful dilemma: democracy cannot live with tight occupational monopolies; and it cannot destroy them unless they attain great power, without destroying itself in the process."

The way it looked in the early 1970s was as follows: Union monopoly power could price out of jobs a good many workers, who were forced either on to the dole or into inferior employment not much above the social security floor. Governments had the choice of trying to expand demand to mop up this unemployment, which would mean an accelerating inflation, and the policy would break down in the end. The only other course was to abandon full employment. Either alternative looked as if it would put an unbearable strain on the minimum consensus required for a functioning democracy.

On top of chronic unemployment, there is the strike threat power. Unions, unlike most other monopolists, may have the power to withdraw the total supply of some needed product until representatives of the public sign an agreement to pay more.

The third set of influences was not so much a danger to liberal democracy as something which aggravated all the other threats. This was the impact on the economy of what the late Fred Hirsch described as "positional goods". A "positional good" is one



whose quantity cannot be increased, or increased easily, so that the more you have, the less there is for me. For instance, we can all have more consumer durables, but we cannot all be Prime Ministers or winners of a particular event in the Olympics. Nor can we all have country cottages with an unimpeded view, as my cottage interferes with your view. More subtly, much higher education is a means to positional goods. More people obtain university education hoping that this will be a route to the more lucrative, interesting or prestigious jobs. But of course when everyone does as it, a degree no longer functions as a meal ticket, sometimes not even a PhD. Not all positional goods involve rivalry or competition. I

buy a stool to see a procession better and increase my own enjoyment. But if everyone else does the same, no one is any better off even though more stools are sold, and these sales count as part of the GDP. The point about positional goods is that their supply is difficult to increase, and economic growth was the main way in which conflicts over distribution of the national income had been softened in the past. It was thus possible for some groups to have more without others having less. But if, as Hirsch suggested, additional demand in advanced societies is predominantly for positional goods, then growth is bound to be disappointing or bring disappointing results, and cannot be used to satisfy inflated public expectations or to mollify distributional conflicts.

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Lombard Why Nakasone stays at home

By Jurek Martin in Tokyo

ONE cardinal rule for heads of government around the world is that when things get sticky at home it is not a bad idea to go overseas. It is not an infallible cure. Sometimes coups d'etat take place in the absence of a leader and occasionally, in more stable countries, a foreign mission fails to have the desired effect.

Nixon's rapturous reception in Egypt in the summer of 1974, for example, failed to call off the hounds of Watergate, while Callaghan's mini-summit frolic in the French Caribbean in early 1979 left a frigid strike-bound Britain unimpressed. But more often than not such excursions do serve a purpose. President Reagan, who may not be quite as invulnerable as is his carefully popularly supposed, certainly reckons he has little to lose by visiting China now and Europe in six weeks' time, with lots of press TV coverage of the Great Wall and his Irish forbears, while the Democrats slug it out at home.

Mr Pierre Trudeau discovered last year that his quixotic international globe-trotting in pursuit of a middle-road alternative to superpower nuclear rivalry caught, even if only fleetingly, a Canadian imagination long soured of him and all his works. The Thatcher model hardly needs mentioning; bashing the Europeans, let alone the Argentinians, is clearly a proven tonic. Inevitably, but nonetheless instructively, they do it differently in Japan. Here the axiom is that it is precisely when the domestic scene looks stickiest that it would be folly for a leader, or an aspiring leader, to seek foreign relief.

It is this which explains why Mr Yasuhiro Nakasone, who actually has a pretty good chance of being returned as party president and thus Prime Minister this November, is taking no chances by calling off planned extended trips to Europe and Australasia later this summer. He is going to India and Pakistan next week (though, significantly, this is when the country is enjoying its long "golden week" holidays and will be paying no attention) and attendance at the London summit is more or less obligatory. But all else overseas,

apart from an admittedly improbable summons to Washington, is strictly not on the cards. Mr Nakasone is not alone in this calculation. His Foreign Minister and potential party rival, Mr Shintaro Abe, has also deemed it impolitic to be seen exercising his ministerial duties as far away as South America, as he had planned, later this summer.

None of this should come as a surprise, though Mr Nakasone, who enjoys international exposure, may privately regret losing the opportunity for more about every opinion poll, remains notoriously, even dispiritingly, uninterested in foreign affairs, while the introspection of the ruling Liberal Democratic Party is, if anything, even more marked.

This has almost perversely been underlined by the indifferent general reception now being accorded the Socialist leader, Mr Masashi Ishibashi, in his campaign to make his party a respectable alternative to the LDP.

Taking a leaf out of the Kinoshita book, Mr Ishibashi has been charging round the globe (Feising, Moscow and even Argentina) and, in truth, he has been conducting himself rather well. Thus it is becoming increasingly apparent that, once the OECD and London confabs are out of the way, and once Japan has announced another "package" designed to appease—though never satisfy—external pressure, the country will turn, as ever, inward on itself. The issues that will matter will not be way and peace, disarmament and development, but administrative reform, national health insurance, the quality of education and who has made what political deals with whom and at what price. And the answers to none of these can be found outside Japan.

Investment in high tech

From the Director-General, Electronic Components Industry Federation

Sir,—Writing about the Budget proposals on capital investment, Anthony Harris (April 16) refers to "the point where it makes sense to substitute labour for capital." What does he mean? That at some level of relative costs, it would make sense to hire more workers instead of investing in modern production equipment?

Manifestly this cannot be true of high technology products such as advanced electronic components—some of which literally could not be made manually and none of which could achieve competitive standards of quality and reliability without continuing investment in automated manufacturing, test and inspection equipment.

Or does he mean that at some level of relative costs, it would make sense to abandon industries requiring large-scale capital investment for those requiring less of the same? Would we not then be putting ourselves in direct competition with under-developed nations, and would our wage levels not have to come down to theirs?

Surely there can be no real doubt that the UK must, for its economic survival, increasingly depend on information technology-based — which means electronics-based — industries, and the modernisation of older industries by the application of electronics. But electronics, which means electronic components — are at the heart of the matter.

None of your readers, I am sure, would be so naïve as to suppose that U.S. and Japanese electronics have been achieved by the pure milk of private capitalism untainted by public funds or subsidies, directly or indirectly vast expenditures of taxpayers' money have been devoted to ensuring it.

Letters to the Editor

a world-compete advanced electronic components industry is to be achieved, then (unless the Chancellor has second thoughts about capital allowances) the Budget will ensure that the cost will certainly be many times greater than the £120m allocated to MISF Mark II. R. H. W. Bullock, ECIF, 7-8 Saville Row, W1

Returns on National Savings certificates

From Mr Keith Tunstall Sir,—While agreeing with Mr G. Bowthorpe's comments (April 21), I feel he's missed the essence of my letter (April 14) that returns on National Savings Certificates to higher-rate taxpayers were very good, to basic-rate taxpayers in-line with market returns, and to non-taxpayers poor.

It is true that a prospective purchaser should consider interest-rate trends, but most people, if they are honest, will not pretend to know the course of interest rates over the next five years. Consequently, one's investment decision must be based largely on market conditions as they stand today.

Should Mr Bowthorpe be a higher-rate taxpayer, his building society return will incur a liability to further tax, which is something that the certificates would not attract. Either way, I consider that savings certificates should be viewed as complementary to a building society balance rather than an alternative. Keith Tunstall, 39, Grove Street, Leamington Spa, Warwickshire

Far-flung tax inspectors

From Mr K. G. Speyer Sir,—I am pleased to see Sir Lawrence Alrey's explanation of

the Inland Revenue policy concerning the wide dispersal of tax inspectors and their offices. With respect, what we are being told is a bit too facile and ought not to content us. I beg him to consider the following:

- 1. Surely each centre of X thousands of people has its infrastructure of shops, doctors, hospitals, MPs, etc. The argument put forward by the Inland Revenue is an argument of inertia to retain the status quo of a bad decision of dispersal implemented some years ago.

2. I am assured that it can take a couple of months—sometimes more, sometimes less—for a taxpayer's file to travel from a remote office to the local "industry office" and back again.

3. One of my nearer tax offices, close to my own office in London, EC1, is Somerset House itself. Yet I am still awaiting a reply or acknowledgment to a letter sent to it in February.

4. It is well known that the Inland Revenue intends to computerise nationally. I hope for the sake of every law-abiding taxpayer that this computer is no relation to that well-known Swansea Central Motor Licensing Computer. (One is old and cynical enough to remember that the local licensing system this displaced some years ago was both more popular and efficient and probably cheaper.)

5. Commonsense would mean that our local tax inspector—much as some people love to hate him—lives among his flock, on his patch, as it were, and when he walks his dog he may sometimes even pass the time of day with his parishioners, including the local greengrocer, etc. and, hopefully, we all would eventually benefit by this through greater efficiency and lower tax rates. K. G. Speyer, 308 City Road, London EC1.

Derating of deroofed buildings

From Mr S. M. Willott Sir,—I was shocked to read that the response to the deroofing, by their owners, of the vacant Sefton factories was to derate the buildings.

This only encourages the land-holders to leave land unused until producers end manufacturers are willing to pay the high price demanded. Rates should be based only on the value of the site. This stimulates the sale of vacant sites to potential producers of wealth. S. M. Willott, 35, Merrilyn Road, Rhyl, Clwyd.

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JUREK MARTIN EXPLAINS HOW ANTI-TRUST RULINGS SOUNDED AN 'ALL-CLEAR'

U.S. steel becomes a magnet for Japan

IT IS NOW apparent that if anybody has suddenly converted the Japanese steel industry to the attractions of investment in the United States, it is the U.S. Justice Department, which in February began lowering the anti-trust boom on big intra-American steel mergers.

Up to that time, there had been an eye-catching collaboration between Nippon Steel and Wheeling-Pittsburgh, two medium-sized integrated steel producers. But the word in Japan was still very much that buying into the U.S. remained a doubtful proposition for the "Big Five" (Nippon Steel, Nippon Kokan, Kobe Steel, Sumitomo Metal and Kawasaki).

The objections seemed well founded: Nippon Kokan's talks with Ford over acquiring Rouge Steel had collapsed in the face of U.S. labour opposition. The Pentagon had vetoed, on national security grounds, Nippon Steel's design for Special Metals. Moreover, the U.S. industry itself appeared to be in the throes of a major realignment, with U.S. Steel in pursuit of National and LTV and Republic negotiating the terms of a merger.

None of the leading Japanese companies would ever concede at that stage, that they were even seriously contemplating a major U.S.

investment, and most spoke disparagingly about the pitfalls of getting involved in the country's dilapidated "smokestack" industries.

Yesterday's news points to at least some dissembling. Nippon Kokan itself, in announcing here that it was buying into National, revealed that it was talking to National last summer. According to Nippon Kokan, the talks opened at National's initiative, shortly after its Rouge negotiations had fallen through. However, the U.S. company lost interest when U.S. Steel proposed a complete takeover and absorption of National's outstanding debt.

It was the withdrawal of the U.S. Steel bid, following the Justice Department's ruling, which reignited National's interest and which led to the latest deal. An additional factor for the Japanese, again stemming from the Justice Department's action, was the renewed fear that with its own realignment blocked, the U.S. steel industry would become increasingly protectionist and that circumventing trade barriers by investing directly had become far more attractive.

Thus Japanese steel industry experts yesterday were shifting the focus of their attention more to which of the big five might exit

jump on to the bandwagon. Mr Tatsuhiro Kiyohara, of Nomura Securities, suggested Nippon Steel, the industry leader, and Kawasaki as the most likely candidates, with Sumitomo Metal probably the least likely.

Nippon Kokan, which vies with Kawasaki for second place in steel production, said yesterday that National was among the most technologically advanced and efficient steel companies in the U.S. and would not, therefore, require the sort of radical technological surgery and heavy new investment that less sophisticated steel concerns would need. Specifically, Nippon Kokan estimated that introduction of its techniques could save ¥10bn (\$4.46m) in costs annually at National.

The company also said it was convinced it would have less difficulty dealing with U.S. unions at National (a United Steelworkers company) than at Rouge, where the United Automobile Workers predominates. It added that USW labour came \$3 an hour cheaper than the UAW.

However, as is true on a much smaller scale of Nishin's involvement with Wheeling-Pittsburgh, it is obvious that the major lure is the opportunity to sell steel to the booming U.S. car market. Nippon

Kokan is thinking in terms not merely of supplying U.S. manufacturers but also of being in a position to meet the demands of those Japanese car companies (Honda, Nissan, Toyota and Mazda), which are either already producing in the U.S. (in Honda's case with a recently doubled capacity) or about to start. The endurance of the current car boom in the U.S. does, however, remain a matter of some debate.

It was still unclear yesterday how Nippon Kokan proposes to finance its investment. Although the Japanese industry is now enjoying a cyclical recovery, thanks to U.S., Chinese and domestic demand, and although steel shares have been among the recent favourites on the Japanese stock markets, the estimated \$273m in cash may take a bit of finding.

Nippon Kokan, with Kobe, is the most highly leveraged of the big five, with total debt outstanding at the end of the financial year ending March 1983 equal to nearly half its assets. It had provisionally planned to finance the aborted Rouge takeover through a combination of cash flow from Rouge, available internal funds and by cutting back on capital investment in Japan. However, the scale of the National deal is ten times greater.

It so happens that, having completed a major investment round in building seamless pipe facilities, all the leading Japanese steel companies are planning to spend much less on plant and equipment in the 1984 fiscal year (which began this month) than last. Industry-wide projections are for a 25 per cent drop (to about ¥770bn), with Nippon Kokan itself forecasting a 40 per cent decline to about ¥50bn. Thus, the company may have some freedom to manoeuvre.

It would certainly help Nippon Kokan if the current recovery in demand for steel persists and if the performance of its shipbuilding and construction division (which accounts for about a quarter of total sales) improves.

However, Nippon Kokan has a reputation for being a company which takes aggressive investment decisions. Its recently completed Oghishima plant is among the most advanced in Japan, though a current financial drain, and is likely to be an extremely profitable investment over the longer term.

Assuming all the details can be ironed out by the summer, as Nippon Kokan intends, it seems to have made another one now in the U.S.

THE LEX COLUMN Orderly retreat by the banks

Only once in a blue moon are statements of intent from the UK Accounting Standards Committee (ASC) noted for any theatrical sense of timing. Coinciding as it did with further disclosures from two British banks, Barclays Bank and Midland Bank, on their deferred tax provisions, however, yesterday's statement on the treatment of deferred tax stood out in the bluest moonlight - and even cast another small shadow over the clearer's predicament.

The clearer's all agreed earlier this month to adjust in one fell swoop for the budget's impact on their leasing tax liabilities as recommended by the ASC's Exposure Draft 33, the basis of the new statement.

Both Barclays and Midland have followed National Westminster in writing down their full potential liability to take account of a 35 per cent tax rate. Deducing the provisions already made, this has left Midland with a £250m charge in 1984 - a little less than might have been suggested by the total liability, which includes some overseas items - and Barclays with about £490m.

The ASC's further insistence that the 1984 charge should be taken as an extraordinary item appears to rule out the option for the clearer's of an old-fashioned write-off against reserves. Had it left it at that, though, the ASC would surely have required the clearer's to show retained losses on their accounts. This uncomfortable development seems to have been avoided by the ASC's simple expedient of allowing companies to draw reserves into the profit and loss to set against any such extraordinary debit. Bank of Scotland has led the way on this approach and the other banks can be expected to follow.

Half Bank of Scotland's extraordinary provision related to the claw-back effect on its deferred taxes of

falling lease rates; but the main four clearer's are differently exposed to critical tax variation clauses on their leasing rates. Barclays, estimated its liability on this score at about £80m, has apparently added this to its £490m provision to reach a £570m total - but on this issue the others have still to pronounce.

GEC/Distillers

The position of cash-generating industrial companies is not entirely to be envied. Their problem is that if each piles up in the balance sheet it must appear that the business is failing to use all the available resources. And if that cash is then invested outside the enterprise, accusations are liable to arise that the management has run out of ideas and should return funds to shareholders. GEC has naturally attracted a fresh dose of comment along those lines since it became known that the group had devolved some of its riches to buying equity in Distillers Company (DCL).

It is certainly not hard to raise questions about GEC's investment strategy. The company's own shares have been notably left out of the market rise over the past two years, for despite heavy internal use of funds on capital projects and research the combined "cash generation" is itself taken as a sign that GEC may be having trouble in putting down adequate foundations for future growth in earnings.

Yet the investment in DCL is scarcely something that GEC would represent as part of its long-term strategy, even in the improbable act of mounting a bid. GEC has made successful acquisitions into the equity market before now. Its search for long-term uses of funds clearly continues, under the market's suspicion that over-exacting criteria may tend to throw out what as well as

chaff. Meanwhile, whisky shares at least seem to have offered a higher total return than gilt-edged.

Nestlé

The directors of GEC must have every sympathy for poor Nestlé, which makes a genuine effort to spend money but still ends up with the balance sheet of a conservative Swiss bank. A year ago, the food company declared its interest in expanding through acquisition in the U.S. Since then, it has forked out \$300m for Warner Cosmetics and is currently in the process of spending up to \$200m on coffee group Hills Bros. But even all this has failed to bring the cash pile below \$2bn, so now Nestlé is proposing to spend a further \$500m on CooperVision, the eye-care products group.

It may seem curious that the world's biggest food company should want to specialise in contact lenses. But food is not necessarily the most exciting area in the world these days. Nestlé's Findus lost a cool £20m in the UK last year. And the company's ophthalmic ambitions are at least consistent besides U.S. eye-care group Alcon, bought in 1977 for \$376m, a Swedish contact lens manufacturer was acquired in 1982.

CooperVision has a strong position in the contact lens market, but is weak in the field of eye drugs and contact lens solutions; Alcon conveniently is the other way round. Quite apart from the commercial advantages, the lack of product overlap between the two companies makes anti-trust objections to the bid less likely.

The proposed bid price of around \$25 per share compares with CooperVision's low 5 month ago of \$11½. But net earnings have gone from \$4.9m in 1980 to \$20.1m in 1983 - a record which might be taken to justify the exit p/e of 19.

Rumasa founder held in Frankfurt

By David White in Madrid

SPAIN is to seek the extradition of Sr Jose Maria Ruiz-Mateos, the fugitive business magnate, following his detention yesterday by West German authorities at Frankfurt airport.

Sr Ruiz-Mateos' arrest on arrival from the U.S. came more than a year after the Socialist Government in Madrid took the controversial step of expatriating his wide ranging Rumasa enterprise, arguing that this was the only way of averting a financial disaster.

The 53-year old founder and former chairman of Rumasa, which he owned with members of his family, fled to London shortly after the expatriation. However, he left the UK last week after being refused permission to stay there for more than a few days. His lawyers had said he would apply for a permanent UK residence visa from outside Britain.

Spanish court hearings against Sr Ruiz-Mateos have been held up because of his refusal to appear and the absence of an extradition agreement between Madrid and London.

Madrid officials stepped up pressure on British authorities earlier this year when Sr Ruiz-Mateos made statements in London against several top Spanish figures, including King Juan Carlos.

He has been charged with currency offences, forgery, appropriation of tax funds, securities fraud and, in a separate case, with insulting the King. Sr Ruiz-Mateos has denied the allegations.

He and two former top colleagues were declared in contempt of court last September after detention orders were issued against them. The magistrate in charge of the case, Judge Luis Lerga, said he had requested the arrest through Interpol and confirmed that formal extradition proceedings would be started to bring Sr Ruiz-Mateos to trial.

The request is believed to have been made on Monday. A member of Sr Ruiz-Mateos' team of legal advisors expressed surprise that the move should have been made at this time rather than on previous trips by Sr Ruiz-Mateos outside the UK, and denied a suggestion by Sr Luis Antonio Buron, the prosecutor general, that he may have been in possession of illegal arms and documents.

Sr Buron said state prosecutors had been instructed to co-operate with the courts in pressing for extradition under the two countries' bilateral treaty.

Rhône-Poulenc needs 'more effort' to finance investment

By David Marsh in Paris

RHÔNE-POULENC, the nationalised French chemicals group, will have to make "many more efforts" to remain permanently in the black after turning in a profit of FF 98m (\$12m) last year after three years of losses, M Loïc Le Floch-Prigout, the chairman said yesterday.

Addressing a meeting of financial analysts and journalists, M Le Floch said Rhône-Poulenc would have to raise extra capital this year to finance an investment programme running at about 7 per cent of its annual turnover of FF 43.1bn last year, but left open where the money would come from.

Last year, marking an underlying earnings swing of around FF 900m compared with the FF 84m net loss in 1982, was a year of consolidation following the group's efforts to streamline its still loss-making textile business, sell its fertiliser op-

erations and expand its fine-chemicals activities with the acquisition of parts of the former Pechiney chemicals division.

But to match the performance of its international competitors, Rhône-Poulenc would need to turn in yearly profits of around FF 1.5bn, he warned. Greater efforts in management, research and investment would be needed.

The first 1984 quarter showed a positive trend with turnover up 22.4 per cent from the first three months last year. This represented an 11 per cent jump in volume and 10 per cent in price increases.

Last year 38 per cent of turnover was made from foreign plants, down from 41 per cent in 1982 because of a fall in Brazilian activities. French turnover and exports from France each made up 31 per cent of overall sales.

Out of the FF 2.87bn operating profits (up 30 per cent from 1982), the main contributing divisions were chemicals with FF 1.09bn against FF 507m in 1982 and health products with FF 1.14bn against FF 652m. Textiles showed an operating loss of FF 230m against FF 295m, while Brazilian profits slumped to FF 307m from FF 980m.

For last year the company increased capital by FF 340m through an injection shared in December from its state shareholder, and also raised FF 1.05bn in subordinated loans and FF 600m through an issue of non-voting loan stock on the Paris bourse.

Asked about this year's cash raising plans, M Le Floch said capital would be raised in the "best" possible manner. He did not rule out another sortie on to the capital markets, saying "Nothing is excluded."

London to probe U.S. computer 'moles'

By Guy de Jongh in London

THE BRITISH Government has ordered an investigation into reports that two U.S. officials in the UK Ministry of Defence are providing information about the activities of British computer leasing companies to U.S. authorities.

The inquiry was disclosed by Mr Geoffrey Patten, British Minister of State for Defence Procurement, in a letter to Liberal MP Mr Paddy Ashdown, who had expressed concern about the possible extra-territorial extension of U.S. laws governing high technology exports.

"Though I was confident that there is no basis to suggestions that U.S. officials located in the Ministry of Defence were providing information on UK-based computer leasing companies, I have none the less arranged for a thorough investigation to be carried out," Mr Patten said in the letter.

The decision follows a statement in the House of Commons on April 13 by Mr Paul Channon, the Trade Minister, that no Defence Ministry officials were co-operating with the U.S. Embassy in London on export controls.

Mr Channon said in reply to questions from Mr Ashdown that the only information provided officially to the U.S. about British companies was supplied by UK Customs and Excise, which was co-operating with customs officials in the U.S. Embassy in London.

Mr Ashdown expressed surprise yesterday that Mr Patten had decided to hold the inquiry in view of Mr Channon's assurance. "It is quite remarkable that the minister seems insufficiently clear about what is going on that he has to order an investigation."

Mr Ashdown first raised the issue in connection with remarks reported to have been made by a commercial officer of the U.S. Embassy in London at a meeting of British computer leasing companies at Epsom, near London on February 29.

Mr Ashdown told the Commons that the officer had been asked about recent U.S. moves to require British leasing companies to provide information about their customers. The officer is said to have replied that the U.S. already had enough information to "slap the irons on most of you."

According to Mr Ashdown, the officer had said that the U.S. Government had two officials working in the Ministry of Defence who had access to the information.

Louise Kehoe writes from San Francisco: The U.S. is easing its export controls on laboratory analytical instruments that incorporate microprocessors, Mr Malcolm Baldrige, Commerce Secretary, announced on Tuesday.

"The Commerce Department, in consultation with the Department of Defence, has determined that national security controls on these instruments are no longer necessary," Mr Baldrige said. The change reflects an effort to relax export control requirements whenever possible on commodities that have little or no strategic significance.

Laboratory analytical instruments will no longer require special export licences, except when sold to companies in Libya, North Korea, Vietnam, Kampuchea or Cuba. The change is expected to reduce the number of individual licence applications in this product category by about 40 per cent, the Commerce Department estimates.

EEC ready to fine IBM over secrecy

Continued from Page 1

Louise Kehoe writes from San Francisco: Mr Malcolm Baldrige, U.S. Commerce Secretary, has announced a formal agreement to support an open international standard for computer communications.

The agreement was signed by Mr Baldrige and representatives of the U.S. National Bureau of Standards, General Motors and Boeing Corporation.

The agreement reflects a strong commitment by U.S. industry and government to develop computer communication standards, according to the National Bureau of Standards.

The partly developed open computer communications standard is designed to allow computers supplied by different vendors to "talk" to each other without modification.

Several U.S. and European companies have been involved in developing this standard data communications system for several years, but some major computer-makers, including IBM, have questioned whether it will be possible for all parties to agree on a standard and have termed the efforts "idealistic."

Mr Baldrige's personal attention represents a boost for the open system concept, participants feel. His announcement is seen as a vote of confidence in the feasibility of an international standard.

To prove that it can work, 15 companies will participate in a demonstration at the national computer conference in Las Vegas in July.

Leasing move hits UK banks

Continued from Page 1

Crocker National Bank, its U.S. subsidiary, "We do not foresee any reason why current levels should not be maintained," he said.

The British budget changes will force banks to pay taxes on leasing income which they were able to shelter through capital allowances. This provoked bitter comment from Sir Donald. He said it was "unfortunate that legislation of such long standing, on which long-term contracts have been based, should be changed so suddenly and dramatically, and without notice."

The banks had particular reason to feel aggrieved, he said, because they had already suffered from the 1981 special tax in the erroneous belief that they make too much money.

He warned that Midland might have to increase the £230m provisions because of the complexity of the calculations. But he and Sir Timothy Bevan, Barclays chairman, both stressed that the actual tax payments would not have to be made for several years.

Of the four biggest UK clearing banks, National Westminster, has already announced a provision of about £570m. Lloyds is expected to make an announcement at its annual meeting on May 3. All told, the tax measure will cost nearly £2bn, making this by far the most expensive collective blow UK banks have ever suffered.

Sir Timothy also revealed yesterday that Barclays was putting up nearly £30m for its 29.9 per cent stake in Wedd Duracher Mordant, the City of London jobbing firm with which it struck a deal last month.

This will consist of a £6m capital injection and a £23.9m loan. Barclays will become a limited partner of the firm this Saturday and will eventually, subject to official approval, take its stake up to 75 per cent. These terms appear to value Wedd's at about £100m.

Midland Bank angered its shareholders by revealing that it had decided to make its \$670m investment in Crocker in 1981 only on the basis of publicly available information; it had not been able to look at the bank's books.



Mr Malcolm Baldrige

They will include Boeing, GM, Digital Equipment Corporation, Honeywell Information Systems, Intel, NCR, Motorola and ICL.

"This is an important step towards computer compatibility. Involving both large and small companies, this project highlights the promise that industry/government co-operation holds, especially for high technology areas that are critical to the world's economy," Mr Baldrige's statement said. "It is an appropriate way for government to help industry to help itself."

AMC in black for quarter

By Our Financial Staff

AMERICAN MOTORS, the U.S. motor group, yesterday reported first-quarter net profits of \$5.12m against a \$66m loss in the same period last year. Sales advanced from \$637.4m to \$1.08bn.

Mr Paul Tippett, chairman, said in Toledo that AMC, whose major shareholder is Renault, expected to be profitable for 1984 as a whole although there could be a quarter where we break even or have a slight loss.

Agencies

World Weather			
Area	Temp	Wind	Pressure
Africa	18-24	10-15	1015-1020
Alaska	10-15	10-15	1015-1020
Algeria	18-24	10-15	1015-1020
Argentina	18-24	10-15	1015-1020
Australia	18-24	10-15	1015-1020
Bahamas	22-27	10-15	1015-1020
Bahrain	22-27	10-15	1015-1020
Bangladesh	22-27	10-15	1015-1020
Barbados	22-27	10-15	1015-1020
Belize	22-27	10-15	1015-1020
Bermuda	18-24	10-15	1015-1020
Bhutan	18-24	10-15	1015-1020
Bolivia	18-24	10-15	1015-1020
Brazil	18-24	10-15	1015-1020
Brunei	22-27	10-15	1015-1020
Bulgaria	18-24	10-15	1015-1020
Burkina Faso	18-24	10-15	1015-1020
Burundi	18-24	10-15	1015-1020
Cambodia	22-27	10-15	1015-1020
Cameroon	18-24	10-15	1015-1020
Canada	18-24	10-15	1015-1020
Cape Verde	18-24	10-15	1015-1020
Cuba	18-24	10-15	1015-1020
Cyprus	18-24	10-15	1015-1020
Czechia	18-24	10-15	1015-1020
Dominican Rep.	18-24	10-15	1015-1020
Dominica	18-24	10-15	1015-1020
DRC	18-24	10-15	1015-1020
Duba	18-24	10-15	1015-1020

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Merrill salvage plan for utility

By Terry Dodsworth in New York

MERRILL LYNCH, the New York securities and investment company, has been brought in as an adviser to the troubled Seabrook nuclear power station project in an attempt to salvage one of the two units on the New Hampshire site.

The plan follows the decision by Public Service New Hampshire, the leading utility company on the project, to stop all construction work. The company was forced into this move by its shaky financial situation, which also led to an announcement last week that it was skipping dividends on both its common and preferred stock.

The second reactor unit at Seabrook has already been cancelled, but PS New Hampshire's main partner, who collectively own 64.4 per cent of the project, are anxious to protect the investment they have already made in the almost completed plant.

Under the initial plan proposed by Merrill Lynch, a new company would be formed to complete the construction of Seabrook 1. But it is not yet clear whether this organisation could be financed by the partners, who come from a variety of New England states, or whether it would have to raise fresh finance on the debt markets.

● Cleveland Electric Illuminating said it might cancel the second unit at its Perry nuclear power plant in Ohio. The company owns 31 per cent of the project, which is now about 30 per cent complete, but which has suffered from cost overruns.

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Truck market recovery by Cummins in US

By Our New York Staff

THE CONTINUING recovery in the North American heavy truck market was underscored yesterday in first quarter figures from Cummins Engines, the U.S. diesel engine manufacturer, which said its current production level was the highest in its history.

Net earnings in the three month period amounted to \$38.4m, or \$4.03 a share, against a loss of \$5.6m, or 82-cents a share in 1983. Sales rose, by almost 70 per cent from \$359.8m to \$572.7m.

At a pre-tax level, Cummins said its profits of \$68.6m were a record. They reflect the high volumes the group is now achieving with a slimmed down labour force and a "significant" improvement in productivity.

Its share of the U.S. heavy truck engine market, which is expected to reach 150,000 units this year, had remained above 60 per cent in the first two months of the year.

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National Can suffers first quarter loss

By Our New York Staff

NATIONAL CAN, the third largest U.S. packaging group, which is currently the subject of a leveraged buyout attempt, reported a loss of \$187,000 in the first quarter against profits of \$1.3m, or 9 cents a share last year. Sales amounted to \$392.1m against \$320.3m.

Mr Frank Conside, chairman, said that the latest results were hit by a loss in the group's glass container operations, where prices had been weak and expenditure high on new plant to increase efficiency. He added that he expected the full year results to show an increase in operating earnings.

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UK move by Canadian broker

By Alexander Nicoll in London

A VANCOUVER-based stockbroker, Continental Carlisle Douglas, opened an office in London yesterday with the aim of attracting investors to the fast-growing North American venture capital market.

Financing activity and trading volume on the Vancouver Stock Exchange have soared in the past few years. The exchange, setting easier listing requirements than other North American exchanges, has provided a source of development capital for small companies, mainly in energy exploration and minerals.

Continental Carlisle says it is the second largest trader by volume on the Vancouver exchange, trading between 12 and 14 per cent of total value. It is the only Vancouver-based broker to set up an office in London.

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US chemical groups increase profits in first three months

By William Hall in New York

DU PONT, the largest U.S. chemical company, and Monsanto, one of its main rivals, have both reported sharply higher first-quarter earnings, continuing the profit recovery which started last spring.

Du Pont earned \$373m in its first quarter, an increase of 84 per cent, and Monsanto boosted its earnings by 73 per cent to \$175m.

Du Pont's revenues rose 8.1 per cent to \$9.3bn while Monsanto's revenues were 16.9 per cent higher at \$1.73bn in the first quarter. Du Pont earned \$1.55 per share, up from 85 cents per share in the first quarter; Monsanto's earnings increased from \$2.47 per share to \$4.25 per share.

Mr Richard Mahoney, Monsanto's chief executive, said that the first-quarter increase reflected a "continued improvement in worldwide economic conditions and a favourable agricultural environment". The group reported strong gains in its polymer products, fibres and industrial chemical businesses, all of which benefited from continued momentum in new construction activity and consumer demand.

Monsanto said its businesses which rely heavily on conditions in the capital goods markets, such as its Fisher Controls International unit "had not yet fully participated" in the economic recovery. However, orders were improving and the group expects more favourable financial results in these businesses in the rest of 1984 and 1985.

The results from Du Pont and Monsanto round off a buoyant first quarter for the U.S. chemical companies, which have undergone a bout of rationalisation in the past few years in an attempt to position themselves for recovery. Earlier this week Union Carbide announced a 123 per cent jump in first-quarter earnings, and Dow Chemical began the year with a 77 per cent profits surge.

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Mr Richard Mahoney, Monsanto's chief executive, said that the first-quarter increase reflected a "continued improvement in worldwide economic conditions and a favourable agricultural environment". The group reported strong gains in its polymer products, fibres and industrial chemical businesses, all of which benefited from continued momentum in new construction activity and consumer demand.

ITT in leasing deal with Times Mirror

By Paul Taylor in New York

ITT, the U.S.-based multinational conglomerate, yesterday announced an agreement with the Los Angeles-based Times Mirror group which will more than double ITT's existing domestic long-distance telephone network.

ITT Communications Services unit already operates a 2,500-mile microwave transmission network in the U.S. stretching from New York to Texas. Under the terms of the agreement it will lease use of a similar 3,500-mile system, spreading out from the West coast, owned by Times Mirror Microwave Communications company, an Austin-based wholly-owned subsidiary of the newspaper publishing and television group.

The move represents a further major push by ITT into the highly competitive long-distance telephone market in the U.S., currently dominated by American Telephone and Telegraph (AT&T).

The agreement will provide ITT with a ground-based coast-to-coast network capable of carrying both voice and data, and reduce the company's current dependence on leased satellite space.

ITT said it will lease capacity on the Times Mirror network "for a minimum of 10 years." No other details of the agreement were announced.

ITT said completion of the interconnection of the two networks - which will meet in Dallas - is due by November 1. It creates a nationwide system capable of handling ITT's existing out-price ITT Longer Distance service together with ITT's specialised business telecommunications service.

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ITT Communications Services unit already operates a 2,500-mile microwave transmission network in the U.S. stretching from New York to Texas. Under the terms of the agreement it will lease use of a similar 3,500-mile system, spreading out from the West coast, owned by Times Mirror Microwave Communications company, an Austin-based wholly-owned subsidiary of the newspaper publishing and television group.

The move represents a further major push by ITT into the highly competitive long-distance telephone market in the U.S., currently dominated by American Telephone and Telegraph (AT&T).

ITT said completion of the interconnection of the two networks - which will meet in Dallas - is due by November 1. It creates a nationwide system capable of handling ITT's existing out-price ITT Longer Distance service together with ITT's specialised business telecommunications service.

Tokyo alters guidelines on syndicated yen loans

TOKYO - The Japanese Finance Ministry has changed its guidelines on syndicated loans in yen by banks and life assurance companies in Japan, according to bankers.

The change was detailed to 25 leading Japanese banks in a meeting at the Ministry yesterday and will be briefed to life insurance companies today. It is designed to apply certain risk asset ratios to each lender's total scale of yen loans.

The Ministry used to set quotas under its administrative guidance on each lender's loan plans by reviewing past lending activities and taking the yen's foreign exchange rates into account. In the second half of 1983-84, ended March 31, overall yen-based syndicated loans were set at an estimated ¥700bn (\$3.1bn), almost unchanged from the preceding six months.

Under the new guidelines, the Finance Ministry wants each lender to apply to its yen syndicated loan limit a "weighted balance" based on outstanding lendings, securities, trade finance balance, and ordinary fund transactions. As for foreign currency loans, each bank has already been permitted to lend up to 15 times its equity capital, bankers said.

One banker said that with the introduction of the new risk asset ratio formula on yen syndicated loans, the Ministry seemed keen to see more use of the Japanese currency in overseas loans as a step to help internationalise the yen and expand the financial market here.

The Japanese Ministry has told banks to use the new weighted balance system and report their new yen syndicated loan plans to it. Reuter

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Modest rise for Phibro Salomon

By Paul Taylor in New York

PHIBRO-SALOMON, the Wall Street-based international commodity trading and investment banking group, yesterday reported a slight increase in first quarter net earnings, mainly reflecting lower tax charges.

The group said its net earnings increased to \$120m or 84 cents a share (78 cents a share fully diluted) from \$110m or 84 cents a share (77 cents a share fully diluted) on revenues which increased by 9 per cent. This came despite the sharp downturn in the U.S. securities markets in the first quarter and an 8 per cent decline in pre-tax earnings, which fell to \$176m from \$192m in the year ago period.

Mr David Tendler and Mr John Gutfreund, co-chairmen of the group, said that Salomon Brothers, the investment banking firm, "achieved very satisfactory results in a period marked by decline in stock and bond prices and lower levels of capital market activity."

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Indonesian oil boosts earnings for Socal

By Our Financial Staff

STANDARD OIL Company of California (Socal), which is awaiting final clearance for its \$13.2bn takeover of Gulf, boosted first-quarter net income by 22 per cent to \$378m.

The company attributed the earnings gain primarily to improvement in worldwide exploration and producing operations with increased Indonesian crude oil output of "particular significance."

In the first quarter of last year, the company's Indonesian production was relatively low in anticipation of a cut in Opec prices. Earnings per share in the latest

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Limited to raise bid for Hawley

By Our New York Staff

THE LIMITED, the Columbus-based women's wear retailer, is planning to raise its bid for Carter Hawley Hale by \$5 per share, in an all-cash offer valuing the old-established U.S. department store group at \$1.3bn.

The announcement comes on the eve of a further step in The Limited's legal battle to block a defensive move by Carter Hawley Hale to insulate itself from The Limited's unwelcome overtures. Carter Hawley Hale has bought in more than a third of its shares and has sold a large block of preferred shares to a friendly party, General Cinema, which gives the latter a voting stake of more than a fifth.

The Limited says it is discussing additional financing with its banks. It plans to offer \$35 per share for 20.3m shares of Carter Hawley Hale, and the rest of the company's shares which are not tendered will be purchased in a cash merger at the same \$35 a share price.

According to The Limited, the revised offer would be conditional on Limited being satisfied that Carter Hawley Hale would not be in default under its loan agreements, that the \$300m of preferred stock issued by Carter Hawley Hale to General Cinema would remain outstanding.

Depending on the completion of financing arrangements The Limited is considering making the revised offer today. After the merger, the plan is that Limited would own all Carter

INTL: COMPANIES & FINANCE

Nestle sales move ahead sharply

BY JOHN WICKS IN ZURICH

SALES gains of 9 per cent, or 5 per cent in terms of the physical volume of goods sold, are reported by Nestle for the first quarter of 1984.

At a Press conference in Zurich yesterday, the Swiss foods group said 1984 was likely to prove another good year for profits following the after tax gains of 15 per cent posted for 1983.

The company also confirmed that it would shortly—possibly this week—be tabling a formal

offer worth SwFr 1.1bn (\$500m) for Coopervision, the U.S. ophthalmological group.

It said further acquisitions were planned for this year and that currently some 25 takeover projects were under investigation. Nestle said it had earmarked major funds for this purpose.

At the end of 1983, the group had cash, securities and deposits in its balance sheet totalling SwFr 3.34bn (\$2.2bn). Wheu reporting the 1983 results

earlier this month, Nestle unveiled plans for a rights issue. The bid for Coopervision lengthens the list of deals Nestle has recently completed or is currently involved in. It acquired Warner Cosmetics of the U.S. for \$300m last year, and expects to pay between \$150m and \$200m for Hills Brothers.

Nestle expects a "positive reaction" from Coopervision shareholders to its bid, and sees no U.S. legislative problems. Only "one or two"

Coopervision products could be affected by the anti-trust regulations, it said.

The board has approved capital spending of SwFr 2.4bn, of which about SwFr 1.2bn is likely to be spent during 1984. Last year SwFr 1.12bn was invested from a total projected spending of SwFr 2.2bn.

Net profits last year rose to SwFr 1.26bn on sales 1 per cent higher at SwFr 27.9bn. The dividend is going up from SwFr 86 to SwFr 109 a share.

Minebea to expand production in Japan

TOKYO - Minebea, which claims a 30 per cent share in the U.S. precision ball bearing market, is branching into memory-chip production under licence agreements with Japanese and U.S. semiconductor makers.

Company officials said Minebea had in mind two or three makers as its partners but refused to name them. They said an unspecified number of foreign and Japanese engineers would be recruited for the operation.

A new production and marketing subsidiary, NMB Semiconductor, will be set up next month and a factory to be built at Tateyama, east of Tokyo, would go into operation in May next year, a Minebea spokesman said.

Minebea would initially own 18 per cent of NMB Semiconductor and boost its equity stake to 50 per cent after the subsidiary floated a ¥2.5bn (\$11.1m) convertible bond issue, all to be purchased by the parent firm.

Hoogovens on course for major recovery in 1984

BY WALTER ELLIS IN AMSTERDAM

HOOGOVENS, the leading Dutch steel group, confirmed yesterday that it expects to move into the black this year after five straight years of losses.

In the first quarter of 1984, a substantial pre-tax profit was recorded, and the company expects its half-year report due out in August, to confirm its optimism.

The company's five-year recovery plan, costing Fl 2.5bn (\$825m), including Fl 1.3bn in aid from the state, is now moving towards the half-way mark, and government and shareholders both appear satisfied with progress.

Hoogovens subsidiaries, which include aluminium and

cement activities, were already in profit last year. The steel division has cut capacity and plans the early installation of new plant. The workforce has fallen to 28,500 from 31,000 five years ago, and a further 750, or so, redundancies are planned between now and the end of 1985.

Mr Jan Hooglandt, chairman, said "the first months of 1984 reveal a clear revival of (world) economic fortunes. Even though this revival still leaves out investment in the means of production, it can be seen from a longer perspective that we may be at the beginning of a structural recovery."

For the steel industry this

had important implications. For Hoogovens, it had meant that planning, up to the present moment, had not kept up with demand, and it was clear that this tendency would continue throughout the year. Prices had stabilised and there were indications for most products of an upwards trend.

"Barring unforeseen, exceptional circumstances, we should make a profit this year in steel. In the diversified sector and in steel processing, we expect further positive results."

Hoogovens stresses that costly investment will have to continue alongside cost-saving measures for some time, to cope.

Roche raises profits and dividend

By Our Zurich Correspondent

INCREASED profits and a higher dividend are announced for 1983 by Hoffmann-La Roche, the Swiss chemical and pharmaceuticals group.

Group profits have risen to SwFr 328.4m (\$148.5m) after tax from the SwFr 291.2m returned for 1982. The dividend is going up from SwFr 550 a share to SwFr 575.

The earnings improvement comes from a noticeable widening of margins. Net profits are 16 per cent ahead, whereas at SwFr 1.5bn sales have managed a growth of just 6 per cent.

Enka, the West German arm of the Dutch chemical group, Akzo, reports an increase from DM 47.3m to DM 82.4m (\$30m) in net profits for 1983.

The dividend to independent shareholders—Akzo owns 97.2 per cent of Enka shares—is to be DM 6.7 a share. They received DM 2.7 for 1982.

Sales improved from DM 2.3bo to DM 2.35bo

U.S. Steel bounces back into the black in opening quarter

BY TERRY SYLAND IN NEW YORK

U.S. STEEL, which remains the largest producer of steel in the country although its acquisition of Marathon Oil in 1982 established it as a major energy group also, turned round strongly into profit in the first quarter of the year. Steel and energy-related activities edged into the black with an operating profit of \$4m compared with a loss of \$227m in 1983's comparable period.

Net earnings for the group totalled \$171m or \$1.35 a share, compared with a loss of \$118m or \$1.31 in the 1983 first quarter. Sales advanced from \$3.9bn to \$4.8bn.

Operating income from the oil and gas divisions was \$63m on sales of \$2.6bn, compared with \$56m and \$1.9bn. The increase reflected better profit margins on refined oil products, together with increased payments from foreign crude and higher production of natural gas throughout the world.

Mr David Roderick, chairman, commented that the profitability in steelmaking was achieved despite "significant expenses" involved in starting up a new pipe mill and the restart of steelmaking and finishing facilities at the Fair

field plant.

He expects all the group's major business divisions to remain profitable throughout 1984, helped by improving markets, and the board's rationalisation and cost-cutting measures.

Mr Harry Holiday, chairman of Armco, sixth largest of the U.S. steelmakers, said the group broke even on continuing operations in the first quarter and that he expected 1984 as a whole to be profitable. Armco turned in losses of \$128.4m for the first quarter and \$672.5m for the full 1983 year, but these included substantial provisions for plant closures.

Record earnings forecast for year at Borg-Warner

BY TERRY DODSWORTH IN NEW YORK

BORG-WARNER, the diversified U.S. capital goods, chemicals and financial services group, is forecasting record earnings this year following a 41 per cent increase in first quarter profits.

Earnings rose to \$50.2m net, or 55 cents a share, against \$35.5m, or 40 cents in 1983, while sales went up by 16.5 per cent from \$813.5m to \$947.8m.

Mr James Bere, chairman, said that the financial services division's earnings had been hit by additions to reserves in the casualty insurance activities, reducing earnings by 7 cents a share, or around \$5.7m.

Strong performances from

the company's transportation equipment, chemicals and plastics and protective services divisions led the recovery, said Mr Bere. The air conditioning activities also showed a slight improvement.

Speaking at the annual meeting, he added that, despite the collapse of the joint venture talks with Clark Equipment, he believed that such combinations would be essential in the future. The company was looking into other possible joint ventures with standard transmission manufacturers in Japan, West Germany and the U.S.

Zoppas named as Zanussi chairman

By Our Financial Staff

ZANUSSI, Europe's largest electric appliances manufacturer, has named Sig Zoppas as chairman. He succeeds Sig Umberto Cuttica.

Sig Zoppas (41) married into the Zanussi family which controls 90 per cent of the troubled white goods group.

Sig Cuttica resigned after less than a year at the head of the company, during which time he launched a restructuring programme aimed at cutting loss-making operations.

Zanussi's losses totalled 1,130m (\$79m) in 1982. Results for 1983 have not yet been published but the deficit is expected to be even bigger.

Ericsson in computer deal

By Andrew Baxter

ERICSSON, the Swedish telecommunications and information systems group, is entering the market for advanced computer workstations used by the technical and scientific sectors through a business agreement with Sun Microsystems of the U.S.

The two companies yesterday announced an international distribution agreement under which Ericsson will have exclusive rights to sell Sun's workstations—desktop machines with the capacity of minicomputers and advanced networking capabilities—in the Nordic countries.

This part of the deal is worth between \$25m and \$30m to Sun over the next three years.

However, Ericsson, which has a 3 per cent indirect stake in Billion Valley-based Sun, will also buy the U.S. company's workstations to build them into its communications and computer systems for sale worldwide.

Pension debit hits French Mobil

BY PAUL BETTS IN PARIS

MOBIL OIL Francaise, the French subsidiary of the U.S. Mobil group, yesterday reported a FFr 801m (\$97m) loss for 1983, compared with a deficit of FFr 80m the year before.

The heavy deficit reflects a FFr 752m extraordinary provision to cover the subsidiary's employees benefit pension plan reserve and similar liabilities.

The company made the provision like other French oil groups following a ruling last year by the Conseil d'Etat, the leading French judicial

authority, enabling major enterprises to make such provisions in their accounts.

Excluding the provision, Mobil's French subsidiary saw its operating losses last year decline sharply to FFr 194m from FFr 831m in 1982.

Sales last year totalled FFr 138m compared with FFr 116.6m in 1982. French refinery runs totalled 6.1m tonnes of crude last year or 4.5 per cent less than in 1982.

The company blamed in large part the French government

price fixing formula for oil products for its deficit. At the same time, however, it continues to rely heavily on Saudi Arabian crude. Saudi Arabia supplied about 50 per cent of the subsidiary's oil needs last year.

Mobil Oil Francaise continued to operate in the red during the first quarter of this year. But M. Georges Racine, the president, said yesterday that the situation had improved recently and that in unchanged circumstances the company would be near breakeven this year.

Fine terms for \$500m Malaysia credit

BY PETER MONTAGNON IN AMSTERDAM

MALAYSIA is raising \$500m through a 10-year Eurocredit to be led by Chase Manhattan, Industrial Bank of Japan, and Malayan Banking.

As expected, it has won fine interest margins for the borrowing, part of which will be arranged on a special tax-spared basis which allows participating banks to increase their earnings on the loan through a tax credit in the UK.

The portion of the loan, which amounts to \$100m, will bear a margin of only 1 per cent over the London interbank offered rate for Euro dollar deposits (Libor). The remaining \$400m, portion will bear interest at 1 per cent over the

mean of the bid and offered rate for Eurodollar deposits for the first four years and 1 per cent over Libor thereafter.

Use of the mean between the bid and offered rates for deposits as a reference interest rate is very rare in the Eurocredit market, although it has been used for floating rate notes. Effectively it means that banks will receive a margin of 1 per cent over Libor for the first four years, reducing their overall return on the loan. Repayments begin after a grace period of 5 1/2 years.

The low margin, combined with the long maturity of the credit and the absence of an option for lenders to subscribe

at a margin over the lucrative prime rate, confirms once again the favourable conditions available to the few top quality borrowers now seeking money in the Eurocredit market. Some bankers had, however, expected Malaysia to be able to command an even lower margin of 1 per cent over Libor for at least part of the loan's life.

Also expected soon in the loan market is Thailand. Bankers attending the Asian Development Bank annual meeting in Amsterdam say that Thailand is looking for a relatively small loan of between \$100m and \$200m and Japanese banks area already showing keen interest.

All these Notes having been sold, this announcement appears as a matter of record only.

Midland International Financial Services B.V.

(Incorporated with limited liability in the Netherlands)

U.S. \$200,000,000

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March, 1984

IBJ

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(Incorporated in the Netherlands Antilles)

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Unconditionally guaranteed as to payment of principal and interest by

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March, 1984

INTL. COMPANIES & FINANCE

New Ford diesel Transit spearheads Europe fightback and UK revolution

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

FORD TODAY brings a new element to the intensely competitive Western European market for medium commercial vehicles with the launch of Transit vans powered by its new 2.5 litre direct injection diesel engine.

The company expects the new engine to enable it to regain lost ground in Italy and West Germany, to build on a successful defence of the Transit in France, and in the UK to promote a diesel revolution in the medium sector of the commercial vehicle market.

Ford says the direct injection diesel is the first in the world of its type, and that it gives "best in the class" fuel consumption figures as well as cutting maintenance costs considerably.

"This engine provides a superb marketing opportunity for us," maintains Mr Neil O'Sullivan, director of truck sales and marketing, Ford of Europe.

It should certainly give the 19-year-old Transit a new lease of life until it is replaced. Faced with competitors no more than three years old — including the Volkswagen Transporter, Renault Traffic, Fiat Ducato, Peugeot 35, Citroen C25, Talbot Express and the Toyota Hiace — Transit's West European market share has fallen steadily from a peak of 20 per cent in 1975 to 13 per cent last year.

Ford believes the medium sector will be the fastest growing in Europe's commercial vehicle market, rising from 647,000 units last year to at least 710,000 in 1990 — and possibly even to 750,000. And the diesel content of such sales are forecast by the company to increase from the current 55

per cent to 85 per cent, with every market bar the UK and West Germany switching almost entirely to diesel power.

Ford aims to take advantage of the long-term growth by increasing capacity for Transit diesels by 30 per cent to 110,000 a year at the Dagenham, UK plant where the new DI engine has been brought into production at the cost of \$158m.

That capacity is enough, says Ford, to provide diesel power for 30 per cent of future Transit output — thus indicating that it expects the Transit's successor to reach annual sales of about 135,000 compared with the 88,000 produced last year.

In spite of the fact that Transit sales are well below those of Ford's car models, the van is much more important to the group's dealers on the Continent than the volume might suggest. Vans do higher mileage and so provide more work for service and parts departments. There is hardly any do-it-yourself servicing on vans and the low volumes have kept the independent manufacturers and retailers from muscling in on the Transit parts business, which is not the case with car parts.

In the immediate future, Ford particularly wants to stop the rot which set in rapidly in Italy. Until 1981 Ford had 30 per cent of the medium commercial market in Italy with the Transit, leaving Fiat marginally behind with 29.9 per cent even though Fiat was offering three vans in competition—the 238, the 242 and the Daily.

Ford had a diesel van but Fiat did not in a country where diesel fuel has been on average one-third cheaper than petrol. The Transit was launched with a diesel engine option—a unit

bought from Perkins in the UK—and in 1972 Ford introduced its own York 62 bhp diesel.

Up to 1981, Italy was by far the largest market outside of the UK for the Transit. Britain took roughly half the output and Italy 24 per cent, and 99 per cent of Transits sold in Italy were diesels.

Then in 1981 Fiat launched its Transit competitor, the Ducato, and included the option of a diesel engine. Transit sales in Italy have halved since then and Ford's share of the Italian medium commercial market was down to only 17 per cent last year.

Even so, Italy, with 14 per cent of total Transit registrations, remained the major market apart from the UK, followed by West Germany, taking just under 14 per cent, and France, with 5 per cent.

Mr O'Sullivan maintains that the new DI diesel should help Ford move back to a 20 per cent share of the medium commercial business in Italy.

Ford will also introduce to Italy a low-priced petrol version of the Transit to appeal to owners of the rapidly ageing Fiat 238 vans who cannot afford the Ducato even in its petrol-engined version, let alone the higher-priced diesel. Van makers charge between \$700 and \$1,500 extra for a diesel engine, compared with a petrol type, depending on which European market they are sold in.

In West Germany, the Transit was holding about 10 per cent of its market sector until the middle of last year, when a price war broke out between Volkswagen and the Japanese. Ford did not join in wholeheartedly, and its share was clipped to 8 per cent and is still falling.

VW, Europe's leading medium commercial producer with an output in Germany of 116,300 Transporter and LT vans last year (plus 40,300 outside Germany), had been losing ground to the Japanese in Nordic countries in particular, and was in no mood to lose more share in its domestic market.

Mr O'Sullivan says: "Germany responds to new technology. Customers like to be seen with the latest technology and the DI diesel should help us considerably regain lost ground." Ford wants to rebuild penetration to 12 per cent of the medium segment.

There are incremental sales to be made, because in 1983

only 32 per cent of the Transits sold in Germany had diesels, whereas the market average was 48 per cent. Ford expects to increase the diesel content of Transit registrations to 45 per cent, while the market average moves up to 70 per cent, by 1990.

In France, the Transit has maintained a market share of around 5 per cent in spite of the new French vans becoming available.

The company exploited the gap between the prices charged for the new vans and the old French vehicles being replaced by offering low-cost versions of the Transit. The Ford van also



has been successfully promoted in motor caravan form.

Although Britain is the best market for the Transit—it has 33 per cent of total medium commercial sales and 40 per cent of medium van registrations—introduction of the DI diesel to the UK is not high on Ford's list of priorities.

Ford has little chance to improve its market share with the new power unit, because the UK has a low mix of diesel vans in the total—only 16 per cent.

This is reflected by the output at the Southampton, UK, plant, where currently only 20 per cent of the Transits leave with diesel engines, compared with the other major Ford van plant, at Genk, Belgium, where the mix is 60 per cent. Southampton will not begin to install the new DI diesel until the last quarter of 1984. The Transit is also assembled in Portugal.

However, Ford reckons that by 1990 the diesel content of medium commercials sold in Britain will be up to 48 per cent.

Mr O'Sullivan says Ford will turn the market in that direction with the DI diesel which in Britain, as in the rest of Europe, will be priced very competitively, with only a small premium on the existing York diesel. "We want operators to be able to see quite clearly they can cover the extra cost in about six months."

MEDIUM COMMERCIAL VEHICLE MARKET SHARES IN WESTERN EUROPE

	1971	1975	1980	1983
Total units	444,000	411,000	645,000	647,000
Volkswagen	29.9	27.7	20.2	16.5
Ford	16.0	20.0	18.5	13.0
Japanese	0.3	3.0	11.8	18.5
Peugeot-Citroen-Talbot	n.a.	14.4	11.1	9.9
Daimler-Benz	8.1	9.4	8.8	8.9
Fiat	2.8	4.7	6.4	8.9
Renault	5.3	5.0	3.2	8.6
BE	6.5	5.9	4.3	4.1
GM (Bedford/Isuzu)	6.5	6.0	6.8	4.0

n.a. not available

This announcement appears as a matter of record only.

February 1984



ENKA Holding Yatırım A.Ş.

ENKA İnşaat ve Sanayi A.Ş.

ENKA Arabia Limited

ENKA Pazarlama İhracat İthalat A.Ş.

U.S.\$ 100,000,000

Multi-Purpose Contract Finance Facility

Lead Managed by:

American Express Bank International Group

Co-Lead Managed by:

AFIA Insurance Company S.A., N.V.

Managed by:

Bank of Oman Limited

Co-Managed by:

Al Bahrain Arab African Bank (E.C.) 'ALBAAB'

Gulf Riyad Bank E.C.

Middle East Bank Limited

Saudi American Bank

Saudi Lebanese Bank for the Middle East S.A. (France)

T.C. Ziraat Bankası

The Arab Investment Company S.A.A.

Türkiye İş Bankası A.Ş. London Branch

Participant:

Anadolu Bankası T.A.Ş.

Agent:



American Express International Banking Corporation

These securities having been sold publicly, this announcement appears as a matter of record only.

New Issue

April 1984

\$43,825,000



ECHO BAY MINES LTD.

4,000,000 Common Shares

Of the 4,000,000 Common Shares, 2,000,000 Common Shares are being offered initially in Canada and countries other than the United States by the Canadian Underwriters listed below.

Price \$10.875 per Share

Burns Fry Limited

Wood Gundy Limited

Dominion Securities Ames Limited

Pitfield Mackay Ross Limited

Nesbitt Thomson Bongard Inc.

McLeod Young Weir Limited

Richardson Greenshields of Canada Limited

Merrill Lynch Canada Inc.

Midland Doherty Limited

Walwyn Stodgell Cochran Murray Limited

Pemberton Houston Willoughby Incorporated

Bell Gouinlock Limited

Lévesque, Beaubien Inc.

Bache Securities Inc.

Gardiner, Watson Limited

Geoffron, Leclerc Inc.

Of the 4,000,000 Common Shares, 2,000,000 Common Shares are being offered initially in the United States and countries other than Canada at US \$8.625 by the United States Underwriters managed by

Salomon Brothers Inc

Goldman, Sachs & Co.

Burns Fry and Timmins Inc.

Wood Gundy Corp.

All of these securities having been sold, this announcement appears as a matter of record only.

New Issue / April, 1984



4,000,000 Shares
Echo Bay Mines Ltd.

Common Shares
(without nominal or par value)

Of the 4,000,000 shares, 2,000,000 shares are being initially offered by U.S. Underwriters and 2,000,000 shares are being offered initially by Canadian Underwriters.

Salomon Brothers Inc

Goldman, Sachs & Co.

Burns Fry and Timmins Inc.

Wood Gundy Corp.

Bear, Stearns & Co.

The First Boston Corporation

A. G. Becker Paribas Incorporated

Blyth Eastman Paine Webber Incorporated

Alex. Brown & Sons Incorporated

Dillon, Read & Co. Inc.

Donaldson, Lufkin & Jenrette Securities Corporation

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Lazard Frères & Co.

Lehman Brothers Kuhn Loeb Incorporated

Merrill Lynch Capital Markets

Prudential-Bache Securities

L. F. Rothschild, Unterberg, Towbin

Shearson/American Express Inc.

Smith Barney, Harris Upham & Co. Incorporated

Wertheim & Co., Inc.

Dean Witter Reynolds Inc.

ABD Securities Corporation

Daiwa Securities America Inc.

EuroPartners Securities Corporation

European Banking Company Limited

Robert Fleming Incorporated

Hambros Bank Limited

The Nikko Securities Co. International, Inc.

Nomura Securities International, Inc.

Orion Royal Bank Limited

Rothschild Inc.

Sogen Securities Corporation

Swiss Bank Corporation International Securities Inc.

S. G. Warburg & Co. Ltd.

Yamaichi International (America), Inc.

INTERNATIONAL COMPANIES and FINANCE

North American Quarterly Results

Company	1984	1983	1984	1983
ALGOMA STEEL Steelmaker	1984	1983	1984	1983
Revenue	252.5m	192.2m	252.5m	192.2m
Net profit	18.2m	32.6m	18.2m	32.6m
Op. per share	0.26	0.36	0.26	0.36
SECTION DICKINSON Health care products	1984	1983	1984	1983
Revenue	285.5m	252.5m	285.5m	252.5m
Net profit	13.57m	18.54m	13.57m	18.54m
Op. per share	0.65	0.70	0.65	0.70
FINANCIAL CORP OF AMERICA Savings & loans	1984	1983	1984	1983
Revenue	722.4m	261.4m	722.4m	261.4m
Net profit	44.2m	50m	44.2m	50m
Op. per share	0.91	1.30	0.91	1.30
KERR-McGEE Energy, mining	1984	1983	1984	1983
Revenue	823m	851m	823m	851m
Net profit	40.3m	23.7m	40.3m	23.7m
Op. per share	0.89	0.58	0.89	0.58
ROYAL TRUSTCO Trust company	1984	1983	1984	1983
Revenue	100m	15m	100m	15m
Net profit	17m	15m	17m	15m
Op. per share	0.79	0.82	0.79	0.82
TEXAS EASTERN Gas pipelines, oil	1984	1983	1984	1983
Revenue	1.2m	1.2m	1.2m	1.2m
Net profit	82.2m	37.8m	82.2m	37.8m
Op. per share	2.28	1.45	2.28	1.45
ALCOA Aluminum	1984	1983	1984	1983
Revenue	241.2m	203.7m	241.2m	203.7m
Net profit	1.6m	3m	1.6m	3m
Op. per share	0.08	0.13	0.08	0.13
AMT Industrial & leisure products	1984	1983	1984	1983
Revenue	241.2m	203.7m	241.2m	203.7m
Net profit	1.6m	3m	1.6m	3m
Op. per share	0.08	0.13	0.08	0.13
AVON PRODUCTS Cosmetics, jewelry	1984	1983	1984	1983
Revenue	682.2m	606.2m	682.2m	606.2m
Net profit	28.7m	21.8m	28.7m	21.8m
Op. per share	0.26	0.26	0.26	0.26
BEATRICE FOODS Food processing	1984	1983	1984	1983
Revenue	2.22m	2.27m	2.22m	2.27m
Net profit	70m	20m	70m	20m
Op. per share	0.79	0.76	0.79	0.76
DOMINION TEXTILE Textiles	1984	1983	1984	1983
Revenue	203.7m	203.7m	203.7m	203.7m
Net profit	4.3m	4.6m	4.3m	4.6m
Op. per share	0.34	0.35	0.34	0.35
DOMINION ENERGY Utilities	1984	1983	1984	1983
Revenue	203.7m	203.7m	203.7m	203.7m
Net profit	4.3m	4.6m	4.3m	4.6m
Op. per share	0.34	0.35	0.34	0.35
DOMINION STEEL Steel	1984	1983	1984	1983
Revenue	252.5m	192.2m	252.5m	192.2m
Net profit	18.2m	32.6m	18.2m	32.6m
Op. per share	0.26	0.36	0.26	0.36
DOMINION TELEVISION Television	1984	1983	1984	1983
Revenue	203.7m	203.7m	203.7m	203.7m
Net profit	4.3m	4.6m	4.3m	4.6m
Op. per share	0.34	0.35	0.34	0.35
DOMINION TRUCKING Trucking, waste handling	1984	1983	1984	1983
Revenue	203.7m	203.7m	203.7m	203.7m
Net profit	4.3m	4.6m	4.3m	4.6m
Op. per share	0.34	0.35	0.34	0.35
DOMINION WOOD Lumber, wood products	1984	1983	1984	1983
Revenue	203.7m	203.7m	203.7m	203.7m
Net profit	4.3m	4.6m	4.3m	4.6m
Op. per share	0.34	0.35	0.34	0.35
DOMINION ZINC Zinc, lead, copper	1984	1983	1984	1983
Revenue	203.7m	203.7m	203.7m	203.7m
Net profit	4.3m	4.6m	4.3m	4.6m
Op. per share	0.34	0.35	0.34	0.35
DOMINION ZINC Zinc, lead, copper	1984	1983	1984	1983
Revenue	203.7m	203.7m	203.7m	203.7m
Net profit	4.3m	4.6m	4.3m	4.6m
Op. per share	0.34	0.35	0.34	0.35

BASE LENDING RATES

A.B.N. Bank	8 1/2%	Heritable & Gen. Trust	6 1/2%
Allied Irish Bank	8 1/2%	Hill Samuel	8 1/2%
Amro Bank	8 1/2%	C. Hoare & Co.	8 1/2%
Henry Ansbacher	8 1/2%	Kingsnorth Trust Ltd	8 1/2%
Armac Trust Ltd	8 1/2%	Knowles & Co. Ltd.	8 1/2%
Associates Cap. Corp.	8 1/2%	Lloyds Bank	8 1/2%
Banco da Bilbao	8 1/2%	Mallinhal Limited	8 1/2%
Bank Hapoalim BM	8 1/2%	Edward Manasse & Co.	8 1/2%
BCCI	8 1/2%	McGrath & Sons Ltd.	8 1/2%
Bank of Ireland	8 1/2%	Midland Bank	8 1/2%
Bank of Cyprus	8 1/2%	Morgan Grenfell	8 1/2%
Bank of India	8 1/2%	National Bk. of Kuwait	8 1/2%
Bank of Scotland	8 1/2%	National Girobank	8 1/2%
Banque Belge Ltd.	8 1/2%	National Westminster	8 1/2%
Barclays Bank	8 1/2%	Norwich Gen. Bst.	8 1/2%
Beneficial Trust Ltd.	8 1/2%	People's Tst. & Sv. Ltd.	8 1/2%
Brentford Holdings Ltd.	8 1/2%	R. Raphael & Sons	8 1/2%
Brit. Bank of Mid. East	8 1/2%	P. S. Refson & Co.	8 1/2%
Brown Shipley	8 1/2%	Roxburghs Guarantees	8 1/2%
CL Bank Nederland	8 1/2%	Royal Trust Co. Canada	8 1/2%
Canada Perm's Trust	8 1/2%	J. Henry Schroder Wagg	8 1/2%
Castle Court Trust Ltd.	8 1/2%	Standard Chartered	8 1/2%
Cayzer Ltd.	8 1/2%	Trade Dev. Bank	8 1/2%
Cedar Holdings	8 1/2%	TCB	8 1/2%
Charterhouse Japan	8 1/2%	Trustee Savings Bank	8 1/2%
Choulatons	10 1/2%	United Bank of Kuwait	8 1/2%
Citibank Savings	8 1/2%	United Mizral Bank	8 1/2%
Clydesdale Bank	8 1/2%	Volkswagen Limited	8 1/2%
C. E. Coates	8 1/2%	Westpac Banking Corp	8 1/2%
Comau. Bk. of N. East	8 1/2%	Whiteaway Laidlaw	8 1/2%
Consolidated Credits	8 1/2%	Williams & Glyn's	8 1/2%
Co-operative Bank	8 1/2%	Winttrust Secs. Ltd.	8 1/2%
The Cyprus Popular Bk.	8 1/2%	Yorkshire Bank	8 1/2%
Dunbar & Co. Ltd.	8 1/2%	Members of the Accepting Houses	8 1/2%
Duncan Lewis	8 1/2%	7-day deposits	8.25%
E. T. Trust	8 1/2%	12-month deposits	8.5%
Exeter Trust Ltd.	8 1/2%	18-month deposits	8.75%
First Nat. Fin. Corp.	11 1/2%	24-month deposits	9.0%
First Nat. Secs. Ltd.	8 1/2%	Overseas deposits	8.5%
Royal Fraser	8 1/2%	21-day deposits over £1,000	8.5%
Grindlays Bank	8 1/2%	Mortgage base rate	8.5%
Guinness Mahon	8 1/2%		
Hambros Bank	8 1/2%		

First loss in 30 years at Indian Aluminium

BY P. C. MAHANTI IN CALCUTTA

INDIAN ALUMINIUM, the country's largest private producer of aluminium, suffered the first loss in its 30-year history in 1983, of Rs50.2m (\$5.7m). This compared with a Rs53.1m profit in 1982.

Prolonged power cuts, sharply rising raw materials prices and the government's refusal to permit increases in controlled prices (which cover 50 per cent of the total output under the existing distribution system) all contributed to the setback.

Sales totalled only Rs1.6bn compared with Rs2.12bn in 1982.

A dividend of 60 cents per share has been paid, half the 1982 pay-out.

Increasingly severe power shortages in the states where the company's smelters are located hit production so hard that output fell to 51,000 tonnes, representing a capacity utilisation of only 44 per cent, compared with production of 70,250 tonnes in 1982 with a capacity rate of 60 per cent.

The company plans to install captive power facilities at its Hirakud smelter in Orissa state, but lacks the means to finance this development on its own. Had the merger with Mahindra

and Mahindra of Bombay gone through, the funding problem might have been taken care of. Since the merger failed, Indian Aluminium is thinking of applying to a consortium of banks for finance.

The state electricity boards have raised their tariffs so high that the ratio of power cost to total cost now stands at 37 per cent, as against the international norm of 20 per cent.

Erratic and irregular power supplies have made matters worse. The Hirakud smelter has been totally shut down due to a shortage of power normally supplied by the Orissa State

Strong first quarter for Matsushita Electric

BY YOKO SHIBATA IN TOKYO

MATSUSHITA Electric Industrial, the world's largest consumer electric and electronics manufacturer, lifted group net profits by 49 per cent to ¥51.95bn (\$230m) in its first quarter to February 1984. The strong performance came from a favourable sales pattern in Video tape recorders (VTRs), electronics components, and office automation equipment, supported by continued strength in the U.S. market.

Sales rose by 25 per cent to ¥143.17bn. Net profits per share improved from ¥22.32 to ¥32.78.

Sales of video equipment, including VTRs, tapes and televisions, advanced by 28 per cent to represent 37 per cent of the total. Communication and industrial equipment sales jumped by 44 per cent to account for 15 per cent, and electronic components sales centring on semiconductors surged by 68 per cent to account for 12 per cent. Audio equipment sales recovered by 5 per cent to account for 11 per cent.

Domestic sales increased by 20 per cent to account for 51 per cent of the total.


RORENTO Strong Assets Growth

- * Total assets in year ended 29th February, 1984 showed substantial rise - increase of £136 million to £1.716 million.
- * Total income increased from £88 million to £98 million.
- * Very interesting yield obtainable on bonds this year.
- * Developments on currency markets might again offer new opportunities.

For a copy of the Rorento annual report for 1983/84, write to: Rorento NV, Dept 854, PO Box 973, 3000 AZ Rotterdam, Holland.

RORENTO

The bond trust of the Robeco Group



INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT, WASHINGTON

6 1/2% US\$100,000,000 Swiss Franc-linked Bonds 1989

The interest payable on Coupon No. 2 due on April 27, 1984, as determined by the fiscal agent according to paragraph 6 of the Terms of the Bonds, is US\$31.25 per bond of US\$500 nominal.

Base: April 25, 1984

Swiss Bank Corporation
Fiscal Agent

INSURANCE & INSURANCE BROKING

The above survey, due to appear in today's paper, will now be published on Saturday, April 28.

Complant and UEP in joint venture

By Wong Seng in Kuala Lumpur

CONSOLIDATED PLANTATION, the 63 per cent owned listed subsidiary of Sime Darby, and United Estates Projects, major property developer, have announced a joint venture to develop a township for 100,000 people outside Kuala Lumpur.

Under the deal, Complant will sell a rubber estate of nearly 2,000 acres to Seafield Jaya for 134.6m ringgit (US\$459m). Complant will hold 70 per cent of Seafield Jaya, while UEP will hold the remaining 30 per cent.

The estate is adjacent to Subang Jaya, a growing township of 30,000 which is being developed exclusively by UEP.

Both Complant and UEP said the Seafield Jaya township would be developed over 10 to 15 years, and would make a significant contribution to their earnings in the long term.

UEP, which is controlled by Mr Daim Zainuddin, an influential Malay entrepreneur and politician, is also buying a 36 per cent stake in Shaw Brothers Malaysia, the cinema and entertainment group for 50.6m ringgit.

Bank of Jazira lifts assets

By Our Financial Staff

BANK AL JAZIRA, the National Bank of Pakistan's banking venture in Saudi Arabia, reported unchanged profits for 1983 of SR 110m (\$31.25m). However, the bank's equity base increased by 53 per cent to SR 888m, and the total balance sheet rose from SR 7,228m to SR 7,459m.

The bank, which is mainly active in the money markets and foreign trade finance, opened six new branches in 1983, bringing the total to 23.



"Have you noticed how one name in Europe seems to be cropping up more and more in medical electronics?"

"Ah, You mean Gould."

It's not surprising that Gould - producers of the most advanced computer-controlled monitors for the operating theatre - are making a name for themselves in medical electronics in Europe. Not only is this a growing market; it is, quite literally, a matter of life and death.

But then all the six areas in which Gould is concentrating are pretty vital to the future. Gould high-performance 32-bit minicomputers are giving industry 3 to 6 times greater processing power than competitive equipment. Gould equipment is leading the field in programmable controllers for automation. Gould test and measurement skills are vital to a competitive electronics industry. Gould defence sonars and radars are making the free world safer. And Gould electronic components and materials, including microchips and copper foil, are setting new standards for the electronic products of the future.

With a strong base in each of these six high-growth markets, and a commitment to doubling European manufacturing and sales in the next few years, Gould is a name you'll be hearing a lot more of in the future.

To learn more about our company, our growth strategy and our products, write to Gould, Department K6, Raynham Road, Bishop's Cleeve, Hertfordshire CM23 5PF, England.



This announcement appears as a matter of record only.

\$400,000,000

Commercial Paper Program

for

NYNEX

The holding company for
New York Telephone Company and
New England Telephone and Telegraph Company

MORGAN STANLEY & CO.

Incorporated

April 4, 1984

UK COMPANY NEWS

Spear & Jackson recovers with turnaround to £1.2m

THE 1983 year was one of recovery for Spear & Jackson International with a turnaround from taxable losses of £1.7m to profits of £1.2m.

A lower cost base combined with the economic recovery in both the U.S. and UK, although at a slower pace, to produce this major swing to profitability, the directors say.

And, they add the outlook for the current year indicates a continuation of the favourable trends established in 1983, and point out that the order intake in the first three months is "well ahead" of the same period last year.

Shareholders can look forward to a final dividend of 3.5p for a total 5.25p, compared with last year's solitary 1p interim. Earnings per 25p ordinary came out at 13.9p against a loss of 30.9p.

Spear, which is a manufacturer of steel, saws and band tools, experienced a £2.8m rise in turnover to £31.57m. Most of the increase was attributable to overseas operations which pushed sales up from £10.92m to £13.09m.

An operating profit was attained on the sales compared with a £1.16m loss previously. Interest payable and similar charges were reduced from £81,000 to £43,000. Redundancy payments this time took £30,000.

At halfway, profits of £387,000, against losses of £264,000, were achieved on turnover of £15.5m (£15.8m).

After all charges there is a retained surplus for the year of £461,000, a £2.3m turnaround on last year's deficit of £1.37m. Tax took £0.42m (£0.11m), minorities accounted for £60,000 (£8,000), and all dividends will absorb £252,000 (£25,000). Last year there were extraordinary debits of £178,000.

Net group borrowings, including leasing commitments, declined from £3.59m at the beginning of 1983 to £996,000 at the year end, reducing financial gearing to 9 per cent.

The directors say that despite very competitive conditions in market place and exceptionally wet weather, which adversely affected the garden tools side in the first half of the year, the tools subsidiary achieved a marked increase in profits.

They add that the positive actions taken in recent years to reduce operating costs have come through to profit margins despite higher marketing expenses and the costs of new product launches. The policy of adding new products to the range is continuing, as part of a planned penetration into the faster growing sectors of the market where the Spear & Jackson name can command a high level of consumer response.

The UK industrial cutting tools company, which incurred substantial losses in 1983, has returned to profitability. This has been brought about by the actions of the new management team in reducing costs coupled with a marked increase in exports to the U.S. Metal cutting activity in the UK remained in recession in 1983 but many forecasters are expecting an improvement in 1984.

Overseas, the French industrial cutting tools subsidiary had a difficult year with turnover below that of 1983. Margins on export sales were improved by a small profit. The programme of redundancies was completed in 1983 and the resulting cost savings are expected to improve profitability in 1984.

Spear's U.S. and Canadian sub-

sidaries manufacture and supply woodcutting tools for the North American forest industries. Demand for forest products, particularly for sawn lumber for the U.S. housebuilding market, rose during 1983 as housebuilding in the U.S. recovered to its pre-recession levels.

The percentage increases in volumes were quite large, albeit from a low base, and as a result of cost cutting actions in earlier years the volume increases have given rise to very good improvements in margins and profitability.

comment

Spear & Jackson has sharpened itself up in the past few years, cutting back its workforce from 2,200 in the late 1970s to 1,400. A modest 9 per cent increase in sales has therefore generated a £3m turnaround at the bottom line. The impact was particularly marked in the UK business, where the industrial cutting tools company, the big cost loss-maker, was turned into profit and the improvement in the garden tools subsidiary was great enough to carry the substantial launch costs of new products. Spear is setting considerable store by these goods for the home gardener and DIY enthusiast, hoping to make the most of its valuable brand name.

In North America progress in the woodcutting subsidiaries benefited largely from a big leap in sales on the back of the American housebuilding market recovery. Riding the crest of a cyclical upturn, Spear is well set to achieve £2.2m pre-tax this year. At 160p, up 10p, the shares look cheap on a prospective P/E of 5.5, assuming a 30 per cent tax charge. The longer-term outlook also looks attractive—as the company acquires the cash to launch more new products or expand by acquisition.

HIGHLIGHTS

Lex reviews bank accounts in the light of the statements by Barclays and Midland, at their respective annual meetings yesterday, covering deferred taxation. Next the column looks at the acquisition by Nestlé of a Californian contact lens business for \$600m. Finally Lex reviews the particular problems facing cash-rich companies such as GEC, of how to manage their hefty liquid assets. The major electrical group proved an excellent example—it has recently taken a near 3 per cent stake in Diestlers.

Thomson Travel raises profits to £42.3m

Thomson Travel, the holiday group, lifted pre-tax profits by 32 per cent from £32m to £42.3m in 1983, on turnover 13 per cent higher at £415m, against £386m.

Mr Roger Davies, chief executive, says trading for 1983 is highly satisfactory, and record sales are expected. However, intense price competition means that profits may not match the "exceptional" results of 1983.

He said: "1983 was an excellent year for all parts of the company, with Britannia Airways again making good profits. The tour operating companies sold a record 1.3m holidays in the year and Britannia carried 4.4m passengers, making it, Mr Davies states, the second largest UK airline, based on international passengers carried."

New Australia

The reference made in yesterday's report on New Australia Investments to a 20 per cent improvement in the current year should have referred to the overall Australian corporate sector and not the company as implied.

Travis & Arnold rises by 26% and boosts dividend

THE RECOVERY in demand continued into the second half for Travis & Arnold, builders, merchant and timber importer, enabling the company to report record pre-tax profits up by 26 per cent from £7.49m to £9.43m, for the year 1983.

The final dividend is increased proportionately, from 4.06p to 5.14p, to lift the year's total from 5.46p to 6.25p.

Group turnover reflected the increase in demand to rise by more than £17m from £100.63m to £117.85m. Greater activity in the company's main markets, and a further improvement in productivity, resulted in a substantially improved trading profit up by 33 per cent to £8.33m.

Investment income fell slightly from £1.07m to £1.01m owing to the fall in average interest rates, and there was a

reduced profit on the sale of properties, £100,000 against £82,000. Tax took £3.73m, up from £2.59m.

From an attributable profit up from £4.9m to £5.55m the company retained £4.35m (£3.94m). Earnings per share were 32.3p, against 28.9p.

The directors state that sales for the first quarter of 1984 show a "reasonable improvement" on the comparable period and that prevailing conditions indicate satisfactory performance this year.

comment

Travis & Arnold's policy of running real builders merchants not DIY superstores paid off last year when house-building surged. The 17 per cent sales rise breaks down roughly between 7 per cent inflation and 10 per cent volume,

the latter rather better than the average. Gross margins were held steady, but the extra business and a tight control of overheads pushed trading margins up from 6.0 per cent to 7.1 per cent. Lower down the profit and loss account things are not so pretty. The fall in investment income was despite an increase in cash from £7.2m to around £8.1m, and the tax charge, and one-off provision, came as something of a shock to the market. This year the gain in volume and trading margins will not be so dramatic, but pre-tax profits should come out around £10.1m. On a 40 per cent tax charge the prospective multiple is 9.1. T & A aim to reduce dividend further, so the payout should be generous. The only problem is whether T & A can find the right business to spend its cash on.

Gallaher up by 23% in first quarter

PRE-TAX profits at Gallaher, the wholly-owned subsidiary of American Brands, increased 23 per cent to a record £36.5m for the three months ended March 31, against £30m for the comparable period. The last full year produced taxable profits of £10.1m.

Gallaher, which has interests in the optical, engineering, distribution and office products sectors in addition to its main tobacco activities, experienced progress on all fronts.

Turnover rose from £668.7m to £743.3m, of which tobacco contributed £573.1m (£522.5m) and non-tobacco £211.2m (£179.1m). Inter-divisional sales were £46m (£33.3m).

A breakdown of taxable profit shows tobacco up from £28.4m to £34.7m, and non-tobacco ahead by £1.8m to £6.6m, before adjustments for foreign currency transactions and inter-divisional sales.

Interest charges increased slightly from £2.6m to £2.7m, and tax took a larger slice at £15.8m against £12.5m. UK tax has been assessed on a combination of the 45 and 50 per cent rates depending on the year end of the respective company.

Mr Martin Watson, the finance director, is "confident that Gallaher is going to have a good 1984". The company estimates that its share of the UK cigarette market increased from 32 to 33 per cent during the quarter, but expects second quarter results to be a little flat following the Budget duty increase.

The company could be hard pressed on the optical side to match last year's good second quarter figures, but is optimistic that the overall outlook is bright.

Ellis & Goldstein (Holdings), the ladies' outerwear manufacturer, boosted pre-tax profits from £1.03m to £2.44m in the year ended January 31, 1984 to reach the level last attained in 1974. Turnover rose by £7.06m to £47.84m.

Earnings per 15p share increased from 3.7p to 6.1p and the final dividend is higher at 4.5p (10p) for a net total up from 2.15p to 2.5p per share.

Pre-tax figures were before charging this time a £88,000 employee share scheme provision. Tax was sharply from £177,000 to £350,000 and there was also an extraordinary debit of £84,000 (nil) being a provision for deferred tax.

The directors say real progress was made in all divisions. The success of the company's making the Easter and Dereta range, and the success with which these ranges were sold in the country's shops within stores both improved, and

Ellis & Goldstein leaps £1.4m

satisfactory results were achieved.

The company's ability to serve multiple and chain store customers has provided some of the increase in wholesale sales. The directors say the company has a strong design-orientated team working to develop this business by close co-operation with retailers.


Dash traded throughout the year and, in a period of very rapid development, established an important name for active leisurewear leading to many new customers.

comment

Ellis & Goldstein's leap to £2.4m immediate success of its trendy clothes volumes for the Dash chain. Admittedly, the figures compare with a particularly depressed result but there is a clear £1m or so of profits growth which was enough to add another 6p to the share price. At 59p it is 2 1/2 up so far this

year. Yet it is worth remembering that 10 years ago E & G was making £2.4m. The share price may be more than double what it was then but over the same period the All-Share has quadrupled. Nevertheless, the Dash chain could change E & G's fortunes. Dash has mushroomed from 18 to 105 outlets over the year and the 150 probable saturation point will be reached in West Germany (one outlet so far but another 13 to come before next January). The market is only just experiencing the first taste of Dash profits and without doubt E & G's spots have changed beyond recognition. Even so it is rapidly exposing itself to volatile high fashion and the price should not touch with the 5.7 per cent yield.

LADBROKE INDEX
Based on FT Index
883-889 (+13)
Tel: 01-493 5261




Salient Figures

	Year ended 31 December 1983 £'000	Year ended 31 December 1982 £'000
Turnover	500.9	422.5
Operating Profit	38.8	24.7
Profit before tax	28.2	12.1
Earnings per share	8.9p	2.0p
Dividend per share	3.2p	2.5p

At the A.G.M. on 25th April, the Chairman, Mr. J.E. Aisher, highlighted:

- ★ Overseas subsidiaries' first half-year performance better than 1983.
- ★ First quarter comparative U.K. roof tile volumes up 16%.
- ★ Recent Budget likely to benefit Marley.

Copies of the Annual Report and Accounts and the Diamond Jubilee Brochure are obtainable from The Secretary, Marley plc, Riverhead, Sevenoaks, Kent.



Marley starts well and sees 'promising' future

THE CURRENT year has started well for Marley, manufacturer of products for the building trade. Mr J.E. Aisher, the chairman, told the annual meeting.

He said: "Our overseas subsidiaries (their half-year ended on March 31) performed better in the first six months than in the corresponding period last year. In the UK, the year has started well with a wholly-owned subsidiary volume growth in the first quarter, 16 per cent higher than in the first quarter of 1983.

"Fayless DIY is also performing very satisfactorily and enjoyed particularly good sales over the Easter holiday."

Mr Aisher said the effects of the recent Budget were likely to be beneficial to Marley. The imposition of VAT

Yearlings total £18.85m

YEARLING BONDS totalling £18.85m at 9 1/2 per cent redeemable on May 1 1985 have been issued by the following local authorities:

Great Grimsby Borough Council £1m; Kirkcaldy (Metropolitan Borough of) £1.5m; Middlesbrough District Council £0.5m; Rothley Metropolitan Borough of £0.5m; Bassetlaw DC £0.5m; Graveland BC £0.5m; Langborough BC £0.5m; North Regional Council £1.35m; East Fife DC £0.5m; Fife £0.5m; West Lancashire DC £0.25m; Swansea (City of) £1m; Kilmarnock and Galloway DC £2m; Stratford-upon-Avon DC £0.25m; Gravesend BC £0.5m; Islington (London Borough of) £2m; Islay BC £0.5m; South Lakeland DC £0.5m; Cheshire Metropolitan DC £0.75m; Greater Manchester Passenger Transport Executive £0.5m; Lothian Regional Council £1.5m; Sheffield (City of) £2m; Wigan (Metropolitan Borough of) £1m.

COMPANY NEWS IN BRIEF

A higher taxable deficit of £105,668, compared with £146,668, was incurred by J. E. England & Sons (Wellington) in 1983, but second half losses were substantially reduced from £50,000 to £14,000.

Turnover of this produce supplier and convenience food merchant rose from £4.7m to £5.13m with £2.8m, against £2.15m, attributable to the second half.

In view of the losses and difficult trading conditions prevailing, the directors have decided not to pay any dividends for the year. Last year an interim payment of 0.44p was followed by a similar final dividend.

There was no tax for the year (credit £47,204) but there was a total of £9,509 (£19,007) unrelieved ACT written off. Extraordinary debits amounted to £130,151 (£148,318). The loss per 5p share was 3.55p (2.34p).

Interim pre-tax profits of Rosebough edged ahead from £1.07m to £1.19m on the back of a

£132m rise in turnover to £38.7m.

Pre-tax results were after deducting £804,000 (£433,000) interest payable and similar charges less interest received of £22,000 (£22,000) administrative and staff costs.

There was a tax charge for the half year to December 31, 1983, of £325,000 (nil) to leave net profits at £885,000 (£1,07m). Last year minorities took £5,000.

Earnings per £1 share emerged at 11.5p (14.5p) in the first two years there is no interim dividend.

Pre-tax profits of USM company Wigate Property Investments advanced from £424,000 to £737,000 for the 1983 year and a final dividend of 1p makes net total of 1.5p.

Gross rental income moved ahead to £196m (£163m). Tax accounted for £244,000 (£27,000) but minority credits rose to £8,000 (£2,000). Extraordinary debits absorbed £5,000 (£27,000).

DIVIDENDS ANNOUNCED

Company	Currant payment	Date	Corre- Total Total	of	of
			spending	year	year
Fleming Univ.	4.75	July 30	4.75	6.75	6.75
H. C. Silsby 1.8	1.8	—	1.8	2.4	2.4
Spear and Jackson .. 3.5	—	—	—	5.25	5.25
TR Anstrutl. 0.5	—	—	—	0.8	1.83
Travis and Arnold .. 3.15	—	—	4.06	6.53	5.46
Wigate Prop. 1.1	—	—	—	1.5	—
Ellis & Goldstein .. 1.45	—	June 20	1.3	2.3	2.15

Dividends shown pence per share net except where otherwise stated. * Equivalent rate allowing for similar income and/or acquisition issues. † USM stock. ‡ Unquoted stock.

Britannia Arrow Holdings PLC

Placing of £30,000,000

9 per cent. Convertible Unsecured Loan Stock 1995/2000 at par.

Application has been made to the Council of The Stock Exchange for the whole of the above stock to be admitted to the Official List subject to the passing of the Resolutions at the Extraordinary General Meeting of the Company to be held on 30th April, 1984 and the despatch of split renounceable allotment letters.

In accordance with the requirements of the Council of The Stock Exchange £2,875,000 of the stock is available to the market on the date of this advertisement.

Particulars of the stock have been circulated in the Extel Statistical Services and copies may be obtained during normal business hours on any weekday (excluding Saturdays) up to and including 10th May, 1984 from:

Lazard Brothers & Co., Limited 21 Moorfields London EC2P 2HT	Rowe & Pitman City Gate House 39-45 Finsbury Square London EC2A 1JA
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26th April, 1984

GROVEWOOD SECURITIES LIMITED

£23.3 MILLION PRE-TAX PROFIT FOR 1983

INCREASE OF £6.3 MILLION

John Danny, Chairman and Chief Executive, states:

As forecast in my half-year's announcement, the profit for 1983 was a record for the 16th consecutive year.

The record was not achieved by means of small yearly increases. As is shown by the table below, most of the rises were over 25% — on one occasion 113% — and in 1983 the profit amounted to 53 times what it was at the outset.

This success is due to the quality of our investment portfolio and the skill of the people who operate the businesses in Grovewood's friendly and stimulating environment.

	£ million		£ million	
1983	23.279	1975	3.667	
1982	17.010	1974	3.279	
1981	15.823	1973	2.805	
1980	14.409	1972	1.945	
1979	13.230	1971	.912	
1978	11.235	1970	.626	
1977	7.160	1969	.494	
1976	5.646	1968	.436	


Entrepreneurs sell us part of their shareholdings, retaining management control, and we purchase the balance over periods suitable to them.

These happy and prosperous "partnerships" are what Grovewood is all about.

SCIENTIFIC INSTRUMENTS, BUILDING MATERIALS, MERCHANT BAKING SERVICES, TELEVISION, ELECTRICAL AND HOUSEHOLD GOODS, ELECTRONIC COMPONENTS, ENGINEERING, AGRICULTURAL MACHINERY AND SPARES, MOTOR VEHICLES, MOTOR RACING CIRCUITS, MEDICAL AND NURSING SERVICES.

GROVEWOOD SECURITIES LIMITED

45 Circus Road, London NW8 9JJ.



Evening MBA Programme

The course is divided into two stages. The first stage covers eight management disciplines which lay the foundation for the stage two special area. Finally, a within-company consultancy project is undertaken.

The Degree is 2-4 years and involves two evenings a week. Applicants must possess either a first or second class honours degree, or an equivalent professional qualification.

Applications for the next course, beginning September 1984, are required by 31st May. For more information please contact:

The Evening MBA Office, The City University Business School, Frobiisher Crescent, Barbican Centre, London EC2Y 8HB. Telephone 01-220 0111 Ext. 243.

This advertisement is issued in compliance with the Regulations of the Council of The Stock Exchange in London. It does not constitute an offer of or an invitation to subscribe for or otherwise to acquire any shares in Oy Wartsila Ab.



OY WARTSILA AB

(Incorporated in Finland with limited liability)

Authorised	SHARE CAPITAL	Issued
16,122,580	SERIES I Shares of FIM 60 each restricted free	5,239,217 248,308
10,637,420	SERIES II Shares of FIM 60 each restricted free	2,760,844 1,491,631
26,760,000		9,740,000

The Council of The Stock Exchange in London has admitted the free Series II shares of Oy Wartsila Ab to the Official List.

Particulars relating to Oy Wartsila Ab are available in the statistical service of Extel Statistical Services Limited and will be available during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 10th May, 1984 from:

MORGAN GRENFELL & CO. LIMITED **ENSKILDA SECURITIES**
23 Great Winchester Street Skandinaviska Enskilda Limited
London EC2P 2AX 26 Finsbury Square
London EC2A 1DS

CAZENOVE & CO.
12 Tokenhouse Yard, London EC2R 7AN
and at The Stock Exchange



General Mining Union Corporation Limited
(Incorporated in the Republic of South Africa)

RIGHTS OFFER

Central Merchant Bank Limited is authorised to announce that the proposed increase in the authorised share capital of Gencor was authorised in a meeting of shareholders held on 25 April 1984. Gencor will therefore proceed with its rights issue to raise R410.4 million.

The Johannesburg Stock Exchange ('the JSE') has granted a listing for the renounceable (nil paid) letters of allocation and a maximum of 15,200,000 8.5% variable compulsorily convertible cumulative preference shares ('the convertible preference shares') or 12.5% unsecured subordinated compulsorily convertible debentures ('the convertible debentures') or a combination thereof. An application to list the convertible preference shares and the convertible debentures is being made to The Council, The Stock Exchange, London ('SEL').

The important dates are:
 Last day for Gencor ordinary shareholders to register for the rights offer:
 Listing of renounceable (nil paid) letters of allocation commences on the JSE
 Dealings in the letters of allocation (nil paid) to commence on the SEL
 Festing of renounceable (nil paid) letters of allocation Rights offer opens
 Last day for dealing in renounceable (nil paid) letters of allocation on the JSE
 Last day for splitting the letters of allocation (nil paid) in London by 16h00
 Last day for splitting renounceable (nil paid) letters of allocation in Johannesburg by 14h30
 Convertible preference shares and convertible debentures listed on the JSE
 Rights offer closes—last date for payment to be made in Johannesburg and in London by 14h30 (South African time)
 Dealing in convertible preference shares (fully paid) and convertible debentures (fully paid) commences in London
 Certificates to be posted by
 A copy of the rights offer circular including the renounceable (nil paid) letter of allocation, which is to be posted to Gencor ordinary shareholders on 4 May 1984, will be available for inspection at the registered office of Gencor, 6 Holland Street, Johannesburg 2001 and at the offices of Senbank, 30th Floor, Sanlamcentrum, Jeppe Street, Johannesburg 2001, from Friday 27 April 1984.



Senbank
CENTRAL MERCHANT BANK LIMITED
(Registered Merchant Bank)

Johannesburg, 25 April, 1984

New Issue
April 26, 1984

This advertisement appears
as a matter of record only.

C. Itoh Fuel Co., Ltd.
Tokyo, Japan



DM 25,000,000
3 1/2% Deutsche Mark Bonds of 1984/1989 with Warrants

unconditionally and irrevocably guaranteed by
The Sumitomo Trust and Banking Company, Limited
Osaka, Japan

Offering Price: 100%
 Interest: 3 1/2% p.a., payable annually on June 1
 Redemption: June 1, 1989 at par
 Subscription Right: each bond of DM 5,000 will be issued with one warrant entitling the holder from June 15, 1984 until May 26, 1989 inclusive to subscribe to 558 shares of common stock of the C. Itoh Fuel Co., Ltd. at a subscription price of ¥778 per share
 Listing: Frankfurt Stock Exchange

Deutsche Bank **New Japan Securities Europe**
Aktiengesellschaft Limited

Banque Paribas **Credit Suisse First Boston** **Sumitomo Trust International**
Limited Limited Limited

Companies and Markets

GEC builds up near 3% holding in Distillers

BY RAY MAUGHAN

THE RESULT of close monitoring of its share register by Distillers, the leading Scotch whisky group, in response to a sharp bout of bid speculation recently has revealed that GEC holds a stake approaching 3 per cent of DCL's equity.

Wood, Mackenzie, the Edinburgh stockbroker with an acknowledged expertise in the distilling industry, was first to highlight the electrical group's interest but it emerged later that DCL's own investigations had identified GEC as a significant shareholder at the end of February when the bid speculation was at its highest.

GEC is understood to have accumulated some 2.7 per cent of DCL's ordinary capital by the beginning of March. Mr Robert Temple, finance director of DCL, said yesterday that the group's

usual monitoring of its register had intensified "because of the speculation that had been stirred up. When these particular purchases showed up we sought further information from GEC."

He refused to comment as to whether the 2.7 per cent stake had been increased since that first revelation but added: "It has moved it won't be by very much."

GEC showed cash balances of £1.32bn in its last accounts and the accumulation of approximately 10m shares in DCL would be worth, at last night's closing price of 288p, up 4p, about £28m.

Confirming its holding, GEC said yesterday that DCL was regarded as a portfolio investment offering a good dividend yield and the income is franked, or already taxed. The electrical group said that its portfolio

investments have included major companies such as British Petroleum and Shell where the sheer size of the market enabled GEC to deal freely in substantial tranches of stock.

In money terms, the stake in DCL is thought to be larger than GEC's investments in either of the two oil companies.

While GEC has not formally denied that it holds any serious bid ambitions towards DCL, the stock market was prepared to take the investment explanation as the most plausible reason for GEC's interest.

Less likely was GEC's possible intention of holding a strategic stake in the event that a bid does indeed materialise from a third party. The resistance to a full bid from GEC, or any other predator, "would be absolutely enormous," one broker forecast

BIDS AND DEALS IN BRIEF

Rowland Gaunt, the women's wear manufacturer, is planning to buy Beau Brummel, a manufacturer and wholesaler of boys' and girls' schoolwear and outerwear for boys and Wisch, which has 37 retail concessions in stores owned by Burtona and other groups.

Negotiations for the purchase of the two companies, which are associated with Mr S. J. Barclay, a Geunt director, have reached an advanced stage. Gaunt's shares have been suspended at the company's request at 128p.

British Car Auction Group (BCA) has sold its remaining 7.5 per cent stake (307,500 shares) in L. D. and S. Rivlin Holdings, the household textiles and kitchen and bedroom furniture supplier.

BCA and Mr Michael Ashcroft's Hawley Group earlier this month sold a total of 600,000 shares (14.75 per cent) in Rivlin to Finarab Investment Company, a Netherlands Antilles-based investment banking company owned by Saudi Arabian and other Middle East interests.

Finarab plans to place at least one director on the Rivlin board. Hawley Group has retained its holding of nearly 8 per cent in Rivlin. Hawley has agreed to vote these shares as Finarab director.

Mr Richard Moon, Finarab's London representative, said the BCA shares had not been acquired by Finarab. Rivlin's shares were unchanged at 106p yesterday.

BOC, the diversified gases and heat care group, has agreed to buy BVI, a small privately-owned U.S. company which makes instruments monitoring oxygen in the blood.

BVI, based at Boulder, Colorado, and will be bought by BOC's Oblo Medical Products division. Its equipment monitors a patient's condition on the operating table and in intensive care.

Fisons has received Spanish Government approval to acquire Romacel SA, a Zaragoza-based pharmaceutical company, which trades as Laboratorios Casen, for £1.6m cash.

Casen markets a range of medical specialty products and is a leading company in the supply of enzyme-type products. Fisons will construct a new pharmaceutical factory with related sterile finishing and chemical processing facilities.

Erskine House is expanding its pest control and environmental health management division with the acquisition of 75 per cent of Environmental Protection Services, which carries out the business of pest control and related services throughout Scotland. The vendors will own the remaining 25 per cent of the equity but

Erskine has the option to purchase these shares in the future. Erskine has also completed the purchase of a 50 per cent stake in Servewell Site Services with an option to acquire the remainder. Servewell provides site maintenance services to industrial and commercial customers in the South West of England and will also be used to launch pest control in its area of operation.

Consideration for these acquisitions amounts to £105,000, comprised of shares, cash paid to the vendors and cash injected into the companies.

Acceptances of the offer by Petrolex for VIVA Petrochemicals have been received in respect of 6,049,300 ordinary shares (94.52 per cent) in VIVA. The offer has become unconditional as to acceptances.

At EGM's of the two companies, the resolutions necessary to implement the merger were passed.

The offer by Vernon Investment Association, a subsidiary of Wellington Estates Company, to acquire Weber Holdings has been accepted in respect of 49.9 per cent stake held by J. Leon and Co. The offer has become unconditional as to acceptances.

Birmingham Pallet Group has completed the acquisition of Delaney Brothers Holdings and has sold its remaining active subsidiary, K.R.L.

Listing for the 9m BPG new shares allotted to the vendors of Delaney has been granted and, as part of the arrangements, Minister Trust has placed 25m ordinary shares of BPG at a price of 45p per share. Dealings will commence today. BPG will propose to change its name to the Delaney Group.

Taddale Investments has acquired 2,500 F.R. Industrials shares which, together with acceptances to its offer and shares already owned, gives it control of 50.03 per cent of the company. The offer is now fully unconditional and remains open until further notice.

Eco-Tapeter of Sweden, Scandinavia's leading walkcovering manufacturer, has taken a majority shareholding in Harlequin Walkcoverings. The deal is part of a restructuring of the Cardiff-based company. The remainder of the shares will be taken up by Mr Derek Bound,

managing director, and Mr Peter Cronin, marketing director.

Acceptances of the original offer and the new offer made on behalf of Firth to acquire the ordinary share capital of Parter Chadburn that it does not already own have been received in respect of a total of 38,180 ordinary shares (0.9 per cent of the capital as enlarged by the subscription).

Firth now owns or has valid acceptances in respect of a total of 2.6m ordinary shares (52.4 per cent).

The offers by Hablt Precision Engineering for Crosby Woodfield has received acceptances in respect of 15,451,318 Crosby shares (71.7 per cent). Hablt acquired 1,500,000 (6.9 per cent) prior to the offers, and now has 76.6 per cent of the Crosby shares.

The offers have been declared unconditional in all respects and the equity offer will remain open for the time being.

American Home Products Corp has accepted the offers for Prestige in respect of its holding of 13,355,170 existing ordinary shares (72.6 per cent). The offers have become unconditional as to acceptances.

In aggregate, acceptances have been received in respect of 13,595,011 existing ordinary shares (73.9 per cent). The offers have been made on behalf of a company that will become a subsidiary of Gallaher.

The offers remain open for acceptance until May 2.

Acceptances of the offer on behalf of Wellington Estates to acquire Weber Holdings have been received in respect of 298,466 ordinary of Weber (55.58 per cent). The offer has therefore become unconditional as to acceptances.

Prior to April 3, Wellington did not hold any shares in Weber. Since that date, Wellington has not acquired or agreed to acquire any shares other than those in respect of which the offer has now been accepted.

Acceptances include the 232,043 shares (49.9 per cent) owned by J. Leon and Co who had given an irrevocable undertaking to accept. First closing date of the offer is May 11.

Portfolio of Undertakings Northumberland and Devonshire has acquired H. & W. Grazebrook from F. H. Lloyd Holdings for about £1.2m.

De Vere consults advisers following several approaches

BY ALEXANDER NICOLL

De Vere Hotels and Restaurants said yesterday it had received a number of approaches on the possible acquisition of the company and is discussing them with its financial advisers.

Reacting to recent speculative activity in its stock, the company cautioned however, that price indications given in discussions with interested parties were below the market price of its shares.

De Vere has been a target of speculation since an agreed bid to buy the 51.4 per cent stake held by its 61-year-old chairman, Mr Leopold Muller, fell through last December.

The company's share price fell yesterday to 312p after touching a year's high of 328p earlier in the day, before the company's statement. The closing price, 10p down on the day, values the company at £43.4m.

The current market price compares with the 263p, after adjustment for a subsequent one-for-five scrip issue, offered last year by Seitpost, a privately-held company. Mr Muller agreed on the bid, which would have been followed by an offer to other shareholders, but the deal fell through because Seitpost failed to provide sufficient financial assurances.

Discussions with Seitpost have not been resumed, but several other approaches have been made in recent months.

De Vere owns 14 top provincial hotels end the Connaught Rooms in London as well as the Mitrabelle Club and two Overtons fish restaurants. In the year to end-December 1983, pre-tax profits rose from £1m to £1.82m on turnover of £21.88m against £20.05m.

Suter upholds bid terms

Suter, the air-conditioning and hairdressing equipment group which is bidding for Francis Industries attempted yesterday to dispel speculation that it would be permitted to increase its offer. Suter has no intention whatsoever of increasing the value of its increased ordinary share offer or the new cash alternative.

Two Francis shares. That was supported by a cash underwritten alternative worth 250p for every two Francis shares. The bidder, which is headed by Mr David Abell, stressed yesterday that "even in the event of a recommendation from Francis being forthcoming, Suter has no intention whatsoever of increasing the value of its increased ordinary share offer or the new cash alternative."

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Reservefonds	914
Kundenkonten	1112
Kreditlinien	1577
Interessentkapital	58

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Marshall's Universal set for significant advance

A SHARP improvement by Marshall's Universal UK activities failed to offset a downturn by its East African operations over the 1983 year and group pre-tax profits for the period fell by £24,992 to £319,230.

The directors point out, however, that at forecast a considerable improvement took place in the East African operations in the second six months due to the restoration of import licences. They say that in Kenya conditions have improved substantially in the last few months and that they are confident that the group's contribution to that country's economic revival will be increasingly important to it.

The pattern of trading in the first quarter of 1984 indicates a "significant increase" in the group's profitability.

Available profits for 1983 emerged at £381,948 (£208,988 loss) and due to the improvement here preference dividends are being resumed with a first payment in May. Subsequent payments will be considered when the half-yearly results are announced in October.

Group turnover for the year under review rose from £49,48m to £51,30m but at the trading level profits slipped from £2,52m to £1,98m—the group distributes paper, self-adhesive paper and paper board products and motor vehicles in the UK and Kenya through Peugeot, Talbot, Honda and Austin Rover franchises.

It also has interests in parking equipment installation and servicing.

Trading profits of the UK activities amounted to £1,29m (£710,758) and those of the East African operations to £685,230 (£1,51m).

The paper merchanting group of companies had a successful year and conditions in the opening quarter of 1984 indicate a substantial improvement.

Motor trading in the UK is

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's financials.

TODAY

Interim: Anglo-Scottish Investment Trust, Border and Southern Stockholders Trust, James Finlay, Samuel Proprietary, Stewart Nairn, United Wire, Finance, Biddle, Blue Circle Industries, British Vending Industries, Clive Discount, Cola, EIS, Estates and Agency, Farnell Electronics, Norman Hay, House of Fraser, Laka View Inc.

FUTURE DATES

Akroyd and Smithers May 8
Grand Metropolitan May 10
Scottish National Trust May 10
Wemar Estate May 10

Interim:
Aberdeen Construction May 3
Air Call May 4
Kwik-Fix (Tyres and Exhausts) Apr 20
Rock Apr 27
Tern-Consultants Apr 20
Toscal May 4

still very difficult due mainly to the continuation of discounting of retail margins but the directors say this section of the group is continuing to improve.

They add that the components and accessory side increased its profitability significantly and that it continues to give "every satisfaction".

Parking Equipment and Services, the group's recent acquisition, gives every indication of success and the directors are sure that this company will be a major contributor to the group's future prosperity.

Available profits were struck after deducting tax of £272,778 (£268,926), a provision of £33,108 (£26,319) for irrecoverable ACT, minorities of £78,120 (£185,404) and adding in extraordinary charges of £246,078 (£132,601 charge).

The extraordinary item consisted of the profit net of tax, arising on the disposal of property. Overseas currency translations have been restated to conform with SSAP 20.

comment

Marshall's Universal once again showed the unpredictable nature of its earnings in East Africa.

Mr Oppenheimer sets out Asarco falters in first three months to woo the big spenders

BY KENNETH MARSTON, MINING EDITOR

COME and buy my big sparkling diamonds—you'll be pleased you did, is the message from Mr Harry Oppenheimer, chairman of South Africa's De Beers Consolidated Mines which happens to have far more of the said large gems than buyers for them at the moment.

Still pulling out of its long recession, the diamond market has started this year encouragingly with signs of a shift in demand upwards to the medium quality diamonds from what De Beers calls the "small less expensive goods" which remain very popular.

In fact, Mr Oppenheimer says that the stage has been reached whereby the diamond trade as a whole can only be expanded through an increase in demand for the larger and better quality gems.

But the larger and so-called "investment" diamonds remain a poor market and account for a sizeable proportion of the group's stocks of rough (uncut) diamonds.

These increased by \$163m to \$1,850m (£1,310m) last year and the need to finance them is a major reason for the group's conservative dividend policy, although Mr Oppenheimer points out that the cost of the 1983 dividend, raised by a modest 2.5 cents to 40 cents, was more than covered by the non-diamond investment income.

This year—the 50th anniversary of the group's marketing

organisation—will see a switch of sales promotion emphasis to the upper end of the diamond market in the hope of stimulating demand for the larger stones.

Mr Oppenheimer plays his part with the comment that the production of these more valuable diamonds comes mainly from the older mines where output is now declining.

"The large good quality diamonds, therefore, can only become rarer and should increase in value," he says, adding, "I am not, therefore, unduly concerned that De Beers should hold substantial stocks of these qualities."

Conditions in the less glamorous industrial diamond side of the business improved considerably last year, but this was largely in demand for synthetic industrial diamonds where sales exceeded \$100m for the first time.

Mr Oppenheimer says that the demand for industrial diamond synthetics rather than natural diamonds may become a problem for the CRA group's big Australian Argyle mine when it reaches full production of its natural stones in 1988. He adds, however, that De Beers' Central Selling Organisation "is well placed to tackle it."

A disappointment on the exploration side is that the Venetia diamond prospect on ground held by Middle Witwatersrand (Western Areas) and Anglovaal

in the Northern Transvaal is not considered to be viable in present economic circumstances. However, more work is to be carried out on the Kimberlite deposits there.

As already reported, De Beers' pre-tax profit rose to R752.3m last year from R566.1m. Investment income provided R161.7m, the main components of this being gold (31 per cent), industrial (30 per cent) and finance (19 per cent). The end-1983 market value of these investments was R3,280m compared with R3,380m at end-1982.

Mr Oppenheimer ventures no forecast of current year's prospects for De Beers but a further recovery in earnings is in the cards. The extent of this, however, will be largely dependent on the course of the U.S. economy and the group's efforts to increase sales of the more profitable high quality diamonds.

At yesterday's price of 540p to yield just over 4 per cent the shares look to be fully priced for the time being.

SHAREHOLDERS of Canada's Cominco, metals and chemicals group, have approved the proposed three-for-one share split. Holders registered on May 4 will receive on or about May 11 an additional share certificate representing two additional common shares for each one held. At present Cominco has 21m shares in issue.

The decline in profitability at Asarco which became apparent in the last quarter of 1983 has continued in the opening three months of this year.

Asarco, the big smelter and refiner of non-ferrous metals in the U.S., was able to report a profit in the final quarter of last year only after the inclusion of a number of extraordinary gains, but has fallen back into loss in the latest period.

The net loss for the three months to the end of March was U.S.\$31.12m (£22m). This compares with a profit after extraordinary gains of \$11.73m in the fourth quarter of last year, and profits in the first quarter of 1983 of \$16.17m.

Mr Ralph Hennebach, Asarco's chairman, said the decline in the latest period was due principally to lower prices for silver and copper, reduced processing fees for copper at the company's smelters and refineries and an adverse change in foreign currency translation adjustments.

Producer prices for silver averaged less than \$8 an ounce in the three months, compared with more than \$12 in the corresponding period of last year, while the copper producer price was 69.1 cents per pound, against 79.2 cents.

The lower income from the company's custom smelting and refining business was primarily a result of the reduced supply of concentrates in the wake of the spate of north American mine closures and increasing competition for the available material from both domestic and foreign smelters.

The problem with currency translation relates mostly to Asarco's 44 per cent holding in MIM Holdings in Australia and the 52.3 per cent stake in Southern Peru Copper Corporation. The currencies of both of these countries appreciated against the U.S. dollar during the quarter, giving rise to losses on translation of \$6.4m compared with gains in the first quarter of last year of \$14.7m.

As far as the outlook is concerned, Mr Hennebach commented that silver and copper prices have shown a modest improvement recently, adding that the reduced level of production in North America combined with improved demand was helped to cut excess copper stocks on the London and New York commodity exchanges by about one-fifth, or 150,000 tons, from the mid-January peak.

It is reported from Tokyo that Mitsubishi Metal Corporation's mining subsidiary has found a rich vein at its Yamanashi mine in north Japan. Average values of 50 grammes gold and 250 grammes silver are mentioned, but no size is disclosed. Commercial production plans are to be worked out after studies have been made of the drilling results.

Two miners have died, seven are injured and four others are missing following a rock burst 2,400 metres below surface at the South African East Rand Proprietary gold mine.

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Over-the-Counter Market

1983-84	Company	Price	Change	Gross Yield	Fully
High	Low	Ass. Brt. Ind. CULS	div. (p)	%	Actual taxed
142	150	144	10.0	8.9	7.7
78	82	81	8.1	8.7	18.0
35	21	23	—	—	—
327	141	327	7.2	2.2	13.3
58	53	54	—	—	—
201	197	200	—	—	—
182	182	182	—	—	—
505	100	505	3	—	—
242	100	242	—	—	—
68	46	68	—	—	—
218	75	218	1	—	—
198	28	198	—	—	—
69	28	30	—	—	—
18	30	36	—	—	—
18	30	36	—	—	—
2185	2150	2185	10	—	—
325	134	325	—	—	—
121	121	121	—	—	—
248	189	248	—	—	—
332	275	332	3	—	—
175	102	102	—	—	—
74	57	57	—	—	—
120	81	120	—	—	—
444	325	444	—	—	—
38	17	38	—	—	—
92	65	92	—	—	—
276	238	246	—	—	—

PUBLIC WORKS LOAN BOARD RATES

Years	Quota loans repaid			Non-quota loans A* repaid		
	by EIP†	As maturity‡	As maturity‡	by EIP†	As maturity‡	As maturity‡
Up to 5	10½	10½	11½	11½	11½	11½
Over 5 up to 6	10½	10½	11½	11½	11½	11½
Over 6 up to 7	10½	10½	11½	11½	11½	11½
Over 7 up to 8	10½	10½	11½	11½	11½	11½
Over 8 up to 9	10½	10½	11½	11½	11½	11½
Over 9 up to 10	10½	10½	11½	11½	11½	11½
Over 10 up to 15	11	11	12	12	12	12
Over 15 up to 25	11	11	12	12	12	12
Over 25	10½	10½	11½	11½	11½	11½

* Non-quota loans B are 1 per cent higher in each case than non-quota loans A. † Equal instalments of principal. ‡ Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.

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And, through its recently acquired publishing companies, it now produces a range of special interest magazines.

Ladbroke's talent to entertain doesn't end there. It also has a nationwide network of social clubs, a growing snooker leisure centre business and an amusement machine hire company.

Laskys, the Entertainments and Media divisions contributed profits of £7.2m in 1983.

Total Group pre-tax profit for 1983, subject to final audit and before allocation to the employee share scheme, was £42.4m.

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UK COMPANY NEWS

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April 1984

Increased net assets for TR Australia

NET ASSET value per 25p share of TR Australia Investment Trust increased to 111p as at February 29 1984, compared with an adjusted 81p a year earlier and 101.75p at the end of August 1983.

Investment income in the six months to the end of February climbed from £467,000 to £604,000 and pre-tax revenue was ahead at £591,000, against £504,000 after expenses £19,000 higher at £125,000.

Tax charge was up from £245,000 to £370,000 leaving earnings per share unchanged at 111p after adjusting for last year's one-for-one scrip issue. The net interim dividend is effectively maintained at 0.5p—last year's final was an adjusted 1.025p.

The directors say that in view of the better than expected investment income and in response to proposed reductions in the rate of UK corporation tax, the company intends to increase its exposure to Australian investments, with a commensurate reduction in UK holdings.

The Australian economy is expected to grow at around 4 per cent well into 1985.

S. Pearson has 'reserve of financial firepower'

REVIEWING 1983 as a year of major progress for S. Pearson & Son, Lord Blakenham, the chairman, says the group is pursuing its strategy with vigour and a reserve of financial firepower.

"We welcome 1984," he tells members in his annual report. As reported on April 18, pre-tax profits rose by £17.5m. (or 29 per cent) to £77.5m in 1983. Earnings per 25p share climbed from 36.13p to 45.07p, before strengthening of management, the shortening of lines of communication and the development of a greater sense of unity and purpose. We plan to produce growing earnings per share at the end, lowering the debt equity ratio from 38 per cent to 22 per cent and providing considerable spare financial capacity for future development, the chairman states.

Lord Blakenham says the group has simplified its structure and strengthened its management during the period.

Explaining Pearson's strategy, he says the group is concentrating on the five sectors in which it currently operates—information and entertainment, fine china, oil and oil services, merchant banking and engineering.

"We are generating higher levels of cash for new investments in these sectors," he states. "We are selling surplus and non-essential assets to ensure that we have sufficient funds to be at the forefront of the best technology at home and to expand our business abroad, particularly in North America."

"At the same time we are concentrating on greater efficiency and productivity, the strengthening of management, the shortening of lines of communication and the development of a greater sense of unity and purpose. We plan to produce growing earnings per share at the end, lowering the debt equity ratio from 38 per cent to 22 per cent and providing considerable spare financial capacity for future development, the chairman states."

Net borrowings of the group were reduced from £123m at the beginning of 1983 to £78m at the end, lowering the debt equity ratio from 38 per cent to 22 per cent and providing considerable spare financial capacity for future development, the chairman states.

Lord Blakenham says the group has simplified its structure and strengthened its management during the period.

Explaining Pearson's strategy, he says the group is concentrating on the five sectors in which it currently operates—information and entertainment, fine china, oil and oil services, merchant banking and engineering.

Further development in the U.S. The publishing companies are also engaged in strengthening their roles in the fields of new information technology.

The strategy of the fine china division is to make substantial investment in improving its production processes in Stock-on-Trent. The oil services sector is on the lookout for opportunities to acquire complementary products and Leonard Beuchter is carefully considering its future development in the changing financial world.

The notes to the accounts reveal that in 1983 the highest paid director received £300,672 (£293,218).

Shareholders are to be asked at the AGM to approve a change in the group's name to Pearson. Meeting to be held at Millbank Tower, Millbank, SW, on May 18 at 2.00pm.

Camen Inc, a 68.7 per cent owned subsidiary of Pearson, made lower pre-tax profits of \$5.18m, against \$6.5m (\$4.6m) in the first three months of 1984. Net sales of this manufacturer and supplier of gas lift equipment, safety systems and completion equipment were lower at \$39.7m (\$41.2m).

CIS

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- RESULTS FOR 1983**
- * Premium income up from £432 million to £466 million.
 - * Investment income up from £158 million to £174 million.
 - * Record surplus on life assurance business of £185 million: special additional reversionary bonus, terminal bonuses again substantially increased.
 - * Pre-tax profit on non-life insurance of £22.6 million (1982: £23.7 million) despite worsening trading conditions.

Extracts from the Report of the Chairman, Mr. D. J. Wise, to the Annual Meeting on 25th April 1984.

Consumer Protection

"Professor Gower's report 'Review of Investor Protection' was published in January 1984. We support his general aim of protecting members of the public. In relation to Professor Gower's proposal for the introduction of a licensing system for intermediaries, it should be realised that most of the complaints about bad selling arise from the sale of relatively sophisticated life assurance arrangements by independent intermediaries and

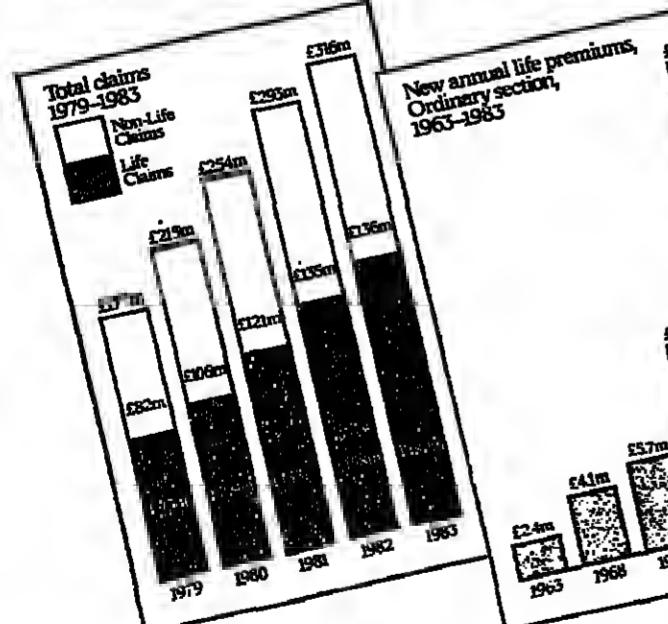
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* The CIS is one of the country's most successful consumer co-operative societies, marketing its popular and very competitive range of insurances on a truly co-operative basis — and giving good value for money. All profits are devoted to policyholders after making the necessary reserves to carry on the business.



that we receive each year. If a complaint cannot be resolved to the policyholder's satisfaction we offer him the facility of having the matter referred to independent arbitration, using the Personal Insurance Arbitration Service, with the cost borne by the Society. Since this facility was introduced in 1981, only a handful of complaints have had to be referred to arbitration.

Life Assurance Bonuses

"I am pleased to announce further substantial improvements in our life assurance bonuses. Rates of reversionary bonuses on assurances have been maintained both in the Ordinary section and for the main tables in the Industrial section. In addition, special reversionary bonuses have been added to policies which have been in force more than ten years. In the Ordinary section these special reversionary bonuses range up to 50 per cent of the sum assured for assurances in force for 35 years or more, whilst in the Industrial section the maximum rate is 40 per cent. Although these special reversionary bonuses in effect capitalise bonus which would otherwise have been declared as terminal bonus, it has still been possible to increase the rates of terminal bonus on assurances in both sections.

"The combined effect of these bonuses is to increase substantially the amounts payable on policies becoming claims, so that, for example, the total amounts payable on the maturity of Ordinary section endowment assurances by monthly premiums for £1,000 original sum assured are increased to £1,890 after 10 years, £2,441 after 15 years and £3,529 after 25 years, which are all excellent value for the premiums.

Motor Insurance

"Although the 1983 account shows an underwriting profit of £4.5 million, compared with a loss of £1.3 million in 1982, the underlying experience shows a worsening trend, with a substantial underwriting loss in respect of the year 1983 on its own, when the adjustments in respect of earlier years are excluded. The investment income attributable to motor business increased from £15.9 million to £16.4 million.

Property Insurance

"The year 1983 showed a relative absence of severe weather compared with the previous year. In other respects, however, the experience showed a considerable worsening over that of 1982. Yet again there was a marked increase in the cost of their claims, where the experience in the major conurbations is a cause of particular concern. The cost of claims due to subsidence and to fire also rose quite sharply."

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APPOINTMENTS

Managing director of British Olivetti

Mr Vincenzo Mancuso has taken over as managing director of BRITISH OLIVETTI. He succeeds Mr Keith Walkerdale who returns to Australia to supervise Olivetti's subsidiaries in the Far East. Mr Mancuso was previously managing director of Olivetti's operations in Belgium.

Mr Ian C. Barry has been appointed group controller of UNIGATE from mid-July. He is currently group chief accountant and succeeds Mr Brian Hardy who moves to Castrol as finance director. Mr Maurice Grimick joins Unigate as group audit manager on May 1, from United Bicuits. He will be responsible for the creation and management of a new internal audit function for the group.

Mr W. L. Denness has joined the board of WARD BROTHERS HOLDINGS, Sherburn, North Yorkshire, as finance director. He was finance director of Brook Crompton Parkinson Motors, a Hawker Siddeley company.

J. LAWSON BUILDING has appointed Mr Graham Wells as managing director. He was general manager.

INTERNATIONAL AIRPORT EXPOSITIONS, Mack Brooks group company has appointed Mr Jane F. S. Buxfield as a director.

ATKINS OIL & GAS ENGINEERING, a company formed by W. S. Atkins, has appointed Mr Mick Duckett as managing director, previously head of oil and gas department within the W. S. Atkins engineering consultancy. Mr George Steinhilber becomes technical director, previously head of offshore structures department of W. S. Atkins. Chairman is Mr John R. L. Faulkner, a director of W. S. Atkins Group Consultants. Other board members include Dr Michael R. Dryden, company director of W. S. Atkins, and Dr Roger Weston, a co-opted member, who is the W. S. Atkins director responsible for its research and development group.

The BRITISH MARINE EQUIPMENT COUNCIL has elected Mr Jack Gilbertson as president. He is technical director of Serck Heat Transfer.

The ASTRALITE group has appointed Mr Frank D. Reval as managing director. Astralite is the parent company of Astrawall and Stoakes Systems. Reval joined the group in 1981 as group financial controller and a year later was appointed financial director. In 1983 he became the managing director of Astrawall.

INVENT ENERGY HOLDINGS has appointed Mr Alan

CONTRACTS

Falklands airfield order

BE AQUASEAL has won a contract worth over £15m to supply bitumen for a runway, taxiway, apron and parking areas at the new Mount Pleasant Airfield in the Falklands. The contract was awarded by the Joint Venture Consortium building the airfield. An initial shipment of 200 tonnes of spray grade bitumen emulsion has left the Kingsnorth, Rochester, factory. The airfield is scheduled to be in operation by January 1984.

HONEYWELL CONTROL SYSTEMS has been awarded a £12m contract to supply Excalibur with a TDC 2000 process management system and 4500 computer for the offshore oil production platform being constructed in the Clyde Field in the North Sea. Delivery of the system will begin in December for installation during the first quarter of 1985.

THORNEMI AUTOMATION has contracts worth £3.5m to supply two computer-controlled monitoring stations—known as open-sea degassing ranges—to provide protection against magnetic mines in the south and east Mediterranean. Multiple arrays of magnetic sensors will be laid on the sea-bed and linked to the computer-controlling monitoring stations. Any variations in the magnetic signature of vessels passing over the ranges will receive real-time analysis via software programmes developed by Thorne/EMI.

DOW-MAC CONCRETE, a member of the Norcco Group, has won another ASDA contract for double tee beams and frames. The order, worth £376,000, is for a multi-story car park adjoining the ASDA superstore being built at Grimsby. Dow-Mac has also received road building orders worth over £1m. Two of them are for beams on the M42 Linkway End section (south of Birmingham), worth £514,500, and the Kingsbury section of the same motorway, near Leicfield, Staffordshire (worth £279,000). On 14th February (worth £279,000) the M25 Micklefield Green-440 section, the company will provide £120,000-worth of products. It will also supply bridge beams and portal subway units, costing £1,645,000, on the Banbury East/Leicester road. Another Norcco subsidiary, Anglian Building Products of Norwich, is providing £872,000-worth of beams for the M42 Kingsbury section.

British Airways has placed orders valued at near £1m with AMDAHL (UK) for 6000-series computer disk control and storage units. Scheduled for completion in late 1984, the 6000-series units will be employed in Comet House at London computer centre. Moves there later in the year.

UK COMPANY NEWS

Restructure plan at Kinta Kellas

BY CHARLES BATCHELOR

Kinta Kellas Tin Dredging yesterday announced details of its long-awaited capital restructuring and plans to move its domicile from London to Malaysia.

It proposes to cancel its 420,000 25p stock units in issue and offer existing shareholders 24 new shares of 50 sen each in Builders Consortium Beach, a newly-incorporated Malaysian company, for every stock unit.

Kinta would become a subsidiary of Builders which would have issued and paid up capital of M\$3.04m (£1.55m).

It also proposes making a rights issue of 19.12m new 50 sen shares to original Kinta shareholders on the basis of three new shares for every two shares held in Builders after the completion of the restructuring.

Builders has agreed conditionally to buy Palling Industries, Home Builders Sdn and 98.5 per cent of Finewood Products Corp. for a total of M\$19.02m, satisfied by an issue of 21.71m Builders shares and M\$1.65m cash.

Kinta plans to issue 3.6m new Builders shares to the public to widen the shareholding base and make a special issue of 3.49m new Builders shares to Bumiputra (native Malaysian) investors in line with the Malaysian Government's economic policy.

Kinta's shares have been suspended at £21 each since last October after a consortium comprising Sir Brothers Trading, Manour Construction and Kim Hing Construction acquired a 68 per cent holding following a bid worth M\$38 cash per share.

LASMO director gets sharp increase in pay

THE 1983 accounts of London & Scottish Finance Oil reveal that in the year the director received £108,986, compared with £77,174 in 1982. Mr G. W. Searle, the chairman, received an increase from £49,916 to £60,822. The accounts also show that last year a £75,000 ex-gratia payment was made to a former director.

optimism for the Audrey field development and is an incentive for further exploration in the southern North Sea.

Mr Searle reports that the group's operational targets for 1983 were achieved and prospects for new reserves of oil and gas have increased. He says LASMO has established the foundation for continued growth in many parts of the world.

Sutcliffe Speakman

Only 68.13 per cent of the 2.5m shares offered in a rights issue by Sutcliffe Speakman were taken up by shareholders. The remaining 797,612 shares of the two-for-three rights have been sold in the market at a premium of about 4p per existing share.

Optimistic outlook by Sun Alliance

Lord Aldington, chairman of Sun Alliance Group, in his annual statement regards the long-term outlook with optimism and foresees a profitable future with sound growth. He does not share the views of those who regard the outlook for insurance companies as bleak.

New communications technology has opened up fresh fields in worldwide insurance marketing. The group's international department, dealing with composite insurance programmes for large multinational groups is the most rapidly growing sector of Sun Alliance's operations.

As already reported, pre-tax profits rose from £56.8m to £73.4m in 1983 following a slight lowering of underwriting losses to £67.4m, against £70.9m. The dividend was lifted by 15.7 per cent.

In the UK, the group's commercial insurance markets achieved some measure of stability last year, with increases in premiums in some classes. There was real growth in net premiums. In the personal sector, the household account also showed real growth. Despite the better weather last year, this account was hit by a significant increase in subsidence claims, a high level of storm claims and rising theft claims.

The consolidated balance sheet for 1983 shows total funds rising from £3,590m to £4,320m, of which the long-term funds rose to £2,010m (£1,620m).

Investments rise £1bn at L & G

TOTAL INVESTMENTS representing insurance and shareholders funds at Legal & General climbed by over £1bn from £7,270m to £8,340m in the 12 months to end-December 1983.

A large part of the increase was accounted for by long term gilt and equity investments. As at the year end, long term gilt holdings were £253m higher at £2,385m and equity holdings were up from £1,835m to £2,375m.

Other sizeable increases were in freehold and leasehold properties which rose to £2,395m (£2,235m) and other fixed interest securities were £511m, against £415.2m, including redeemable fixed interest securities of Banner Life at an amortised cost of £38.6m.

Of the total investments some £7,970m (£6,940m) is attributable to the long term account and the remaining £370m (£332.7m) to the shareholders and short term account.

In his annual statement, Mr R. J. Ball, the chairman, says: "We are watching with keen interest the current far reaching changes that are taking place in the Stock Exchange.

"We welcome the advent of negotiated commissions which we see as broadly beneficial for our customers. The speed of change in the securities industry emphasises the need for continued vigilance on investor protection, as expressed by Prof Gower, but at the same time makes it more difficult to achieve," he points out.

He also refers to the public debate on portability of pensions which has sprung up largely as a result of concern at the problems which some "early leavers" have experienced.

Along with many other interested parties he says: "We have taken an active part in that debate, and made our own detailed submission to the Committee of Inquiry set up by the Secretary of State.

"Briefly we would support measures to widen the range of choices for pensions provision, but we strongly oppose any legislation which would undermine 'final salary' schemes in favour of 'do-it-yourself' arrangements which could leave millions of employed people and their families worse off."

He adds that: "As the leading pensions office in the UK we are well aware of the complex nature of this subject and we feel we can take an objective view."

Commenting on the Chancellor's decision to abolish life assurance premium relief on new business, Mr Ball says "It would be foolish to say that this is of no consequence to us. We would clearly have preferred the relief to remain."

However he points out that Legal & General sells in considerable volumes single premium and personal pension policies which are not affected by the change in tax relief.

The annual meeting will be held on May 16, at Temple Court, at 2.30 pm.

This announcement appears as a matter of record only.

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UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1980=100); retail sales value (1980=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

1983	Ind. prod.	Mfg. output	Eng. order	Retail vol.	Retail value*	Unemp.	Vacs.
1st qtr.	99.5	94.4	85	105.5	115.9	3,082	124
2nd qtr.	99.5	94.1	91	107.3	118.7	2,987	125
3rd qtr.	101.5	96.0	90	108.3	124.0	2,950	160
4th qtr.	102.3	97.1	96	110.3	121.4	2,941	162
August	101.2	95.8	88	107.6	121.7	2,941	162
September	101.9	95.9	81	110.0	124.2	2,951	164
October	102.2	96.4	91	109.8	124.2	2,941	164
November	102.3	96.5	94	110.9	141.0	2,937	163
December	104.0	98.5	97	111.0	176.6	2,946	155

1984

1st qtr.	104.5	98.7	107.7	123.4	2,999	430
January	104.5	98.7	107.7	123.4	2,976	430
February	102.5	96.6	109.5	122.4	3,005	439
March	108.6	108.6	108.6	122.4	3,016	449

OUTPUT—By market sector: consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1980=100); housing starts (000s, monthly average).

1983	Consumer goods	Invest. goods	Introd. goods	Eng. output	Metal mfg.	Textile	Hous. starts*
1st qtr.	85.7	91.6	105.0	93.0	99.8	88.5	18.1
2nd qtr.	85.6	90.9	105.2	92.2	104.2	88.5	20.0
3rd qtr.	87.1	91.2	108.5	93.9	104.5	90.1	17.5
4th qtr.	87.9	92.3	110.1	95.2	106.3	92.1	15.9
August	87.0	91.0	108.0	94.0	100.0	88.0	16.5
September	87.0	91.0	109.0	93.0	106.0	91.0	18.2
October	88.0	91.0	109.0	94.0	110.0	91.0	18.5
November	88.0	91.0	110.0	94.0	104.0	92.0	18.2
December	95.0	95.0	111.0	96.0	111.0	94.0	11.0

EXTERNAL TRADE—Indices of export and import volume (1980=100); current balance (£m); oil balance (£m); terms of trade (1980=100); exchange reserves.

1983	Export volume	Import volume	Visible balance	Current balance	Oil balance	Terms trade	Resv. US\$bn*
1st qtr.	102.2	104.5	+203	+1,094	+1,801	97.7	17.34
2nd qtr.	100.3	106.6	-460	-37	+1,558	95.3	17.71
3rd qtr.	99.3	106.6	-248	+633	+1,521	99.4	17.90
4th qtr.	107.4	112.7	+5	+339	+2,122	98.7	17.82
August	98.9	106.5	-78	+223	+532	95.5	18.81
September	99.2	107.2	-73	+232	+525	96.6	17.90
October	103.2	118.9	-423	-312	+561	98.5	18.10
November	104.8	108.2	+71	+183	+661	98.7	18.10
December	114.3	112.1	+358	+469	+901	98.7	17.82

FINANCIAL—Money supply M1 and sterling M3, bank advances in sterling to the private sector (three months' growth at annual rate); domestic credit expansion (£m); building societies' net inflow; EP, new credit; all seasonally adjusted. Clearing Bank base rate (end period).

1983	M1 %	M3 %	Bank adv. %	DCE £m	BS inflow	BP lending	Base rate %
1st qtr.	8.5	8.1	10.6	+4,486	1,174	2,520	10.50
2nd qtr.	15.3	14.6	15.0	+3,887	1,071	2,540	9.50
3rd qtr.	8.5	8.4	24.5	+1,481	2,098	2,648	9.50
4th qtr.	10.4	8.5	18.9	2,745	2,815	8,000	9.00
August	11.5	10.8	22.2	+644	535	826	9.50
September	8.6	8.2	22.7	+71	824	882	9.50
October	8.6	4.8	22.5	+1,779	987	878	9.00
November	7.5	6.5	22.6	+1,413	870	879	9.00
December	15.3	15.2	13.9	888	888	978	9.00

INFLATION—Indices of earnings (Jen 1980=100); basic materials and fuels, wholesale prices of manufactured products (1980=100); retail prices and food prices (1974=100); FT commodity index (July 1982=100); trade weighted value of sterling (1975=100).

1983	Earn. index*	Basic matls.*	Wholesale mfg.*	RPI*	Foods*	FT comdty.	Strig.
1st qtr.	144.7	124.6	121.8	327.0	302.1	277.29	80.5
2nd qtr.	145.0	124.6	124.2	327.7	306.3	272.89	84.3
3rd qtr.	150.9	124.7	125.1	338.0	310.4	288.14	84.9
4th qtr.	152.3	128.4	126.7	341.8	316.4	298.59	83.2
August	150.4	124.6	124.9	333.0	309.4	282.02	82.1
September	150.5	128.5	125.7	339.5	313.0	288.14	84.5
October	151.7	127.2	128.2	340.7	314.5	285.18	83.4
November	152.8	127.4	126.5	341.9	316.1	288.10	83.7
December	155.1	131.6	127.3	342.8	318.5	288.50	82.5

*Not seasonally adjusted.

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Short-listed applicants will be interviewed in London by the managing partner of the Singapore practice on 25th and 26th May.

**PEAT
MARWICK**

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The remuneration will be negotiable dependent on experience but our client realises the importance of a generous salary package to attract the most talented individuals.

Interviews will be carried out by a representative from Australia who will be in London from 9 - 17 May. Interested applicants should immediately contact Keith Fisher by telephoning him on 01-248 0355 or writing to him at Overton Shirley & Barry (Management Consultants), Prince Rupert House, 64 Queen Street, London EC4R 1AD.

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This is a challenging role for an experienced portfolio manager. Besides assisting in the formulation of international investment policy for client funds, the successful candidate will be expected to manage those funds on a discretionary basis. Probably aged mid-twenties/early thirties, the candidate should be well qualified and possess relevant experience, preferably gained from within an accepted city name.

The remuneration package includes a tax free salary, free furnished accommodation, utilities paid and air fares etc.

Please send a detailed Curriculum Vitae to Roy Webb, Managing Director, Jonathan Wren International Ltd., 170 Bishopsgate, London EC2M 4LX, Tel: 01-623 1266.

FR.N. Trader

to US\$60,000 tax free
The successful candidate will be responsible for developing and managing all aspects of securities trading. Probably aged mid-twenties, applicants should have had several years trading experience in bonds and floating rate note instruments. Initially, the task will be to broaden the bank's secondary market base, with particular emphasis on Floating Rate Notes.

**Jonathan Wren
International Ltd**
Banking Consultants

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Petromin Shell Refinery Co.
(a Saudi Arabian Limited Liability Company)

Accountants for Saudi Arabia

Petromin - the national oil company of Saudi Arabia - and Shell are currently building a large advanced refinery complex in Al-Jubail. This new installation provides a unique opportunity for successful candidates

to follow a creative approach in the development and maintenance of finance systems and procedures. Applications are invited for the following positions:-

FINANCE SYSTEMS DEVELOPMENT SUPERVISOR

Duties and Responsibilities
Reporting to the Manager, Methods and Systems, you would supervise and participate in the development of computerised finance and finance related systems. You would co-ordinate the finance representation on all relevant systems development, both initially and on a continuing basis, in addition to acting as representative on specific developments.

Qualifications and Experience
You should be a qualified accountant with 3 to 4 years post qualification experience or alternatively, part qualified with 10 years experience. Previous experience of computer systems development is essential. In addition, you should have specific refinery accounting experience, preferably within methods and procedures or internal audit.

FINANCE CO-ORDINATORS

Duties and Responsibilities
Reporting to Finance Systems Development Supervisor, you will act as finance representative on development teams covering either general ledger and budget systems or accounts payable, fixed assets and contracting systems.

Qualifications and Experience
You should be a qualified accountant with 2 to 3 years experience, or if unqualified have compensating years of experience in either development of general ledger systems (preferably McCormack and Dodge GL Plus ledger package) or accounts payable systems.

PROCEDURES AND DOCUMENTATION SUPERVISOR

Duties and Responsibilities
Reporting to the Manager, Methods and Systems, you would develop and document manual accounting systems and procedures to meet the company's internal control and accounting requirements.

Qualifications and Experience
You should be a qualified accountant with 3 to 4 years post qualification experience or alternatively part qualified with 10 years experience. Refinery accounts experience is essential, experience in methods and procedures or internal audit desirable.

You will be paid a generous and very competitive tax-free salary. Other benefits include:-

- two year short service contract renewable by mutual agreement
- married status assignments
- generous allowances for settling in and transfer of personal effects to Saudi Arabia

- subsidised primary schooling in Jubail and assistance with secondary education
- free furnished modern accommodation
- transport provided or transport allowance
- full medical cover with modern hospital
- generous home leave

You will be located in Jubail Industrial City which has a healthy climate and is close to the sea, with extensive sports facilities, radio and TV channels etc.

Please apply immediately with full employment record and references to:
Shell International Petroleum Company Limited,
Recruitment Division, (FT), PNEI/431, Shell Centre, London, SE1 7NA.

Accounts Manager

Neg. tax free salary Saudi Arabia

Our client is one of the largest enterprises in Saudi Arabia, having expanded into a number of diversified sectors including contracting, trading, manufacturing, services and commercial representation. Reporting to the Vice President, you will be responsible for the centralised Head Office accounting activities—general ledger, sales and accounts receivable, purchases and accounts payable, and employee payroll. Controlling 20 staff, you will also prepare monthly trial balance and final accounts. Aged 30-50, you must be qualified (ACA or equivalent) with several years' experience in a similar Head Office senior position. A competitive salary is offered, plus bonus, free accommodation, car and married/single status 2 years renewable contract. Please write with full career details to: Milton Ives, PER Overseas, Rex House, 4/12 Regent Street, London, SW1Y 4PP.

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Banking Opportunities in Saudi Arabia

Leading bank in Saudi Arabia has open positions for corporate marketing officers. The successful candidates will have a university degree and will have received thorough credit training at an international bank.

They should have at least three years' practical experience in corporate lending, marketing and credit analysis.

Attractive salary and benefits package is offered.

Resumes should be forwarded to:
Central Regional Personnel Manager
P.O. Box 833, Riyadh 11421, Saudi Arabia

SOUTH AFRICA-INDUSTRIAL PROCESS INSTRUMENTATION

We are a well established international corporation operating in the field of process instrumentation and automation. Our growing operation combines advanced technology with a commitment to excellence in products and services. For our South African branch office we are now seeking ambitious, experienced professionals as follows:

GENERAL MANAGER

Capable of developing the branch from a sales and service base into an application orientated project engineering company. Candidates should have had several years' experience in a similar capacity.

MARKETING MANAGER

Responsible for the on-going development and implementation of a comprehensive marketing programme. This position requires a thorough knowledge of process instrumentation and automation markets in South Africa and well established contacts with customers in process industries.

TECHNICAL PERSONNEL

Responsible for installation supervision, commissioning, start-up and maintenance of process instrumentation and automation systems. Ideal candidates will have basic education in electronics and process instrumentation followed by practical work preferably in process industries.

We can offer you challenging opportunities in a fast growing international high technology corporation. Compensation package will be competitive according to the local standards of South Africa. If your qualifications meet our needs, please send your resume in complete confidence to: Box A853, Financial Times, 10 Cannon Street, London, EC4P 4BT. All replies will be duly answered.

**INTERNATIONAL APPOINTMENTS
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GENERAL MANAGER

Multi-branch retail business seeks candidates for positions of General Manager and Deputy General Manager for new Far East and European operations. Applicants should have successful record of relevant experience with profit responsibility. Must be able to recruit and motivate staff and maintain and develop momentum and profitability of rapidly growing, highly competitive and very disciplined business.

Applicants for Far East position should preferably be single and have overseas experience.

General Managers will report to Benelux Headquarters.

Salary range—US \$30,000-\$40,000 plus normal allowances where appropriate, depending on position and qualifications and experience of applicant.

Please reply in confidence to:

Reference D.A.

13-15 Davies Street, London W1

THE TRINIDAD & TOBAGO EXPORT DEVELOPMENT CORPORATION Chief Executive Officer

The Corporation's CEO will be required to formulate and implement comprehensive programmes for the expansion of existing markets for Trinidad and Tobago exports, the creation and penetration of new markets and widening the range of exportable manufactured products. Exports will also encompass services excluding tourism.

The CEO will be required to develop a dynamic, results-oriented marketing organisation employing a high-calibre team of professional staff.

The successful applicant will possess a track record of high achievement at senior executive level and would have demonstrated an entrepreneurial flair with experience in, or pronounced awareness of, international marketing systems.

This is an opportunity for the right person to make a major contribution to the nation's overall economic effort.

An attractive compensation package, commensurate with the applicant's experience and the importance of the position, is negotiable. Send applications with telephone number and resume to: Mr. Martin Scott, Personnel Management Services Limited, 13 Fitzgerald Lane, Port of Spain, Trinidad.

Accountancy Appointments

Director of Finance and Administration

Advertising & Public Relations

c.£21,500 + car + benefits



Arthur Young McClelland Moores & Co.

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

This specialist non-consumer advertising agency has recently achieved a USM placing and is poised for further expansion. It is highly respected, having achieved its success through a combination of commitment, creative talent, total professionalism and entrepreneurial flair.

The growth, which has included a three-fold increase in staff to 90 in eighteen months, has increased the demand for highly effective finance and administrative functions. The initial tasks will include participating in the integration of a newly acquired computer and tightening financial and reporting routines throughout the group. Beyond this, the main thrust will come from providing a creative financial input to all decision making and from deputising for the Group FD/Company Secretary, who currently operates on a part-time basis. Candidates will be qualified accountants,

preferably Chartered. They must also be able to evidence an impeccable academic and career track record. Previous success in an advertising agency is desirable. High intellectual ability, strong personal presence and a creative business mind are essential to establish and maintain credibility in this fast moving, dynamic environment. Successful performance will create the opportunity to become Group Financial Director. Excellent benefits include a car, a non-contractual share incentive scheme and a profit share. Preferred age: early 30s. Please reply in confidence giving concise career and personal details and quoting Ref: ER 688/FT to D Tomsson, Executive Selection, Arthur Young McClelland Moores & Co., Management Consultants, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1TH.

Deputy Audit Manager International Banking

ACA, 27-32

The new position of Deputy Audit Manager is offered by a long-established, foreign-owned, UK-registered bank in the City of London. Total staff is approximately 220, with an audit department of five.

The appointee will play a key role in the introduction of new techniques within the department, and in the planning, scheduling and execution of audits throughout the bank. Occasional travel to overseas branches may be involved.

Candidates should be qualified accountants, preferably chartered, who have either specialised in the banking

c.£20,000+banking benefits

sector within the profession or gained post-qualification experience in a bank. An appreciation of modern audit techniques and of computerised systems is essential. Future career prospects are excellent.

Please write in confidence, enclosing career details and quoting reference 4456/L, to N.P. Halsey, Peat, Marwick, Mitchell & Co., Executive Selection Division, 165 Queen Victoria Street, Blackfriars, London EC4A 3PD.

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Finance Director (Designate)

Specialist Building Products
Northamptonshire
c.£15,000+car

This British subsidiary of a substantial European firm, established for 100 years, distributes quality roofing and other building products. The Company is profitable and further development is planned.

The person appointed will be expected to make an early contribution to overall Company management, and will deputise for the Managing Director in his absence. Day to day negotiations will include the management of Accounts staff and the production of accounting and management information. Other responsibilities will include systems and computer development.

Candidates will be Qualified Accountants probably ACMA's in their late 20's or early 30's, who have managed an Accounts Department and whose experience includes costings and budgetary control. Some experience of small computers would be useful.

Rewards will include a car, an early salary review and if necessary, relocation expenses. Appointment to the Board in early 1985 is envisaged.

Please reply to Herbert M. Smith in strict confidence with details of age, career and salary progression, education and qualifications, quoting reference 1283/FT on both envelope and letter.

Deloitte Haskins + Sells
Management Consultants

128 Queen Victoria Street, London EC4P 4JX

ACCOUNTANCY APPOINTMENTS

Banking ACA City c.£17,000 pa

Major US Bank seeks a graduate ACA aged c28 years who has several years' bank accounting/computer systems experience. Responsibilities will include management and financial reporting, EO returns, budgets, forecasts, corporate planning etc. Excellent career prospects are envisaged including full managerial status, within twelve months. Please contact Brian Gopch.

Accountant Commodities City to £15,000+bonus+benefits

Clients extending their brokerage service seek an additional high calibre team accountant. Applicants should either have practical futures accounts management experience or be newly qualified with an appreciation of future requirements. Career prospects are excellent within this multi-market associate of a US group. Please contact Michael Hutchings.

Brand Accountant WI c.£13,000

Major US finco company with household-name brands seeks recently (or nearly) qualified ACCA or ACMA. Responsibilities include preparing and evaluating product sales, forecasting, budgeting, performance monitoring and control of promotional spending. First rate opportunity for an ambitious, out-going accountant with good communicative abilities. Please contact David Wilkinson.

Business Orientated Accountants

The established subsidiary of a well known public group operating in the leisure industry 7/0 £50M aov seeks:

Finance Manager Luton c.£13,000+car

A qualified accountant educated with a relevant degree. Duties will include analysis of accounting data, preparation of reports, exerting considerable influence on commercial decisions and involvement with computerised systems development.

Part Qualified Financial Analyst Luton c.£10,500

Nearing completion of ACCA/ACMA studies, the appointee will be involved in interpreting business movements, trends and spotting profit opportunities providing vital information to management. Please contact Peter Haynes.

All applications will be dealt with in strict confidence.

Jonathan Wren ACCOUNTANCY DIVISION
170 BISHOPSGATE
LONDON EC2M 4LX
01-623 1286

Bank Recruitment Specialists

A.C.A. with knowledge of treasury

ADVANCED MANAGEMENT INFORMATION IN BANKING
£20-25,000
+ Car + Bank Benefits

Our client is the Treasury Division of a major international bank. It is embarking on a radical re-development of its activities to ensure its position as a prime name in worldwide currency markets. In addition the division provides strategic management of the balance sheet for the entire group.

They must now recruit a Manager — Management Information Systems to design and drive forward crucial systems development providing 'state of the art' reporting to the dealing and marketing areas; and, on a broader basis, to develop 'fast-response' financial models for assessing balance sheet exposure through currency and interest rate movements. This is a pioneer role in every sense.

Ideally, candidates will already be involved in conceptually advanced systems planning for treasury areas, both in sterling and foreign exchange markets and a wide range of secondary market products. Alternatively, they should have sound management accounting skills gained in a large U.S. or U.K. bank environment. Candidates must be instinctive and enthusiastic communicators, and have an appetite for innovation and original thought.

This opportunity at the heart of a major bank provides a natural stepping stone for fast career progress. Salary is not an inhibiting factor for the right candidate.

Please send a detailed C.V. or contact Kevin Byrne at the address below. All applications will be treated in the strictest confidence.

Anderson, Squires
Bank Recruitment Specialists
85 London Wall, London EC2

Anderson, Squires

FINANCIAL MANAGER

An International Lloyd's brokerage with extensive U.K. operations seek a young Chartered Accountant with exceptional ability for a demanding role at senior level. In addition to full responsibility for financial and management reporting on group activities, a substantial element of project work is envisaged. Candidates aged c30 should be able to demonstrate a blend of flexibility and real ambition together with a predisposition to the financial services sector.
E. LONDON. Ref: PAB c.£18,000 + Car

ELECTRONICS

This successful and rapidly growing electronics company offers an excellent career move to a young, ambitious, commercially-minded accountant. The Senior Management Accountant will enjoy a broad, challenging role offering considerable exposure to top level management. Supervising three staff, responsibilities will include budgets, capital expenditure work and the business plan. Suitable candidates will be qualified accountants in their late 20's with a proven career record.
HERTS. Ref: JG £14,000 + Car

ROBERT HALF
FINANCIAL RECRUITMENT SPECIALISTS
LEE HOUSE, LONDON WALL, EC2

SYSTEMS ACCOUNTANT

NORTHERN HOME COUNTIES c.£15,000

A major British Group involved in high technology is looking for a Systems Accountant. Extensive computing development is well in hand, and the person appointed will be required to play a major role in establishing the systems for the future.

Applicants should be preferably qualified (ACMA, ACCA or ACA). They should have a sound knowledge of batch end on-line computer systems development. They must be capable of planning, developing and implementing a programme of full computerisation.

Location is Northern Home Counties.

Applicants should send a c.v. indicating companies for which they do not wish to be considered to:

William Lawrence
ADVERTISING

THE LAWS, MOUNT PLEASANT,
ST ALBANS, HERTFORDSHIRE

Hoggett Bowers

Executive Search and Selection Consultants
BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE and SHEFFIELD

Financial Control/Business Strategy

North Midlands, c.£25,000 + profit sharing

This is an influential, high level financial appointment within the manufacturing group of one of Britain's foremost companies. It requires a manager with a clear understanding of all business issues and, whilst an accounting qualification would be appropriate, this is not mandatory. Applicants, however, will be graduates in their 30's with experience gained in a high volume, multi-divisional, international company operating sophisticated control systems. Responsibility is to the Senior Executive for the provision of management accounting information, and the co-ordination of the financial activities of satellite factories and depots both at home and abroad. Supported by a small professional team, other major tasks will include forecasting and controlling new product investment, working capital, and profit performance for the group. It is a position which requires high intellect, a flexible and creative approach to business solutions, and an ability to withstand considerable pressure and face difficult issues. Career opportunities within this growth company are exceptional.

R.D. Howgate, Ref: 27335/FT. Male or female candidates should telephone in confidence for a Personal History Form 061-236 8961. Sun Life House, 3 Chorlton Street, MANCHESTER, M1 4HB.

Investment House

C. London

Our clients are a recently formed but already successful Company with access to substantial public and private sector funds for investment in business opportunities, which meet well-defined social as well as economic criteria. The Company employs a wide range of specialists to review investment proposals, assist the implementation process and provide on-going support. The Finance Division controls internal finances and provides services to these specialist areas. This division is now to be strengthened by the following new appointments.

Assistant Controller £15,000

He or she will manage a small staff responsible for the preparation of monthly accounts and other management control information. The role will expand in breadth and authority as the Controller becomes increasingly involved in wider responsibilities. Applicants should be qualified (ACA, ACMA or ACCA) and aged mid/late 20's. Ref: 1588/FT.

Management Accountant £13,000

Reporting to the Controller, he or she will operate a system of financial controls to verify the proper evaluation of business proposals and to monitor the Company's on-going investments. Applicants should be recently qualified with an enquiring mind and the ability to work with the minimum of supervision. Ref: 1587/FT.

Send full c.v. (with telephone numbers and current salary) to R.A. Phillips, ACIS, FCII, Phillips & Carpenter, 2/5 Old Bond Street, London W1X 3TB or telephone for an application form 01-493 0156 (24 hours).

Phillips & Carpenter
Selection Consultants

FINANCIAL CONTROLLER AND COMPANY SECRETARY

c.£14,000

Atlas Agrochemicals Limited is an expanding privately-owned company which formulates and markets agricultural chemicals and has a turnover of £4,000,000. Based at Erith, Kent we are within easy reach of the city and the Kent countryside.

The Financial Controller reports to the Chairman/Managing Director, and is supported by a small team. Key responsibilities include treasury matters, cash management, budgetary control and the provision of financial information back to the Directors and Shareholders. The company's accounting and other control systems have been recently computerised and the Financial Controller is also responsible for overseeing the computer development and upgrading. As a member of the Management team, the jobholder also contributes to the policies and development of the company, and as Company Secretary deals with legal, insurance, pensions trust, patent and trade mark matters.

Applicants must be qualified, Accountants with experience of cash management and computerised accounting systems, and should be able to communicate effectively at all levels.

We offer a salary of c. £14,000, good contributory pension scheme with free life assurance. Relocation terms and company car may be made available according to circumstances.

Please write or telephone for an application form from:

ATLAS

Mrs. M. D. Malpas
Atlas Agrochemicals Limited
Fraser Road, Erith
Kent DA8 1PN
Tel: ERITH (03224) 32255
Telex: 896176 Atlas G.

سید احمد اقصی

Accountancy Appointments

FINANCIAL MANAGEMENT for large engineering group

The Royal Ordnance Factories are a large chemical and engineering group of 13 factories engaged in the design, development, manufacture and marketing of a wide range of defence equipment and supplies. Turnover in 1982/3 was £448.5 million with trading profits of £88.8 million. Under legislation at present at Companies Act Companies, in preparation for the introduction of private sector capital. Vesting date is expected to be 1 October, 1984.

There are a number of challenging opportunities throughout the UK for Principal Accountants. Apart from the normal accounting duties undertaken in a large manufacturing company, these posts call for management skills, team leadership and involvement in activities ranging from product and overhead costing to procurement of materials.

Candidates must be Chartered, Certified, Cost and Management or Public Finance Accountants or be eligible for admission. They should have extensive experience, preferably in an industrial environment. Knowledge of, and interest in, computer-based accounting systems and procedures are also required.

SALARY: £12,395-£16,655. Up to £1250 more in London.

For further details and an application form (to be returned by 21 May 1984) write to Civil Service Commission, Alencon Link, Eastgate, Herts, RG21 1JB, or telephone Eastgate (0263) 68551 (answering service operates outside office hours). Please quote ref: G(4)886/2.

An equal opportunity employer.



Engineering Group

Northern Home Counties

A British Engineering Group has recently been restructured and is now set on a path of real growth. Two accountants of above average ability are now sought to form part of a young and dynamic management team.

Management Accountant

c.£17,000 + car

The need here is for an ambitious young accountant (28-35) who is now looking for the chance to prove that he or she is capable of rapid promotion to a Controllership. Strengths in product costing and manufacturing control systems, pricing, financial analysis, systems and DP are essential. Previous experience should have been mainly engineering orientated. Ref B2211.

Financial Accountant

c.£14,000 + car

Reporting to the Group F.D. this position is responsible for the accounts of the holding company together with the consolidation of all Group financial statements. Experience of group taxation would be an advantage. The successful applicant is likely to be a recently qualified Chartered Accountant aged around 26 with a background in one of the major professions. Ref B2213.

For candidates who are innovative and energetic both of the above could offer exceptional career opportunities.

Applicants should either write or telephone quoting appropriate reference.

Perrier Nurse, Mason & Nurse Associates,
126 Colmore Row, Birmingham B3 3AP.
Tel: 021 236 0066
Offices in London and Birmingham

Mason & Nurse
Selection & Search

Financial controller

North London, £25,000 + attractive benefits



Strong management and a successful product range has contributed to the outstanding growth of this small but well established financial services group. Responsibility for the entire financial function and in reporting to the Managing Director you will play a key role in contributing to the continuing profitable expansion of this marketing-orientated group.

A qualified accountant aged from 32 you must be thoroughly experienced in computer based financial and management accounting. Previous commercial sector experience is not essential.

Resumes including salary history and a daytime telephone number to B S Grossman, Executive Selection Division, Ref. G017.

Coopers & Lybrand associates

Coopers & Lybrand Associates Limited
management consultants
Fleetway House 25 Farringdon Street
London EC4A 4AQ

Accounting Manager

c.£16,000

Central London

Our client is the UK division of a prestigious, aggressive and independent oil and gas production and exploration company with T/O 1983 of £25m and total assets of £19m.

They currently seek an Accounting Manager who will report to the Finance Manager and be primarily responsible for all accounting functions, reviewing of policies, procedures and internal controls and recommending changes where necessary. Additional responsibilities will include supervising a team of 4, assisting the Finance Manager in special projects and investigations as requested, and providing company representation at various Boards and Professional Organisations.

Candidates should be qualified ACA, or ACCA, with a minimum of 3 years experience preferably in the oil industry. Starting salary will include a benefits package of pension plan, BUPA and LVs, in a modern, well fitted office accommodation.

Please send CV to Mrs. Pat Cook,
PER London Central, Box House,
4-12 Regent Street, London SW1V 4PP.

PER Executive Selection



Divisional Accountant

Our Distribution Division expects results. Fast.

Last year, Texas Homecare declared a profit of £7 million after tax, on a turnover of £126 million. This year's figures should be even better. Because Texas is growing. Already we have 110 stores around the country. 1984 will see 20 more open. And now we are setting out to make each region and each division in the Group responsible for its own profitability.

That's where you come in. Our National Distribution Centre at Easton Socon, Cambridgeshire has recently moved into exporting as well as UK distribution and importing. The Centre

should prove an exceptionally profitable area. To oversee all aspects of accounting for this division, we need to appoint a Divisional Accountant, a fully qualified man or woman up to 40 years of age. Ideally with experience of distribution, importing and exporting.

Reporting to the Divisional Director and with functional responsibility to the Group Financial Director, your duties will cover expenditure, cash flow forecasting, budgeting and production of management accounts.

The results of your efforts will play a

major role in the development of this rapidly expanding organisation. In addition to the £17,000 salary, a first rate benefits package will be offered, inclusive of company car. Write with full C.V. to: Mr. A. Jowett, Personnel Manager, Texas Homecare Limited, The Hyde, Edgware Road, Colindale, London NW9 5AQ.



Raising the standard of Retail Opportunity.

International Tax Manager

Central London £20,000 - £25,000 + Car

Our client, a major firm of Chartered Accountants, has identified a clear need for an additional partner in the International tax field within the next two to three years.

The role, initially at senior manager level, will encompass the provision of advice to clients, the London and other UK offices and to overseas associates. In addition there will be involvement in tax committee meetings, production of the firm's international tax publications, dissemination of information within the firm and provision of international tax training.

Pre-requisites will be a university degree, an accounting or legal qualification, a minimum of four years tax specialist experience and some previous exposure to International tax. Age indicator 27-34.

Although a high technical standard is vital, candidates must also show persuasive marketing skills, an acute commercial approach, the personality to negotiate both internally and externally at the highest level, and the ability to develop the firm's full potential in this specialist field.

In the first instance please write to Peter Morris, Taxation Division, PO Box 143, 31 Southampton Row, London WC1B 5HY. Telephone 01-405 0442.



Michael Page Partnership
International Recruitment Consultants
London New York
Birmingham Manchester Leeds Glasgow

Financial Controller

London From £17,000 + Car

MPSI, a US public company founded in 1970, provides computer software and data bases to assist petroleum companies and other multi-outlet retailers in making site selection and other strategic and operational decisions. Global turnover is now in excess of \$14m following outstanding growth in recent years.

We seek a Financial Controller to join the small, highly professional management team of the UK subsidiary responsible for all business activities in Europe, Africa and the Middle East. Based in London, the company, also has its operations offices located in Bristol.

Reporting to the Senior Vice President you will have responsibility for providing full management and financial accounting services for both U.K. and U.S. reporting purposes, including regular sales forecasting and budgeting requirements. You will also act as Company Secretary.

This is a demanding role which will be attractive to a fully qualified accountant, ideally a graduate, with sound experience gained within a dynamic and fast growing environment. Familiarity with U.S. accounting practices is essential, together with the ability to develop computerised systems.

Salary negotiable from £17,000 plus an excellent benefits package including car. Considerable scope for personal and professional development will exist.



Please write with full career details to: The Senior Vice President, MPSI Systems Ltd., 85/87 Jermyn Street, London SW1Y 6JD.

GROUP MANAGEMENT ACCOUNTANT

Qualified accountant with post-qualification experience is required by the Head Office of a UK based engineering group with international interests. The Group has a turnover of approximately £100m, operates within a divisionalised structure and the Head Office is based in Hertfordshire. The successful applicant will be responsible for co-ordinating and developing all management accounting information within the Group and will also be involved in other aspects of the Group accounting function. Salary is negotiable for this responsible position and benefits include pension and life assurance. A company car will be provided and relocation costs will be paid.

Please write with full curriculum vitae to:
Box 77/BS3, St. James's House,
4/7 Red Lion Court, Fleet Street,
London EC4A 3EB.

GROUP ACCOUNTANT

£ Salary negotiable + car Qualified Hemel Hempstead, Herts.

We are the leading private company in the field of holiday parks in the UK, controlling businesses with a total turnover around the £15 million mark. We have an excellent profit growth record both from acquisition and efficiency. Due to internal promotion and to cope with the fact that we have just started up operations abroad, we require a new Group Accountant for one of our operations.

The successful applicant will be responsible directly to the Board for all accounting matters, budgeting, some aspects of tax planning and appraisal of investment decisions. We are a young dynamic management team and would like to hear from first-class candidates with sound communication skills who are probably looking to make their first move into industry with a group that rewards hard work and ability.

Salary will not be a problem for the right candidate. Apply in writing in the first instance to:

D. R. Whitlam, A.C.A.
BOURNE LEISURE GROUP LIMITED
51/55 Bridge Street, Hemel Hempstead
Herts. HP1 1LX

MANAGEMENT CONSULTING To £18,000 plus car North West	A leading firm of Management Consultants seek a graduate ACMA aged 27-32 with first class costing experience in manufacturing industry to service a wide range of clients based in N.W. England. Essential attributes include excellent analytical and communication skills and strong computer systems experience. REF DES.
COMPANY SECRETARY c £16,000 South Coast	An accomplished ACIS aged 30-45 with proven secretarial experience, preferably gained in an industrial environment, is sought by our client an electronics group shortly to go on the USM. Good interpersonal skills and the ability to influence a dynamic general management team are essential. REF: M.H.
PROJECT FINANCE To £15,000 London	This major North Sea project will ultimately generate a substantial proportion of the U.K.'s energy requirements. Strict financial control and the production of quality management information require the talents of an ambitious Accountant with multi-national experience and a good EDP awareness. REF DE.
FINANCIAL PLANNING c £14,000 + Car N. London/Herts.	The general management team of our client, a high technology manufacturer with an impressive growth record, seeks the skills of a young Accountant to assist in their continued expansion plans. Requirements include technical expertise, financial flair and the ability to communicate at all levels. REF DE.
RECRUITMENT c £20,000 (o.t.e.) City	Have you ever considered a career in (or ideally currently have experience of) senior financial recruitment? If so Hudson Shribman will offer a first rate environment for your skills to flourish. Interested candidates (aged under 35) should call DAVID SHRIBMAN for further details on the number below.

HUDSON SHRIBMAN
The complete financial selection service
College Hill Chambers, 23 College Hill, London EC4R 2RT. Tel: 01 246 7851/8 (24 hours)

SENIOR ACCOUNTANT TREASURY FUNCTION

£14,250 to £17,266 p.a. inc. (under review)

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Applications should be sent to:

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FINANCIAL DIRECTOR (West Yorkshire) to £30,000 etc.

Manufacturing subsidiary of growth oriented plc seeks a Group Finance Director who is capable of overseeing financial and administrative controls within a highly sophisticated/complex environment. The company has diverse interests in marketing, distribution and retailing and seeks an individual who is interested in commercial aspects of business management. Ref: 04827 FT

FINANCIAL DIRECTOR (West Yorkshire) c.£28,000 etc.

Public Group with considerable interests in retail and property management seeks an outstanding individual with a broad financial/management background. Candidates should be able to manage change and have some previous experience in a similar industrial environment. Ref: 04828 FT

FINANCIAL DIRECTOR (West Yorkshire) c.£25,000 etc.

A highly experienced accountant is sought to join a profitable manufacturing company within a successful and growing Public Group. In addition to a sound accounting and commercial background, the successful candidate will be expected to play a major role in the marketing and operations of the Company. Ref: 04829 FT

GROUP FINANCIAL CONTROLLER (Humber-side) c.£22,000 etc.

A well established and successful group seeks a qualified accountant to accept a wide range of responsibility within a Head Office. Attention to detail, the ability to interpret financial and commercial information and make recommendations will be important. A knowledge of current taxation would be an added advantage. Ref: 04830 FT

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The British National Oil Corporation is one of the world's largest oil traders, marketing over half the total crude oil production from the UK sector of the North Sea. The Corporation also trades substantial volumes of LPG and hydrocarbon products.

Reporting to the Finance Director, the Treasurer is responsible for the whole of the Corporation's cash and investment management, together with other key aspects of the finance function including accounting policies and the annual report and accounts. Annual cash turnover is around £8 billion, with a significant proportion involving foreign exchange dealing. Investments are in the range £30-£60 million. Additional responsibilities include corporate taxation and credit evaluation.

The successful candidate will be a qualified accountant aged 30 or upwards with experience of corporate treasury work. Oil industry experience, whilst desirable, is not essential. Additional skills include commercial flair and well-developed communication ability.

A salary in excess of £25,000 is offered together with a full range of benefits including car, medical insurance and a first rate pension scheme.

If your qualifications and experience match the requirements for this position send a detailed curriculum vitae to the Personnel Manager, The British National Oil Corporation, 29 Bolton Street, London, W1Y 8BN, quoting Ref. No. T/EMcA/FT or alternatively telephone 01-408 1840, ext. 3253 for an application form.



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TECHNOLOGY

MITTERRAND GOVERNMENT DECIDES TO BACK SUN POWER

France basks in solar revival

BY PAUL BETTS IN PARIS

SOLAR ENERGY is enjoying a big revival in France. The Socialist Government is backing a FFf 1.4bn five-year investment programme in photovoltaic technology to turn the country into one of the world leaders in the conversion of sunlight into electricity.

Major French enterprises in the public and private sector are working in relative harmony to create an integrated French photovoltaic industry. At the top of the vertical chain is the French nationalised chemicals company, Rhone Poulenc, which like other major international chemical groups, is going into the business of manufacturing silicon both for the electronics and for the solar industry.

Rhone Poulenc is due to give the go-ahead in the next two months to the construction of a silicon manufacturing facility in the Rhone-Alpes region with initial annual production of only 100 tonnes but rising eventually to 1,000 tonnes a year.

The main French manufacturers of photovoltaic equipment and systems are Photowatt, the joint subsidiary of the French nationalised CGE electronics and communications conglomerate and of the state-controlled Elf Aquitaine oil group, and the private Leroy-Somer company.

Leroy-Somer's photovoltaic subsidiaries have concentrated especially on solar pump systems while Photowatt, which has been entrusted to play the central role in this developing French industrial sector, has been active in adapting solar technology for telecommunications, communications and the construction industries among other fields.

To strengthen its position in an industry dominated by the Americans in the field of crystalline silicon technology and by the Japanese in the case of amorphous or non-crystalline silicon technology, Photowatt has just signed a technology collaboration agreement with Fuji Electric of Japan. This agreement will give Fuji access to Photowatt's developments in crystalline technology while giving the French company access to Fuji's amorphous technology.

As a further sign of the growing interest of photovoltaic technology in France, an American company, Chromar Corporation, has also recently decided to build a plant at Lens in northern France to manu-



In Nigeria, solar panels are used to provide electricity to operate local television sets.

facture photovoltaic arrays using an amorphous silicon process. The American project is regarded as somewhat ambitious and based on perhaps over optimistic assumptions on the future growth of the industry because it calls for a plant employing as many as 300 people over the next five years.

However, France currently has strong hopes for this industry. "We think it could become a \$10bn a year industry worldwide by 1995-2000 and France could take about \$1bn of this annual business in photovoltaic arrays, panels, generators and batteries," says M Serge Bielikoff, a joint managing director of Photowatt.

France already accounts for about 10 per cent of the fledgling commercial photovoltaic market for panels and batteries with sales of FFf 100m last year. Its target is to win 15 per cent of the world market by the end of the current FFf 1.4bn five-year French photovoltaic programme in 1986 with the Government directly supplying about FFf 490m over the five-year period.

Although the trend up to the late-1970s in France was to focus on solar energy thermal and thermodynamic applications for heating water or houses, there has subsequently been a marked shift towards photovoltaic technology. M

Bielikoff says that the thermal applications of solar energy are more the business of architects and builders. On the other hand, the conversion of solar energy into electricity has broader industrial and technological applications.

At Elf for example, photovoltaic systems were already being used in the 1970s to operate radio communications on West African offshore oil rigs. M Bielikoff says that in certain cases, photovoltaics can provide the solution for microwave telecommunication systems in difficult environments. A case in point is the Gabon where virtually the entire country's microwave communication system is powered by photovoltaic arrays and generators.

Photowatt, which has developed solar powered televisions and been active in providing photoelectric systems for small African villages, military camps in the desert, and for one holiday village in Upper Volta, now has annual sales of about FFf 42m. Photovoltaic applications for the telecommunications market account for about 30 per cent of these total sales.

M Jacques Pevard, who until recently headed up Elf's UK operations but is now responsible, among other things, for the oil group's activities in the solar field, says the main challenge for the photovoltaic

industry is to reduce the cost of solar-generated electricity.

The cost of a kilowatt hour of solar-generated electricity ranges between FFf 5 to FFf 20 depending on the location, according to M Bielikoff. This compares favourably with the kW/hr cost of a chemical battery or about FFf 200. But it is still much higher than the 30 centimes kW/hr cost of the average French electric utility power station. "But photovoltaics is already competitive in some cases with a diesel generator where the cost range between FFf 5 and FFf 10 per kW/hr," says the Photowatt executive. "Even if solar electricity is more expensive it is simpler to operate and run than a diesel generator," he argues. Amorphous silicon technology used by the Japanese for watches, calculators and other consumer objects is far cheaper than the crystalline silicon technology used by the French and the Americans. "But amorphous silicon does not last very long, does not like to be exposed in the open and is a weak producer of electricity," says M Bielikoff. However, if Fuji can develop a viable application of amorphous silicon for industrial scale solar projects, Photowatt will be able to take advantage of the Japanese technology under its newly signed agreement.

At the same time, Photowatt is working on a new technique to try to cut the cost of crystalline silicon-produced solar electricity. Having already progressed from monocrystalline to polycrystalline silicon which reduces the high amount and costly waste of silicon used in the process, Photowatt is attempting to develop a so-called ribbon process whereby the modules, which constitute a solar panel, are dipped on a ribbon in a silicon bath. If this process works, it would further reduce the silicon wastage of the current crystalline techniques.

Costs are also expected to be reduced by the imminent production of less expensive polycrystalline silicon for the solar industry by the new Rhone-Poulenc facility. M Bielikoff says solar electricity costs have already been coming down sharply in the past eight years from about \$30 a watt to about \$6-\$7 a watt last year. "With cheaper silicon, better techniques we could be down to \$4 a watt by 1986 and \$2.5 a watt by 1990."

EXPERT SYSTEMS NEED LESS DAUNTING IMAGE

UK is 'handicapped by fear'

WHO'S AFRAID of "expert systems," the controversial computer software which seems to reason like a human being? Nobody need be, a new survey argues, going on to point out that companies can easily undertake modest projects which give real gains in productivity.

"They can, with care, be built by self-taught teams with little risk and at relatively low cost to achieve limited aims of a kind seldom obtained from conventional methods," the survey claims.

An example is "Tracker," developed by two young British Telecom engineers to diagnose faults in power supplies for telephone exchanges.

Expert systems depend on a store of expert information held in a computer's memory together with a set of rules through which the computer can seem to give reasoned answers to questions asked of it.

The Tracker programme has only 95 such rules and runs on popular personal computers using the CP/M operating system.

"The rules were established by analysts of some 12 hours of loosely-structured dialogue with two experienced electronics troubleshooters," the survey claims.

"The resulting system supports a good simulation of human expert diagnosis and advises on a range of electronic, visual and other tests."

The survey was prepared for the Alvey directorate (which runs a UK information technology programme) by Alex d'Agapeyeff, head of Consultants in Information Technology and a noted enthusiast for expert systems.

He said this week that these systems had a fearsome reputation because they had grown out of academic research. "Academics build difficult systems because they are trying

to do something new. It was a welcome surprise that a simple approach could give useful results."

Mr d'Agapeyeff believes the view of expert systems as difficult and daunting is handicapping the UK's effort in information technology. "The evidence that simpler expert systems are already practical sharpens and appreciation of the Japanese Fifth Generation (reasoning) Computer System project and the expectation of early spin-offs from that project for suppliers and users of computers."

He argues that a company with modest ambitions can build a useful system.

How to get started? Join the expert systems group of the British Computer Society, Mr d'Agapeyeff (a past president) advises and go to a few conferences. Above all, find an "uncle" figure or informed adviser to help in the early stages.

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SOFTWARE PIRACY like the video variety is a notoriously difficult thing to prevent. The Software Registry company hopes that it will act as a deterrent by providing an independent date verification and administration system. The idea is to help program writers maintain their copyright. The cost of a five-year registration, including semi insurance, is £75.75 per program. More details from Software Registry in London on 01-430 6795 or 01-242 3119.

FORD PRODUCES NOVEL ENGINE AT DAGENHAM PLANT

Diesels injected with a cleaner image

By Kenneth Gooding Motor Industry Correspondent

FORD HAS designed and developed what it claims is the world's first naturally aspirated direct injection high speed diesel engine. The engine is already in volume production at a purpose-built plant at Dagenham in Britain and is launched throughout Europe today in Ford's Transit van.

Ford says it spent about \$34m to develop the new DI diesel, a further \$98m has been absorbed by rebuilding and re-equipping more than 93,000 sq metres of the Dagenham, UK plant to assemble the engine. An additional \$28m was spent on re-tooling and improving other Ford facilities — so the total programme cost \$158m.

The benefits of direct injection diesel engines are well established. They are up to 15 per cent more efficient, start more easily and are cleaner than those with indirect injection.

But until now direct injection on a production engine has been achieved only on turbo-charged or large displacement diesel engines whose operating speeds do not exceed 3,000 rpm. (Perkins is understood to have done pre-production work on high-speed DI engines but

so far has not put one into production.)

Because DI diesels have been limited to about 3,000 rpm maximum speed their use in light commercial vehicles has been inappropriate.

So Ford engineers set out to design a DI engine which, while embodying the recognised advantages of DI also matched DI rated speeds and met DI standards of noise and emissions.

They were looking for a DI engine that worked well from about 1,000 rpm to 4,000 rpm or more.

And after five years, during which 154 prototype engines have been constructed, 110,000 hours (or 12.5 continuous years) have been spent on dynamometer testing and a further 700,000 km covered in on-the-road durability trials, Ford has launched a 2.5 litre DI diesel which develops its maximum power at 4,000 rpm.

The engine is a naturally aspirated overhead valve, four cylinder, DI diesel using a parent bore cast iron block. It is installed in the Transit at 22.5 degrees from the vertical. The slightly over-square engine has a bore of 83.67 mm giving a swept volume of

2,496 cc.

Although it is similar in concept to the 2.36 litre York indirect injection diesel it replaces, Ford says it is wholly new. Only two parts are carried over from the old engine—the pushrods that operate the overhead valves and the camshaft rear cover plate.

Ford claims Transit operators can realise fuel savings of up to 24 per cent on one-tonne payload, short wheelbase Transits and at least 20 per cent on the heavier long wheelbase models compared with the indirect injection Ford York diesel, but with no sacrifice in journey times.

This differential is similar to that which indirect injection diesels currently have over petrol engines and makes the Ford unit best in class even though some competitors use smaller diesels, according to its manufacturer.

Apart from improved fuel consumption, the engine power output on the DI diesel increases from 82 to 88 PS and torque improves from 134 to 143 Nm, says Ford, with the result that "good performance is noticeably better."

The company also claims a 50 per cent increase in engine life expectancy to 180,000 km or 5 1/2 years of average European operation before a major "out of vehicle" overhaul is necessary.

Routine service costs for the new engine have been reduced by around 30 per cent from those of its predecessor and service intervals extended to 10,000 km, says Ford. The engine's fuel filter has only to be renewed every 40,000 km while valves require adjustment at 20,000 km intervals and the engine oil changed at 10,000 km intervals.

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Accountancy Appointments

Financial Manager to establish a new function READING

Courage Brewing Limited has established an enviable reputation as one of the most successful Brewery Groups in the UK. A new financial unit is now being set up at the Berkshire Brewery for the preparation of management accounts relating to the site.

The Brewery has an annual budget of £100m and is one of the most modern in Europe.

The Financial Manager will assume full responsibility for the presentation of monthly management accounts as well as reports, budgets, costs and profitability, etc. Advice to senior management on all financial matters will also be required.

We require a graduate Accountant (ACMA/

ACCA or ACA) who has five years post qualification experience, preferably gained in process production accounting. Excellent communication skills are essential.

We can offer a competitive salary and the excellent benefits associated with the Courage Group.

Please apply to Ian Sharp, Personnel Services Manager, Courage Limited, The Berkshire Brewery, Imperial Way, Basingstoke Road, Reading, Berks RG2 0PN. Tel: Reading (0734) 875393.



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This is a first class opportunity for a young qualified accountant, aged 28-35 years with at least two years experience in industry or commerce. It will be of particular appeal to those individuals having confidence in themselves and the desire to make a real contribution to the growth and development of a small, but very successful business.

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Please provide brief curriculum vitae to: Mr. J. S. Houlihan, Group Finance Director O'GORMAN PRESTCOLD LIMITED Rockingham Road, Uxbridge, Middlesex

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North Thames Gas, a successful and profitable high technology business, is looking for an ambitious young Accountant to play a major management role at its Headquarters in Staines.

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Applicants, male or female, should be

□ Qualified Accountants [ACA, ACCA, ACMA, IFFA], ideally Graduates aged preferably between 27-35.

□ Able to demonstrate good career progression to date.

□ Ambitious, and see this post as part of their career development.

□ Experienced in working on advanced computerised systems and can show an understanding of the technical aspects of computing [CI experience desirable but not essential].

□ Able to motivate staff and communicate effectively to all levels of management. Salary in the range £15,854-£18,063. Benefits include car allowance, and relocation expenses where appropriate.

Please write giving full details of career and qualifications quoting reference HO269/FT to: Director of Personnel, North Thames Gas, North Thames House, London Road, Staines, Middlesex TW18 4AE.

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Finance Director

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You will be a qualified accountant already operating at or near board level, with extensive experience of operating computer based financial and management information systems. Knowledge of the construction and property business would be helpful, but more important will be the ability to assist in directing the company's expansion.

Write in confidence to EH Simpson, quoting reference S242, at 10 Bolt Court, London EC4 (telephone 01-583 3911).

Chetwynd Streets

Management Selection Limited

THE MANAGEMENT PAGE: Marketing

EDITED BY CHRISTOPHER LORENZ

Advertising

WHATEVER the growing convergences, Japan and the West continue to pursue their idiosyncratic approaches to business. Advertising is no exception.

To the Japanese, it appears, European and American business executives are "too dependent on research, analysis and discussion" in their overall approach to advertising. "They start with a concept of the product and then build up a creative package around it." Thus declared Hideo Ishikawa, personal assistant to the president of Hakuodo, Japan's second largest agency, during a flying visit to London after addressing the 12th World Industrial Advertising Congress in Paris.

By contrast, says Ishikawa, the Japanese prize intuition, their heritage and their expertise as qualities to solve marketing problems—not surprising, perhaps, in an agency that values creative talent above all else. Some 550 of its 2,700 employees toil under the creative banner.

The main concession in Japan to research, it seems, is test marketing; but this must be an instant success in view of the constant threat of adoption by competitors, who monitor every move of their rivals.

"Never underestimate your competitor," warns Ishikawa. "In the hectic pace of the Japanese market place, no mistake is permitted, there has to be a single-mindedness of approach or you will find that your many competitors will have taken advantage of your mistake and made much of it. A good product entering the Japanese marketplace will have many competitors, who, sensing that the product has a good chance of becoming a winner, will imitate the product to gain a market share. That is why no one can afford to make any

mistakes. Those who survive have spent well and wisely and have a stronger distribution than the competitors."

Japan is a notoriously tough market for outsiders to establish a presence in, though many international American and British agencies have links with leading Japanese agencies in a bid to service international clients. SSC&B Lintas, for instance, works on this basis with Hakuodo in New York, London and Europe. However, 97 per cent of Hakuodo's business is domestic. Though Japanese agencies are beginning to test the waters of overseas markets, "buds are still not in bloom," says Ishikawa.

That said, the home market in Japan is on another scale to the UK. Hakuodo's billings of \$1bn a year are about three times those of the UK's biggest agency, Saatchi and Saatchi. Its graduate intake of some 90 people a year is not



Hideo Ishikawa

share the common link of the geographical nature of their distribution. "It is a hard market to identify," says Ian Locks of the AFN. "It's expanding so fast. About 20 have started up on the past month."

So why the need to include them in? "Because they are in a very similar market to our own. The AFN was formed to bring credibility to free local newspapers through establishing high trading standards. We felt this credibility could be undermined by other types of publication in the same market. Under our aegis they will give added strength in matters of industry or governmental concern."

more efficient vehicle for advertisers. The RNAB offers a centralised booking service, a sophisticated database for planning of regional campaigns, and has initiated a co-partnership scheme whereby manufacturer and retailer are brought together through its salesforce, in jointly funded advertisements.

In its continuing bid to set its house in order, the AFN is also pursuing the flourishing free magazine sector of the market, so far undefined in any formal way. It has identified some 150 titles of what it calls free specialist publications, embracing business to business and A4 size glossies. They all



BY FEONA MCEWAN

far off the total comparable intake of the entire UK advertising scene. And when it comes to clients, as Tim Denery of Lintas put it, it's easier to mention those they don't handle.

International clients include General Foods, Nissan, Toyota, McDonalds, Budweiser, Bristol Myers, Rank Xerox, Kirin-Seagram.

Ishikawa's advice to UK businessmen wishing to enter the Japanese market is to "think television." In terms of media expenditure TV in Japan, with a 43.2 per cent share, outstrips newspapers' 40.6 per cent; the respective UK figures are 28.4 and 58.8 per cent.

The Japanese, he says, are avid viewers, from 5.30 am to 12.30 am. So "television is the most effective way of reaching your market."

Fifteen second spot commercials, he suggests, are an economical hard sell way of reaching an audience, although more sophisticated advertisers would often use a one minute. To such a monolithic organisation full service means just that. "We believe we can do everything," says Ishikawa, from product development to sponsorship. Meetings with clients are daily, if not more often, in a union that puts a distinctly oriental emphasis on loyalty.

Parting tip to visiting European businessmen. Learn Japanese. "Even passably, it helps tremendously," he said in quite perfect English.

LEADING industrial luminaries and the Conservative Party hierarchy have called for the need for open communications, both internal and external, in the drive for the UK to compete successfully in world markets.

"That success is dependent on the ability to communicate. Customers, suppliers, governments, shareholders, the media and of course employees are all more likely to give you support if they know what you are doing and trust your company, and if you are seen to be an open rather than a closed or secretive organisation," says John Harvey-Jones, chairman of ICI, in the latest Communications Forum newsletters from corporate communications specialists McAvoy Wreford.

British management must radically alter its attitude to communications, said John Selwyn Gummer, Minister of State for Employment and Conservative Party chairman, in an address to the joint CBI-Public Relations Consultants Association conference. One of the major problems bedevilling British business, he pointed out, was the "unacceptability" of profit. "Compared with the U.S., which understands about profit, British industrialists are very bad at conveying what business is all about," he said, stressing that the solution to this weakness starts with internal communications.

Industry chiefs should, he continued, speak out at times of success, not only under duress. "We must not only defend but attack. We must go out and say that free enterprise, dependent on mass markets, offers better living standards, that the success of business is vital for the health of the country."

A recent MORI survey among captains of industry (chairmen, managing directors and directors) of 200 British companies showed that 88 per cent felt their corporate image needed improving, specifically their existing PR and communications with employees and customers.

Characteristically forthright comments came from Clive Thornton, new chairman of the Mirror Group, who during his time at Abbey National Building Society made a habit of announcing corporate strategy through the press. "I unabashedly used the media to make public promises," he said, "to make things happen in the company. Large bureaucratic organisations, especially in the financial sector, find it difficult to absorb change and accept new directions quickly enough."

Corporate image, in his book, is a job for the board not for external agencies with competing claims on their services. A good public reputation, he claims, should not be regarded as something intangible "to be

developed or abandoned depending on financial progress." It can enable some industries and companies to resist political pressures or influence political developments in their favour.

Middle management comes in the firing line. "Their sensitivity and inbuilt fear of change mean that communication from the top may be stifled at this level. "There's an absence of flair and judgment in British management," he said. "We breed a corporate man who plays safe, eyes and ears open but mouth shut."



CO-OPERATIVE advertising, the sharing of costs between two or more advertisers in a joint ad, is not a popular approach in the competitive world of commerce.

Which makes the above ad, jointly footed (if you'll pardon the pun) by a trio of disparate industrial companies, the more unusual. TH Dixon (machinery manufacturers), Martonair (pneumatic control equipment) and Macreadys (steel stockholders) have little more in common with each other than that they supply one another and that they share the same ad agency, Hyde and Partners of London SW1.

The agency seized the opportunity to take a more creative approach to these traditionally humdrum products and more importantly, spotted the chance for its clients to move together into fringe areas of advertising, which on their own, they could not have justified. Each paid one-third of the costs.

The Press ad has appeared in the monthly journals Chartered Mechanical Engineer, Engineering, Purchasing and the weekly journal, Technology.

The triumvirate has been pleasantly surprised by the response to the ad; a number of potential major customers have appeared who had hitherto been ignorant of their existence.

Banking in Spain

A novel financial goal

EVERY time Diego Maradona, the Argentinian World Cup star scores a goal for his Spanish club, things look up at Banca Mas Sarda.

The small Barcelona-based bank, not long ago on the brink of collapse, has found a novel way of facing up to big-bank competition. Since January it has been operating a special division for Futbol Club Barcelona, a bank-within-a-bank geared exclusively to the club and its fans.

"We had to do something different in banking," says Pedro Fontana, the young managing director appointed last summer by Banco de Bilbao, which took over the ailing Mas Sarda two years ago. The unique new venture, which has already collected about £1.5m in customers' deposits, is better known by its unofficial title in Catalan, Banc del Barca. Barca is the name universally used to refer to the club, which possesses not only the soccer world's most expensive player but also one of the largest followings in the game.

Fontana, whose father was a club official, did not have to look far for his captive market.

"What other club has 108,000 members?" he asks. Soccer is Barcelona's ruling obsession. The city has no fewer than three sports dailies—and their Monday sales are determined by whether the club has won or lost at the weekend. For Banca Mas Sarda, an old-established, rather stodgy family bank which used to be mainly involved in wholesale banking, the new initiative has brought a radical change in clientele.

Branches provide special counters and services, issuing cheque and savings books decked out in the club's blue-and-red colours, with the club's crest and background lettering reading "Barçabarbària".

Clients get no preferential terms for loans, but promotional deals are offered for deposits. While other Spanish banks offer bikes or video recorders in lieu of high interest, club members who deposit Pta 25,000 (£115) at 2.5 per cent interest can take away a football signed by Maradona and his team-mates. "It's an Adidas ball, so it's expensive," Fontana adds.

They can also buy their match tickets and pay their subs through the bank. For Mas Sarda it is a cheap form of promotion. Part of the



Diego Maradona: local bank gets a lift whenever he scores for Barcelona

deal is that it gets advertising at the club's Camp Nou stadium at cost price. In exchange for the club's support and the use of its image it is committed to paying FC Barcelona Pta 50m a year for the next four years for scholarships and other uses, and more after that depending on the volume of business.

The original idea came a year and a half ago from the club chairman, Josep Lluís Núñez, an enterprising man who wiped off Barca's bank debts by persuading members to pay their fees in advance. The club, which registered a Pta 800m profit last year, holds the No. 1 account at "Banc del Barca". Players and other employees are paid through the bank.

When the new division opened on January 17, Fontana says, there were already 1,500 customers. Two months later there were 5,500 and he reckons on 15-20,000 in the first year. With deposits averaging about Pta 60,000, he sees his job now as getting these clients' other savings into the bank.

Access to "Banc del Barca" is being extended beyond the club's membership to a much wider category of fans. A new associate status has been created, with a card entitling supporters to a special ticket price, obtainable for free at the bank, against a Pta 50,000

deposit—along with 2.5 per cent interest and the autographed ball.

Further projects include the use of plastic bank cards to gain entry to the stadium, and a secondary market in members' subscription seats. These reserved seats change hands at Pta 300,000 to Pta 500,000. Fontana's idea is that they could be turned to profit when holders were not using them.

For the bank, Fontana sees the whole scheme as bringing a triple benefit: promoting its commercial image, creating direct business among fans, and generating indirect business in the region.

"Suppose," he says, "we have been trying to get into a company for many years and haven't been able to do so. Suppose the financial manager of that company is a soccer fan, and a Barcelona fan."

Banca Mas Sarda is emerging from heavy losses. According to Fontana, it has been making an operating profit since last September, although for the time being earnings will be eaten up by write-offs. Since Banco de Bilbao took over it has cut staff from 850 to 730 while increasing the number of branches from 86 to over 90. The deposit base has gone up more than 150 per cent.

In a country notorious for its surplus of banks, the fight for custom is tough. With its new venture, Mas Sarda expected no problem getting the accounts of Barca's 300-odd supporters' clubs—there is even one in Moscow—but ran into a hitch at Manresa, 40 miles from Barcelona. It turned out the supporters' club chairman was local manager of the Strait-laced Banco Central, Spain's number one bank.

Fontana's belief in the project is inseparable from his belief in Barca. Might not some rival succeed in poaching customers by setting up a similar banking operation for Barcelona's other First Division side, Espanol?

"Never!" comes the reply. The only factor preventing the new division from doing even better, he has to admit, is that Barca are not winning more matches. Manchester United did a bit of no good to this Spanish contribution to banking innovation by knocking them out of the European Cup-Winner's Cup on March 21.

David White



THE ASSOCIATION OF CERTIFIED ACCOUNTANTS

29 Lincoln's Inn Fields, London WC2A 3EE

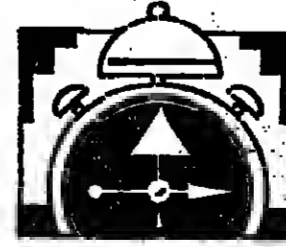
The Annual General Meeting provided the President with an opportunity to highlight aspects of the Association's status and activities.

He particularly noted that the Association has

- A major responsibility as the world's pre-eminent international accountancy body.
- Continued to attract half of all students registering with the major UK accountancy bodies.
- Ensured that the Certified Accountant qualification is increasingly recognised as the most relevant and valuable passport to successful careers in industry, commerce and in public practice.
- Allocated substantial funds to research and development in accountancy and financial management.
- Maintained its defence of the highest ethical and professional standards appropriate to a self regulating body.



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Amsterdam & Schiphol Airport, Rotterdam, Brussels

SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Thursday April 26 1984

The revival that never happened to Caribbean bauxite, Page 48

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WALL STREET

Demand is again dampened

THE RALLY in Wall Street financial markets faded away yesterday, when retail investors refused to pursue the higher prices achieved on technical covering towards the previous close. Short-term interest rates remained firm, with the federal funds rate turning higher once again, writes Terry Byland in New York.

The stock market turned mixed, with leading issues inclining lower and by 3.30pm, the Dow Jones industrial average was 0.53 down at 1,162.37.

The federal funds rate moved up to 10% in early dealings, dampening down optimism in the bond market. At mid-morning, with the funds rate still high at 10% per cent, the Federal Reserve intervened with overnight system repurchase arrangements to help liquidity.

System repurchases are sometimes a more positive clue to Fed views than customer repurchases, and the bond market turned firmer in response. But the Fed's move was regarded as a response to technical pressures in the market rather than any indication of policy.

The Fed has been generous with supply to the banking system during the tax

season and its decision to limit yesterday's repurchases to overnight may indicate its belief that pressures are now easing.

The ability of the stock market to resist again downward pressures reinforced optimism among some analysts that it has successfully established a new trading range, with a Dow average of 1,130 appearing to be a support level.

A wide range of leading stocks managed to record small gains: IBM at \$111.14 added 2%; General Motors at \$65%

The closing report on Wall Street and updated U.S. market monitors were not available because of continuing industrial action at the Financial Times' printers in Frankfurt.

put on 5%; General Electric at \$55%, added 3%, and Texas Instruments at \$136% gained \$1.

Dow Chemical edged up 5% to \$32 on consideration of its results, and Monsanto at \$94% gained \$1.4, also after announcing first-quarter results. But the reporting season brought some mixed changes among pharmaceutical issues. Upjohn at \$69% on 5% while awaiting first-quarter figures and Warner-Lambert, the hospital equipment producer, dropped 2% to \$31% after several analysts lowered profit estimates because of delays in introducing Lopid, a heart drug, and other new products.

CooperVision, the eye care group, jumped \$2 to \$24% in heavy trading, close behind the projected offer from Nestlé of Switzerland. Other active issues included Colgate-Palmolive, \$1% higher at \$25% on the expectation that strong consumer spending will boost

profits. Carter Hawley Hale was \$1% off at \$29% despite the new approach from The Limited of Ohio which has increased its offer to \$35 a share.

Good results from the steel industry, coupled with new rationalisation moves in the form of the proposed deal between National Intergroup and Nippon Kokan, helped LTV up 5% to \$18%.

Among oil issues, Exxon remained steady after increasing its dividend but Occidental added 5% to \$30%. Still awaiting a further move from Mr David Murdoch, while Mesa Petroleum, at \$17%, shed 5%.

Other active issues were Dun and Bradstreet, \$1% lower at \$59 after its results, and J.C. Penney, 5% higher at \$50%.

The credit markets were subdued by a fresh rise in the federal funds rate to 10% per cent despite the Fed's overnight repurchase help. Money market rates showed little change but Treasury bill discounts edged up, the three-month adding two basis points at 9.63 per cent and the six-month four basis points to 9.78 per cent.

Bonds were overshadowed by the prospects for the auction of two-year Treasury notes to be held late in the session. In the pre-issue market, the notes yielded 11.2 per cent, a shade higher than the existing issue.

The key long bond of 2013 at 94% showed a net gain of 1/2% in lacklustre trading.

Later, though, with funds at 10% per cent, the authorities returned with an offer to buy \$500m of bills for a customer.

EUROPE

Response remains moderate

THE RESPONSE on the European bourses yesterday to New York's overnight vigour was one of encouragement but no great enthusiasm, repeating the now accustomed pattern of restraint in following transatlantic vacillations at a time of interest rate uncertainty.

Most centres emerged firm, but turnover remained quiet and few sharp upward movements were found.

An additional factor again holding Frankfurt back was the strategy of industrial disruption being planned by leading West German unions over their 35-hour week campaign. News of the strike ballots being called by IG Metall came after the close, and the Commerzbank index managed a 4.8 gain at 1,028.4.

Attention was also diverted by subscriptions for the Porsche offering - amid which Daimler Benz added DM 5 to DM 563.

Banks were a weak area, with Deutsche off DM 1 at DM 388.50 and Commerzbank just 30 pfgr firmer at DM 177.50.

Domestic bonds were depressed by the dollar's rise, but some gains were seen and the Bundesbank was able to sell a token DM 900,000 of public paper.

Somewhat livelier Paris dealings produced a modest advance. The earmarking of FFR 4bn of state funds for a construction programme helped Bouygues FFR 8 higher at FFR 728 and Dumez FFR 21 up at FFR 749.

Creusot Loire, by contrast, fell FFR 2.20 to FFR 35 on the negative response to its state aid request.

Institutional buyers returned to Amsterdam, giving gains a two-to-one lead over declines. Banks and insurers showed ABN FI 4 up at FI 377 and Aegon FI 1.70 ahead at FI 127.

On the industrial side publisher Elsevier, its stock newly split, firmed 50 cents to FI 87 while brewer Heineken added FI 3 to FI 130, drawing possible benefit from the kind weather. Royal Dutch was in demand as it bought in the U.S. Shell shares, rising FI 1.70 to FI 157.

Bonds were neglected but steady. Cautious Zurich progress showed Nestlé SwFr 35 stronger at SwFr 5,235 amid its U.S. acquisition plans and ahead of its press presentation reporting a first quarter trading improvement.

Overnight levels were maintained by domestic bonds.

Demand was strong in Brussels for Petrofina, and it emerged BFR 30 better at BFR 7,980, but a better advance was accorded to Tessenderlo and Sofina, each BFR 90 higher at BFR 2,610 and BFR 6,100 respectively.

A weaker Stockholm tone developed as government budget projections envisaged a difficult task in keeping the economy on course for a narrower deficit and lower inflation. Dealers said, though, that much of the statement had been anticipated and accordingly discounted in advance.

Skandia, taking a stake in the London brokerage business, slipped SKr 6 to SKr 385.

Madrid again featured weakness among electrical utilities as plans for dividend cuts throughout the industry.

CANADA

STRONG gains in Toronto gold shares helped offset a decline in non-resource stocks. Oil and gas related issues continued to move ahead while metals and minerals extended their recent weakness.

Utilities proved to be the weak spot in Montreal while industrials reversed the uncertainty of the previous session.

TOKYO

Surge has speculatives as focus

SPURRED by the overnight climb on Wall Street, Tokyo equity prices rallied strongly yesterday, with securities companies actively promoting trading, writes Shigeo Nishiwaki of Jiji Press.

But buying interest centred on speculative non-ferrous metal, pharmaceutical and large-asset stocks, reflecting persistent investor worries about the fate of prices.

The Nikkei-Dow market average, which lost 36.96 on Tuesday, closed up 104.52 at 10,866.34, on volume of 497.16m shares, a sizeable increase from the previous day's 271.67m. Advances outpaced declines 420 to 309, with 145 issues unchanged.

Although prices rebounded strongly on the strength of expanded transactions, many analysts discounted the possibility of a sustained upsurge, in view of such continuing unfavourable factors as selling by non-residents and an increased buying balance on margin trading.

Foreign selling orders placed with four major securities companies in early trade amounted to 25m shares as compared with buying orders for 16m.

Investors busily sought incentive-backed issues and sold them at higher levels to take short-term profit.

Mitsubishi Oil advanced Y58 at one point after reports that the Kuwaiti Government planned to take over the 50 per cent of its total outstanding shares held by Getty Oil of the U.S., but eased later to end at Y590, up Y35.

Nippon Kokan also became popular after an announcement that it would acquire a half stake in National Steel of the U.S., gaining Y5 to Y149.

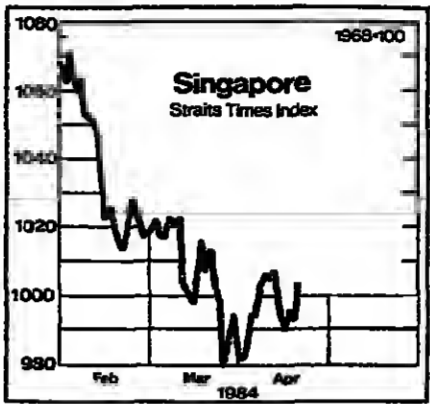
Some non-ferrous metals gained ground on renewed investor interest over gold discoveries: Sumitomo Metal Mining firmed Y90 to Y1,850 and Mitsui Mining Y37 to Y399.

Dainippon Pharmaceutical advanced Y210 to Y4,400 and Asahi Chemical Y20 to Y549 on revived investor appraisal of their joint development of an anti-cancer drug. Asahi was volume leader on 22.7m shares.

Elsewhere, investors bought large-asset paper-pulp stocks and city banks, with Oji Paper rising Y23 to Y326, Sumitomo Bank Y30 to Y1,130 and Fwji Bank Y60 to Y1,080. Some regional banks also climbed steadily.

The bond market opened lower on the yen's overnight weakness against the dollar in New York, but bounced back to the previous day's levels, reflecting a slight rally in Singapore and other South-East Asian markets.

The yield on the 7.5 per cent 10-year government bonds due January 1993 rose to 7.14 per cent at one point, but closed unchanged from the previous day at 7.12 per cent.



SINGAPORE

HOPES of a renewed bull market on Wall Street heartened investors in Singapore and the Straits Times index jumped back across the 1,000 barrier with a rise of 11.11 to 1,004.38.

Most sectors showed gains, although property shares were mixed with City Development 5 cents higher at S\$1.70 and Singapore Land 5 cents off at S\$5.40.

Faber Merlin, the most active stock with 346,000 shares traded, gained 2 cents to S\$1.84, while Promet, also heavily traded, eased 4 cents to S\$4.32.

Elsewhere, Genting put on 10 cents to S\$5.40, while Incheape, Straits Trading and Times Publishing each gained 5 cents to S\$2.93, S\$5.85 and S\$8.70 respectively.

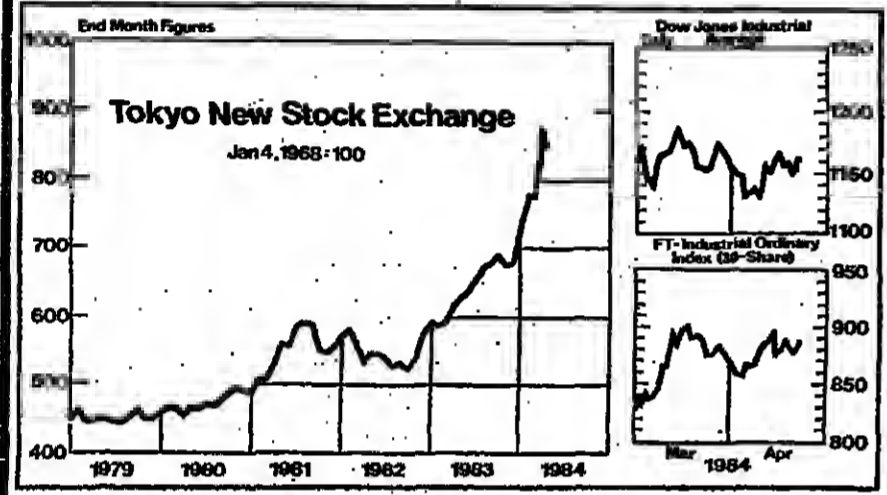
Australian and Italian markets were closed yesterday for national holidays.

HONG KONG

SHORT-COVERING by local investors in Hong Kong pushed the Hang Seng index 12.70 higher to 1,082.72 as foreign participants adopted a wait-and-see stance following the weekend announcement by Britain on the colony's future and President Ronald Reagan's visit to Peking today.

The modest gains achieved in most sectors, however, were below the day's highs, with Cheung Kong finishing 10 cents ahead at HK\$9.70, after HK\$9.75, and China Light ending 20 cents stronger at HK\$12.60.

KEY MARKET MONITORS



STOCK MARKET INDICES

NEW YORK	April 25	Previous	Year ago
DJ Industrials	1162.37*	1162.90	1187.21
DJ Transport	495.27*	497.22	518.82
DJ Utilities	124.90*	125.92	126.02
S&P Composite	158.21*	158.07	158.81

LONDON

FT Ind Ord	887.6	876.2	699.0
FT-SE 100	1119.8	1105.4	940.4
FT-A All-share	527.29	522.44	441.51
FT-A 500	573.96	567.9	480.73
FT Gold mines	688.0	686.1	647.4
FT-A Long gilt	10.27	10.31	10.48

TOKYO

Nikkei-Dow	10,866.34	10,761.82	8596.09
Tokyo SE	850.20	845.38	623.22

AUSTRALIA

All Ord.	closed	758.1	587.4
Metals & Mins.	closed	542.0	547.8

AUSTRIA

Credit Aktien	54.97	54.98	55.25
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BELGIUM

Belgian SE	154.69	154.89	121.47
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CANADA

Toronto Composite	2319.0*	2321.5	2315.3
Montreal Industrials Combined	419.35*	418.82	394.82
	395.93*	395.85	387.76

DENMARK

Copenhagen SE	n/a	196.11	138.36
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FRANCE

CAC Gen	174.4	173.4	119.5
Ind. Tendances	110.9	110.3	74.1

WEST GERMANY

FAZ-Aktien	351.18	349.27	319.59
Commerzbank	1028.4	1021.8	857.1

HONG KONG

Hang Seng	1082.72	1070.02	1041.07
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ITALY

Banca Comm.	closed	216.78	190.27
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NETHERLANDS

ANP-CBS Gen	158.8	157.8	125.9
ANP-CBS Ind	125.7	125.7	105.4

NORWAY

Oslo SE	281.05	280.59	178.25
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SINGAPORE

Straits Times	1004.38	993.27	927.89
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SOUTH AFRICA

Gold	1042.8	1042.4	828.4
Industrials	1070.5	1065.1	838.3

SPAIN

Madrid SE	114.47	114.68	110.9
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SWEDEN

J & P	1510.33	1528.15	1384.12
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SWITZERLAND

Swiss Bank Ind	372.4	371.6	321.1
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WORLD

Capital Int'l	186.8	188.8	174.5
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GOLD (per ounce)

London	\$382.75	\$383.75
Frankfurt	\$383.25	\$383.25
Zürich	\$382.50	\$383.50
Paris (ising)	\$381.62	\$383.71
Luxembourg (ising)	\$382.75	\$383.00
New York (April)	\$381.50*	\$382.10

* Latest available figure

ONLY THE PUREST GOLD HAS IMMORTAL VALUE THROUGHOUT THE WORLD.



Over 3000 years ago, the ancient Egyptians immortalized their King Tutankhamun in the purest of gold. Even then they knew that pure gold would have everlasting value. And that is still true today. Whoever invests in gold should also choose its purest form.

Canada's Maple Leaf, for example, is struck with the purest gold that you can buy today. It contains no base metals and is the only coin available at banks with a purity of 999.9/1000 fine gold - guaranteed by the Canadian government.

What does that mean for you? In contrast to ordinary gold coins which

are 22-carat gold, you get the purity of 24-carat gold for your money with Maple Leaf. And, the additional security that you can trade it easily anytime, anywhere in the world.

Therefore, prudent investors can follow the example of the ancient Egyptians. Whoever wants to acquire longterm value should choose gold of the highest purity. And today, that is the 999.9/1000 of the Canadian Maple Leaf - a purity for which there is no substitute.



Canada's Maple Leaf

Canada's Maple Leaf

MAPLE LEAF. THERE IS NO SUBSTITUTE FOR PURITY.

AMERICAN STOCK EXCHANGE COMPOSITE PRICES

Prices at 3pm, April 25

Table of American Stock Exchange Composite Prices. Columns include 12 Month High/Low, Stock Name, Div. Yld., P/E, 100s, High, Low, and Change. Includes sub-sections C-C-C, H-H-H, M-M-M, N-N-N, O-O-O, P-P-P, S-S-S, T-T-T, U-U-U, V-V-V, W-W-W, X-X-X, Y-Y-Y, Z-Z-Z.

Continued on Page 38

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Table of New York Stock Exchange Composite Prices. Columns include 12 Month High/Low, Stock Name, Div. Yld., P/E, 100s, High, Low, and Change. Includes sub-sections A-A-A, B-B-B, C-C-C, D-D-D, E-E-E, F-F-F, G-G-G, H-H-H, I-I-I, J-J-J, K-K-K, L-L-L, M-M-M, N-N-N, O-O-O, P-P-P, Q-Q-Q, R-R-R, S-S-S, T-T-T, U-U-U, V-V-V, W-W-W, X-X-X, Y-Y-Y, Z-Z-Z.

Sales figures are unaudited. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

World Value of the Dollar every Friday in the Financial Times

WORLD STOCK MARKETS

Nasdaq national market, 2.30pm prices

AUSTRIA

Table of Austrian stock prices including companies like Oredanstat, Goesser, Interfall, and others.

GERMANY

Table of German stock prices including companies like AEG-Tel, Allianz, BASF, and others.

NORWAY

Table of Norwegian stock prices including companies like Bergen Bank, Gjøraard, and others.

AUSTRALIA (continued)

Table of Australian stock prices including companies like Gen Prop Trust, Nardie, and others.

JAPAN (continued)

Table of Japanese stock prices including companies like MHI, Daiichi Kangyo Bank, and others.

OVER-THE-COUNTER

Table of over-the-counter stock prices including companies like AFD, AGS, and others.

BELGIUM/LUXEMBOURG

Table of Belgian/Luxembourg stock prices including companies like ARSO, Balo, and others.

SPAIN

Table of Spanish stock prices including companies like Bce Bilbao, Bce Central, and others.

SWEDEN

Table of Swedish stock prices including companies like AGA, Astra, and others.

HONG KONG

Table of Hong Kong stock prices including companies like Bank East Asia, China Light, and others.

JAPAN

Table of Japanese stock prices including companies like Ajinomoto, Amada, and others.

SINGAPORE

Table of Singapore stock prices including companies like Boustead, Cold Storage, and others.

SOUTH AFRICA

Table of South African stock prices including companies like Anglo American, Anglo Coal, and others.

DENMARK

Table of Danish stock prices including companies like Aarhus, Aalborg, and others.

NETHERLANDS

Table of Dutch stock prices including companies like ADF Holding, AEGON, and others.

ITALY

Table of Italian stock prices including companies like Banca Com, Credito Italiano, and others.

SWITZERLAND

Table of Swiss stock prices including companies like Alcon, Alcon, and others.

AUSTRALIA

Table of Australian stock prices including companies like ANZ Group, Allstate, and others.

CANADA

Table of Canadian stock prices including companies like 400 Abn, 1000 Acheson, and others.

INTERNATIONAL GUIDE TO THE ARTS

Table listing art events and exhibitions in various international cities.

AMERICAN STOCK EXCHANGE PRICES

Table of American stock exchange prices including 12-month high/low, P/E ratios, and other metrics.

NEW YORK STOCK EXCHANGE

Table of New York Stock Exchange prices including indices like Industrial, Transport, and Utilities.

STANDARD AND POORS

Table of Standard and Poors indices and company prices.

INDICES

Table of various market indices including Dow Jones, Nikkei, and others.

WORLD VALUE OF THE DOLLAR

Table showing the world value of the dollar in various currencies.

Large advertisement for 'Jett in Lito' featuring a stylized logo and promotional text.

Advertisement for 'LONDON Chief price changes' listing various stock prices and market movements.

Advertisement for 'LONDON Chief price changes' listing various stock prices and market movements.

Advertisement for 'LONDON Chief price changes' listing various stock prices and market movements.

Advertisement for 'LONDON Chief price changes' listing various stock prices and market movements.

Espley Trust plc
— broadly based
for growth
London - Leeds - Birmingham
021-454 9881

BRITISH FUNDS

Shorts (Lives up to Five Years)

Year	High	Low	Stock	Price	% Chg	Yield
1981	101.00	98.00	100.00	100.00	0.00	8.97
1982	102.00	99.00	101.00	101.00	1.00	8.95
1983	103.00	100.00	102.00	102.00	2.00	8.93
1984	104.00	101.00	103.00	103.00	3.00	8.91
1985	105.00	102.00	104.00	104.00	4.00	8.89
1986	106.00	103.00	105.00	105.00	5.00	8.87
1987	107.00	104.00	106.00	106.00	6.00	8.85
1988	108.00	105.00	107.00	107.00	7.00	8.83
1989	109.00	106.00	108.00	108.00	8.00	8.81
1990	110.00	107.00	109.00	109.00	9.00	8.79
1991	111.00	108.00	110.00	110.00	10.00	8.77
1992	112.00	109.00	111.00	111.00	11.00	8.75
1993	113.00	110.00	112.00	112.00	12.00	8.73
1994	114.00	111.00	113.00	113.00	13.00	8.71
1995	115.00	112.00	114.00	114.00	14.00	8.69
1996	116.00	113.00	115.00	115.00	15.00	8.67
1997	117.00	114.00	116.00	116.00	16.00	8.65
1998	118.00	115.00	117.00	117.00	17.00	8.63
1999	119.00	116.00	118.00	118.00	18.00	8.61
2000	120.00	117.00	119.00	119.00	19.00	8.59
2001	121.00	118.00	120.00	120.00	20.00	8.57
2002	122.00	119.00	121.00	121.00	21.00	8.55
2003	123.00	120.00	122.00	122.00	22.00	8.53
2004	124.00	121.00	123.00	123.00	23.00	8.51
2005	125.00	122.00	124.00	124.00	24.00	8.49
2006	126.00	123.00	125.00	125.00	25.00	8.47
2007	127.00	124.00	126.00	126.00	26.00	8.45
2008	128.00	125.00	127.00	127.00	27.00	8.43
2009	129.00	126.00	128.00	128.00	28.00	8.41
2010	130.00	127.00	129.00	129.00	29.00	8.39
2011	131.00	128.00	130.00	130.00	30.00	8.37
2012	132.00	129.00	131.00	131.00	31.00	8.35
2013	133.00	130.00	132.00	132.00	32.00	8.33
2014	134.00	131.00	133.00	133.00	33.00	8.31
2015	135.00	132.00	134.00	134.00	34.00	8.29
2016	136.00	133.00	135.00	135.00	35.00	8.27
2017	137.00	134.00	136.00	136.00	36.00	8.25
2018	138.00	135.00	137.00	137.00	37.00	8.23
2019	139.00	136.00	138.00	138.00	38.00	8.21
2020	140.00	137.00	139.00	139.00	39.00	8.19
2021	141.00	138.00	140.00	140.00	40.00	8.17
2022	142.00	139.00	141.00	141.00	41.00	8.15
2023	143.00	140.00	142.00	142.00	42.00	8.13
2024	144.00	141.00	143.00	143.00	43.00	8.11
2025	145.00	142.00	144.00	144.00	44.00	8.09
2026	146.00	143.00	145.00	145.00	45.00	8.07
2027	147.00	144.00	146.00	146.00	46.00	8.05
2028	148.00	145.00	147.00	147.00	47.00	8.03
2029	149.00	146.00	148.00	148.00	48.00	8.01
2030	150.00	147.00	149.00	149.00	49.00	7.99

Five to Fifteen Years

Year	High	Low	Stock	Price	% Chg	Yield
1981	101.00	98.00	100.00	100.00	0.00	10.77
1982	102.00	99.00	101.00	101.00	1.00	10.75
1983	103.00	100.00	102.00	102.00	2.00	10.73
1984	104.00	101.00	103.00	103.00	3.00	10.71
1985	105.00	102.00	104.00	104.00	4.00	10.69
1986	106.00	103.00	105.00	105.00	5.00	10.67
1987	107.00	104.00	106.00	106.00	6.00	10.65
1988	108.00	105.00	107.00	107.00	7.00	10.63
1989	109.00	106.00	108.00	108.00	8.00	10.61
1990	110.00	107.00	109.00	109.00	9.00	10.59
1991	111.00	108.00	110.00	110.00	10.00	10.57
1992	112.00	109.00	111.00	111.00	11.00	10.55
1993	113.00	110.00	112.00	112.00	12.00	10.53
1994	114.00	111.00	113.00	113.00	13.00	10.51
1995	115.00	112.00	114.00	114.00	14.00	10.49
1996	116.00	113.00	115.00	115.00	15.00	10.47
1997	117.00	114.00	116.00	116.00	16.00	10.45
1998	118.00	115.00	117.00	117.00	17.00	10.43
1999	119.00	116.00	118.00	118.00	18.00	10.41
2000	120.00	117.00	119.00	119.00	19.00	10.39
2001	121.00	118.00	120.00	120.00	20.00	10.37
2002	122.00	119.00	121.00	121.00	21.00	10.35
2003	123.00	120.00	122.00	122.00	22.00	10.33
2004	124.00	121.00	123.00	123.00	23.00	10.31
2005	125.00	122.00	124.00	124.00	24.00	10.29
2006	126.00	123.00	125.00	125.00	25.00	10.27
2007	127.00	124.00	126.00	126.00	26.00	10.25
2008	128.00	125.00	127.00	127.00	27.00	10.23
2009	129.00	126.00	128.00	128.00	28.00	10.21
2010	130.00	127.00	129.00	129.00	29.00	10.19
2011	131.00	128.00	130.00	130.00	30.00	10.17
2012	132.00	129.00	131.00	131.00	31.00	10.15
2013	133.00	130.00	132.00	132.00	32.00	10.13
2014	134.00	131.00	133.00	133.00	33.00	10.11
2015	135.00	132.00	134.00	134.00	34.00	10.09
2016	136.00	133.00	135.00	135.00	35.00	10.07
2017	137.00	134.00	136.00	136.00	36.00	10.05
2018	138.00	135.00	137.00	137.00	37.00	10.03
2019	139.00	136.00	138.00	138.00	38.00	10.01
2020	140.00	137.00	139.00	139.00	39.00	9.99
2021	141.00	138.00	140.00	140.00	40.00	9.97
2022	142.00	139.00	141.00	141.00	41.00	9.95
2023	143.00	140.00	142.00	142.00	42.00	9.93
2024	144.00	141.00	143.00	143.00	43.00	9.91
2025	145.00	142.00	144.00	144.00	44.00	9.89
2026	146.00	143.00	145.00	145.00	45.00	9.87
2027	147.00	144.00	146.00	146.00	46.00	9.85
2028	148.00	145.00	147.00	147.00	47.00	9.83
2029	149.00	146.00	148.00	148.00	48.00	9.81
2030	150.00	147.00	149.00	149.00	49.00	9.79

Over Fifteen Years

Year	High	Low	Stock	Price	% Chg	Yield
1981	101.00	98.00	100.00	100.00	0.00	10.69
1982	102.00	99.00	101.00	101.00	1.00	10.67
1983	103.00	100.00	102.00	102.00	2.00	10.65
1984	104.00	101.00	103.00	103.00	3.00	10.63
1985	105.00	102.00	104.00	104.00	4.00	10.61
1986	106.00	103.00	105.00	105.00	5.00	10.59
1987	107.00	104.00	106.00	106.00	6.00	10.57
1988	108.00	105.00	107.00	107.00	7.00	10.55
1989	109.00	106.00	108.00	108.00	8.00	10.53
1990	110.00	107.00	109.00	109.00	9.00	10.51
1991	111.00	108.00	110.00	110.00	10.00	10.49
1992	112.00	109.00	111.00	111.00	11.00	10.47
1993	113.00	110.00	112.00	112.00	12.00	10.45
1994	114.00	111.00	113.00	113.00	13.00	10.43
1995	115.00	112.00	114.00	114.00	14.00	10.41
1996	116.00	113.00	115.00	115.00	15.00	10.39
1997	117.00	114.00	116.00	116.00	16.00	10.37
1998	118.00	115.00	117.00	117.00	17.00	10.35
1999	119.00	116.00	118.00	118.00	18.00	10.33
2000	120.00	117.00	119.00	119.00	19.00	10.31
2001	121.00	118.00	120.00	120.00	20.00	10.29
2002	122.00	119.00	121.00	121.00	21.00	10.27
2003	123.00	120.00	122.00	122.00	22.00	10.25
2004	124.00	121.00	123.00	123.00	23.00	10.23
2005	125.00	122.00	124.00	124.00	24.00	10.21
2006	126.00	123.00	125.00	125.00	25.00	10.19
2007	127.00	124.00	126.00	126.00	26.00	10.17
2008	128.00	125.00	127.00	127.00	27.00	10.15
2009	129.00	126.00	128.00	128.00	28.00	10.13
2010	130.00	127.00	129.00	129.00	29.00	10.11
2011	131.00	128.00	130.00	130.00	30.00	10.09
2012	132.00	129.00	131.00	131.00	31.00	10.07
2013	133.00	130.00	132.00	132.00	32.00	10.05
2014	134.00	131.00	133.00	133.00	33.00	10.03
2015	135.00	132.00	134.00	134.00	34.00	10.01
2016	136.00	133.00	135.00	135.00	35.00	9.99
2017	137.00	134.00	136.00	136.00	36.00	9.97
2018	138.00	135.00	137.00	137.00	37.00	9.95
2019	139.00	136.00	138.00	138.00	38.00	9.93
2020	140.00	137.00	139.00	139.00	39.00	9.91
2021	141.00	138.00	140.00	140.00	40.00	9.89
2022	142.00	139.00	141.00	141.00	41.00	9.87
2023	143.00	140.00	142.00	142.00	42.00	9.85
2024	144.00	141.00	143.00	143.00	43.00	9.83
2025	145.00	142.00	144.00	144.00	44.00	9.81
2026	146.00	143.00	145.00	145.00	45.00	9.79
2027	147.00	144.00	146.00	146.00	46.00	9.77
2028	148.00	145.00	147.00	147.00	47.00	9.75
2029	149.00	146.00	148.00	148.00	48.00	9.73
2030	150.00	147.00	149.00	149.00	49.00	9.71

Undated

Year	High	Low	Stock	Price	% Chg	Yield
1981	101.00	98.00	100.00	100.00	0.00	10.69
1982	102.00	99.00	101.00	101.00	1	

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trst, British Equ of Unit Trsts Ltd, and others, with columns for name, manager, and dates.

FT UNIT TRUST INFORMATION SERVICE

Main table of unit trusts including Crown Unit Trst Services Ltd, British Equ of Unit Trsts Ltd, and many others, with columns for name, manager, and dates.

Table listing insurance companies and their details, including names like Sun Life and various policy information.

AA INSURANCES

Table listing AA insurance companies and their details, including names like AA Insurance and various policy information.

Offshore & Overseas - continued

Table listing offshore and overseas investment options, including names like Actibonds and various fund details.

FT CROSSWORD PUZZLE No. 5401

Crossword puzzle grid with clues: 1 Male showing off raincoat to his doctor (8), 5 Knock out some facts about an aircraft (6), etc.

Table listing various financial products and services, including names like Fidelity International and various fund details.

Money Market Trust Funds

Table listing money market trust funds, including names like Money Market Trust Funds and various fund details.

Money Market Bank Accounts

Table listing money market bank accounts, including names like Money Market Bank Accounts and various account details.

Selfies Ltd

Handwritten Arabic text at the top center of the page.

INSURANCE & OVERSEAS MANAGED FUNDS

Main table containing financial data for various insurance and overseas managed funds, including company names, fund names, and numerical values.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas managed funds with their respective details.

NOTES section providing additional information and disclaimers.

International Corporate Finance

Major Australian Investment Bank

The City £40,000 neg.

Our client is one of Australia's leading and innovative investment banks who have earned an enviable reputation in their field. They have an established and expanding international presence, and are enjoying rapid profitable growth.

As a senior member of their London Management, the role will require a significant contribution to the Group's International Corporate Advisory Services. The firm has an impressive portfolio of clients and the appointee will play a major part in continuing their programme of marketing expansion.

The need is for a Senior Corporate Finance specialist with sound experience of mergers, acquisitions and restructurings. Particular emphasis will be placed on marketing ability and a well developed knowledge of the London market is essential. It would be an added advantage if applicants had some working knowledge of the Australian Corporate Market.

The rewards are significant and will be sufficiently negotiable, and success in this role could result in admittance to the partnership.

A representative from Australia will be in London from 8 - 18 May. Please write initially to Colin Barry (Ref. No. 539) at Overton Shirley & Barry (Management Consultants), Prince Rupert House, 64 Queen Street, London EC4R 1AD. Telephone 01-248 0355.

Overton Shirley and Barry 

U.K. Economist

Up to £17,500 + benefits

Prudential Portfolio Managers, a subsidiary of the Prudential Corporation is widely recognised to be a major force in the UK capital markets. This is a result of not only the outstanding size of our funds under management, around £15,000m, but also the level of our activity backed by an extensive in-house research team.

A vacancy has arisen for an experienced and capable economist to work within a small team of economists and financial analysts. You would shoulder considerable responsibility for monitoring and forecasting developments in the U.K. economy with particular emphasis on implications for domestic capital markets and the investment strategies required for our funds. A creative approach is

needed along with strong communication skills.

Ideally aged mid to late twenties, you should have at least a good economics degree with a minimum of three years' relevant experience.

Our terms and conditions of employment are first class and additional benefits include such things as a non-contributory pension scheme and subsidised mortgage facilities.

Please write in confidence, with a curriculum vitae, to: Mark Fielder, Personnel Executive, Prudential Corporation, 142 Holborn Bars, London EC1 2NH.

Prudential Portfolio Managers Limited

A member of the Prudential Group

Financial Mail Sales Managers

£17,500 - £21,600

The Post Office wishes to recruit two experienced senior professionals to the posts of Financial Mail Sales Managers. These key posts are located at Post Office Headquarters, London, in the National Accounts Branch of Royal Mail Marketing, and will be responsible for the management of the immediate and long term relationships between the Post Office and a number of its major customers in the Banking and Insurance sectors respectively.

The people appointed to these posts will join a young and enthusiastic marketing team. They will be responsible for sales to Major Customers in the Banking and Insurance sectors, thus experience of these areas would be a distinct advantage. They will also be expected to undertake negotiation of contract terms; development of customer profiles; market forecasts and also to ensure good business relationships between the Post Office and its customers.

The appointees will become senior members of the marketing organisation, which is dedicated to developing and promoting postal services in an era of change and increasing competition. Motivation, flair and energy and the ability to integrate effectively into a very large organisation are essential for these jobs, although appropriate familiarisation training will be provided.

Applicants should be able to demonstrate an in-depth background in marketing and sales, in particular a successful record of sales achievement to large organisations. They will have to be good communicators and be able to earn the respect of both customers and Post Office managers.

Starting salary will be within the range quoted (which includes a London Allowance of £1360). There is an excellent leave allowance and a contributory pension scheme.

Please write for an application form, quoting ref FT, To Mr. R. B. Langford, MR1.2, Room 329, Post Office Headquarters, St. Martins-le Grand, LONDON, EC1A 1HQ (tel: 01-432 4683).

The closing date for applications is 21 days from publication.

The Post Office is an equal opportunity employer.

The Post Office

Panmure Gordon & Co.

PRIVATE CLIENTS DEPT.

Fully-trained, experienced person required to work closely with Partner with view to increasing autonomy.

With an ideal age of 26-34, this is an additional post in an expanding Department, and will involve the successful applicant in all aspects of handling Private Client portfolios.

Please reply to:-

G. F. Hallwood, Personnel Manager,
PANMURE GORDON & CO.,
9, Moorfields Highwalk, London, EC2Y 9DS.

Robert Fleming Institutional Marketing

An opportunity has arisen for an energetic young executive to join Robert Fleming's investment team specialising in investment management.

The role is to market the Group's overseas portfolio management services to U.K. institutions with a special emphasis on Japan. Substantial overseas portfolios are already under management and these are constantly being developed.

A knowledge of U.K. institutions and overseas stockmarkets would be desirable, although not essential for the right person. It is unlikely, however, that those under the age of 27 years will have gained the necessary experience we seek.

A full salary package commensurate with relevant experience is available.

Applicants, of either sex, should write enclosing their curriculum vitae to: Frank Smith, Robert Fleming & Co. Limited, 8 Crosby Square, London EC3A 6AN. Tel: 01-638 5858.

ASSISTANT CREDIT MANAGERS FINANCE INDUSTRY

Manufacturers Hanover Finance has been formed as a result of the merger of Manufacturers Hanover Industrial Finance Limited and MH Credit Corporation Limited, two affiliate companies of Manufacturers Hanover Trust Company. The newly structured company will handle the whole range of the UK instalment credit activity. It is now looking to expand the Credit Department with the addition of two new officers, to be based at Epsom, Surrey.

Assistant Credit Manager

Reporting to the Credit Manager. This position will be mainly concerned with the evaluation and risk analysis of new business proposals involving regular contact with the company's marketing officers and existing and prospective customers. The ability to package complicated transactions for presentation to the Credit Committee is essential.

The candidate should ideally be a graduate with at least 5 years experience in the credit area of a major bank or financial institution. Formal American bank credit training would be an advantage.

Assistant Credit Manager (Portfolio Administrator)

Reporting to the Credit Manager. This position will involve responsibility for existing portfolio maintenance through regular review and portfolio analysis. You will also have responsibility for the contract administration function including the review of documentation and liaison with legal counsel and marketing officers.

The candidate should have several years' experience of loans administration preferably gained in a UK clearing bank.

Both positions carry a competitive salary, subsidised mortgage and other benefits usually associated with a bank affiliate.

Please write in confidence, giving full details to:
Mrs. R.M. Pevsner,
Personnel Manager,
50 East Street, Epsom, Surrey KT17 1HQ.

SENIOR FINANCIAL AND DP EXECUTIVES

We are in the business of recruiting the leaders of industry worldwide. Many of our clients are on the Fortune 500 list or the FT Top 100.

We are at present searching for the following executives:

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Circa £85,000
- Financial Director
UK Conglomerate.
Circa £45,000
- Financial Controller
US Multinational
Circa £26,000
- Accountant/
DP Consultant
Middle East Oil Exploration
Circa £70,000
- Treasury Manager
UK Multinational
Circa £25,000
- Manager - Corporate Finance
Merchant Bank
Circa £40,000

If you wish to know more about these positions or to be advised of other exceptional opportunities as they arise, write in confidence to George Henderson or Stuart Adamson, Grosvenor Stewart Limited, 62 Pall Mall, London SW1. Telephone 01-830 2966.

 **GROSVENOR STEWART**

INTERNATIONAL RECRUITMENT CONSULTANTS London and Brussels

Exciting opportunities for...

Young Eurobond Specialists

Active in brokerage, investment banking and merchant banking, our client has built up a major securities business operating through an international network of offices. The London operation is well established and growing rapidly and already has a substantial base of equity related and other bond activities.

As part of their planned expansion, young, bright executives are sought to play an important role in warrant, convertible and Euro/Yen trading. The successful applicants will be in their early/mid twenties and have at least 1/2 years trading experience, possibly in Eurobonds, stockbroking or investment. Highly competitive salaries are on offer and those interested should contact Nick Waterworth on 01-404 5751 or write to him at Banking and Finance Division, 23 Southampton Place, London WC1A 2BP quoting reference 3384. Total discretion assured.


Michael Page Partnership
International Recruitment Consultants
London New York
Birmingham Manchester Leeds Glasgow

Assistant Treasurer

Windsor, Berks £13,000 + car + mortgage

Our client is the UK subsidiary of a major US multinational finance group, which provides commercial and consumer financing and insurance through a network of offices worldwide.

Reporting to the Treasurer, a young professional is required at the UK headquarters to assist in a wide range of treasury activities to include:

- ★ Funding and cash management
- ★ Bank calling programmes
- ★ Monitoring of liquidity and gearing
- ★ Dealing on a daily basis

Applicants, aged 23-28, will be graduate calibre with previous experience in a banking/treasury or accounting role. The position offers an outstanding opportunity for a self-confident and energetic individual to develop a treasury career. Consequently, prospects are excellent for candidates possessing a high degree of personal initiative and the potential to grow significantly on a parallel with the company's projected expansion.

Candidates should write to John Sheldrake, Executive Division, enclosing a comprehensive curriculum vitae, quoting ref. 118, at B.C. Box 143, 31, Southampton Row, London WC1B 5ET.


Michael Page Partnership
International Recruitment Consultants
London New York
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Executive Assistant to the Chairman

International Brokerage House

A key member of one of the world's largest International Insurance Broking Groups, our client is a UK company that has achieved exceptional growth in recent years and is now regarded as one of the leaders in the field.

The concomitant enlargement of the Chairman's responsibilities and work-load has created the need for a high-calibre Assistant, a multi-talented personality who will undertake a wide variety of executive functions on his behalf, both at home and overseas.

Though a highly attractive role, you'll find it involves plenty of hard work and long hours. Poise and confidence are essential to coping with the non-stop pace and success-oriented atmosphere that surrounds the Chairman's office.

Amongst your talents you should count a clear head and quick mind - needed to assimilate a constant flow of business information and to prepare written and oral briefs. Your repertoire should also include a flair for meeting and liaising with senior executives both within the Company and externally, together with highly developed communication skills and a diplomatic nature.

With a good Honours degree, ideally in economics, and aged in your mid 20s to early 30s, you should also hold an MBA or equivalent qualification. Previous experience should have been gained in the Insurance World, although Banking, Finance or a related environment would be equally acceptable.

The company offers a highly competitive salary c.£15,000, excellent fringe benefits and outstanding career prospects.

Please write, in confidence, with full details of your career to date to Sue Thomas at the address below. List on a separate sheet any companies to which your application should not be forwarded.



Benton & Bowles Recruitment Ltd.,
197 Knightsbridge, London SW7.

c. £22,000 p.a. Business Planning Mgr. LONDON Information Technology

A graduate or equivalent, ideally with an MBA, male or female, aged 30-40. Must have ten years' commercial/industrial experience, including a significant period in business planning. This experience will have been gained in large multi-national organisations at functional, divisional or corporate levels.

An outstanding career opportunity with a leading UK based international corporation. Remuneration comprises salary plus company performance bonus. Fringe benefits include contributory pension, company car, medical/life cover and relocation expenses.

Suitably qualified candidates please phone 01-631 1444 for an application form quoting MRD 40016 (24-hour service).



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Marketing Manager

The Special Finance Group of a major U.S. Bank seeks a Marketing Manager to assist in the development of the Group's international asset-based financing business. The Group is based in London, but pursues business worldwide.

Applicants should have around 2 to 3 years' experience of marketing, structuring, and negotiating UK and/or international high-ticket leases. Corporate finance experience would be an advantage, as would a legal or accountancy qualification, but these are not indispensable requirements.

The position calls for creativity and flexibility, and some international travel will be necessary. The successful applicant will work independently with minimal supervision in an informal but very active environment.

The bank offers the range of benefits normally associated with UK financial institutions, and salary will reflect the importance of the position.

Candidates who feel that they have the right qualities for this job should apply in writing with a detailed cv to PO Box A5581, Financial Times, 10 Cannon Street, London EC4A 3DF.

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PERSONAL ASSISTANT
 Personal assistant required for private client department of stock-brokers. Candidates should preferably have experience of handling client portfolios and talking to and dealing with private clients. Male or female.

Write to:
 Michael Barnard, A. J. Saylor
 12A Finsbury Sq., London EC2, or
 Tel: 01-528 8545

Director of Overseas Marketing

International Fund Management £50-75,000

Our client is one of the most highly regarded investment organisations in the City with several overseas offices and massive international funds under management. The investment performance record fully reflects an outstanding in-house research ability.

To build on this success the company now wishes to intensify its fund management marketing to institutions abroad by recruiting a person with international sales experience at senior levels, capable of attracting new fund management business.

In addition to having experience of developing investment services and management of ERISA funds, the ideal candidate will already have a considerable reputation in international finance.

This is a very senior new appointment and guaranteed initial remuneration is expected to be well in excess of £50,000. Please reply in confidence, with full details to Colin Barry, Senior Partner, (ref 537) Overton Shirley and Barry, (Management Consultants), Prince Rupert House, 64 Queen Street, London EC4R 1AD. Tel: 01-248 0355.

Overton Shirley and Barry

Investment Manager Private Clients

The expansion of our Private Clients Department has created an opening for an ambitious young man or woman who has around 5 years' experience of portfolio management, preferably international, with strong emphasis on Private Client work. The appointed candidate will join the Department management team and immediately assume responsibility for managing portfolios as well as undertaking some investment research.

The position offers a competitive salary and benefit package that includes a subsidised mortgage, BUPA, non-contributory pension and free life assurance.

Interested applicants should write enclosing full personal and career details to:
 Gareth Hughes, Personnel Officer, Kleinwort, Benson Limited, 20 Fenchurch Street, London EC3P 3DB.

Kleinwort Benson *The International Merchant Bank*

Commercial/Marketing Director

Home Counties

Our client, a world leader in air movement technology, seeks, as a result of an internal group promotion, a forward-looking Commercial/Marketing Director whose prime task will be to maintain and improve their market position in an increasingly cost conscious and competitive environment.

Reporting to the MD, responsibility will be for all commercial, marketing, sales and service aspects of the company, including its European subsidiaries. Particular emphasis will be on the identification of new markets and products so a proven track record in this area is essential, together with well-developed man-management and leadership skills.

Candidates should ideally have profit responsibility in a senior capacity and the stature, breadth of experience and professional qualifications to operate at Board level in this demanding and challenging role.

Salary is negotiable. Excellent benefits include 'executive' level car and relocation assistance.

Please write with full C.V. These will be forwarded direct to our client. List separately any companies to whom your application should not be sent. M. Hordern, ref. B.1624.

This appointment is open to men and women.

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 Offices in Europe, the Americas, Africa, Australasia and Asia Pacific.

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 CONFIDENTIAL ADVERTISING

Institutional Sales Oils

Our client, a major firm of stockbrokers with expanding business in most areas, seeks an experienced Equity Sales Executive to market their Oils sector research products.

Candidates will have at least two years' sales experience and ideally, some knowledge of Oils, however an interest in the sector and first class communicative skills are essential.

Working with an established and successful analytical team, the position involves selling first class research to UK institutions and may well appeal to those at partnership level within another firm.

The remunerative package will include a good basic salary plus bonus and will be made attractive to the right individual.

Please contact Stephen Embleton, who will treat all responses in the strictest confidence.

Stephens Associates
 International Recruitment Consultants
 44 Carter Lane, London EC4Y 5BX. 01-236 7301


Investment Sales Manager

The LAS Group has a strong investment record led by LASPEN which is the best performing Pensions Managed Fund over the last 6 years.

We are looking for a successful investment salesman who will take responsibility for LASPEN sales nationally but who can also help the Group in its plans to move quickly from its mainly insurance base into unit trusts and investment-led financial services in general.

A good sales record and in-depth investment knowledge are essential. A Unit Trust, Banking, Insurance or Stockbroking background might provide the level of knowledge and personal presence needed.

The position will probably be Edinburgh based and the financial package will reflect the calibre of the person we seek.



The Life Association of Scotland Limited

All replies in confidence to: Laurence Warburton, National Sales Manager, The Life Association of Scotland Limited, 10 George Street, Edinburgh, EH2 2YH. Tel: 031-225 8494.

Public Relations Executive

Brussels

ITT is a multinational company with considerable strengths in Europe in a diversity of product and service areas. Setting the standard with a complete range of technologically superior products makes ITT one of the few world-class companies in the telecommunications business. Our European headquarters are in Brussels from where we coordinate our activities in Europe, Africa and the Middle East.

Our Corporate Relations and Advertising Department now needs to supplement its strengths with a PR all rounder who will join a small team. As Manager Public Information our new colleague will have responsibility for publications, films and audio visuals, contacts with outside bodies such as the EEC, OECD and UN agencies and will participate in our press and media relations programs.

Candidates should have a sound background in Public Relations, embracing the above activities, have English as mother tongue and a second language capability, preferably French or German. Extensive journalistic experience will be a major asset. Equally important is a congenial personality, a flexible work approach and a willingness to become totally committed and involved. The likely age range is 30-45.

Since this position will have high visibility both within and outside the corporation remuneration is unlikely to be an obstacle in attracting the desired level of excellence.

Please send your résumé, including current salary and contact phone number to:
 Paul Sleigh, Manager Staffing, ITT Europe Inc., Avenue Louise 480, 1050 Brussels, Belgium.

ITT

Investment Manager

Geoffrey Morley & Partners is one of the leading independent pension fund managers, with total assets under management of £1½ billion.

We are seeking an additional investment manager with two to three years' experience of either analysis or fund management. The appointment will be of interest to those who are keen to take on more responsibility and the successful candidate can expect to be involved in day to day management of investments in a short space of time. A good degree or professional qualification is essential.

The firm is run on entrepreneurial lines and is wholly owned by the Directors. Remuneration will be competitive.

Applications, enclosing C.V. should be addressed to Mr N. Pilkington, Chairman.

GMP
Geoffrey Morley & Partners Limited
 15 John Street, London WC1N 2EB
 Telephone: 01-405 4151/4

Hoggett Bowers

Executive Search and Selection Consultants
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Head of Acquisitions

Yorkshire, to £30,000 + car

A substantial plc (to £150m) has taken the decision to expand by acquisition and has earmarked adequate funds to carry out this policy in the UK and possibly the USA. They now wish to appoint a practical acquirer who can research, identify, investigate, evaluate, propose, negotiate, purchase and integrate — this is not a job for a Head Office Planner. Candidates should be aged middle/late 30's, graduates or professionally qualified and with at least 4 years' practical experience of acquisitions, ideally gained in industry. They must be sound commercially, self-sufficient and capable of generating Board confidence. Success in this role will present excellent career opportunities within the Group.

J.R. Featherstone, Ref: 12298/FT. Male or female candidates should telephone in confidence for a Personal History Form 0532-448661, Minervo House, East Parade, LEEDS, LS1 5RX.

MW Marshall (Sterling) Limited

have vacancies for brokers with comprehensive broking or dealing experience in the commercial, building society and swap markets.

Applications in writing will be treated in confidence and should be addressed to:-
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 52 Cannon Street, London EC4N 6LU.



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 GEORGE JUCKES, SOUTHERN GROUP MANAGER on 01-902 8876.
 COLIN KELSEY, EASTERN GROUP MANAGER on 01-902 8876.
 JOHN TURNER, NORTH & WEST GROUP MANAGER on Liverpool (051) 709 6227.

Or write to JOHN BIRD, GENERAL SALES MANAGER, Cannon Assurance Limited, 1 Olympic Way, Wembley, Middlesex, HA9 0NB.



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MANAGING DIRECTOR RECRUITMENT

Our specialist services company with thousands of personal clients is planning to enter recruitment, search and selection consultancy. We seek a managing director to plan, develop and drive the company to professional and financial success. Investment or options available. For obvious reasons we wish to remain anonymous at this stage. But your full cv, with home phone number please, will only ever be seen by me.

Location London - Preferred age 35-50
 The Group Chairman, Box 48685, Financial Times
 10 Cannon Street, London EC4P 4BY

Banking Appointments

Chief Dealer—Treasury Salary £35-£40,000

A new and challenging opportunity to take responsibility for the expansion of the money market and foreign exchange trading activities of an established international bank in the city.

Applications are invited from individuals with a successful track record and comprehensive trading background, capable of building up the business and leading the bank into new market places.

ACA—Investment Banking

A rare chance for recently qualified accountant to join the world of investment banking. The opening is in financial accounting with one of the U.S. leaders in this field, and can be considered a real opportunity for career advancement.

Jonathan Wren *BANKING DIVISION*
 170 BISHOPSGATE
 LONDON EC2M 4LX
 01-623 1266

Financial Manager

The City

Salary: Negotiable

One of the leading and fastest-growing Japanese banks is in the process of establishing a new subsidiary in the City to specialise in international bond trading, corporate financing and related investment opportunities.

An exciting opportunity has therefore arisen for a young qualified accountant to join the company at a very early stage of its development in order to devise and implement full financial controls and computerised information systems in line with a very rapid planned expansion of activities.

Candidates should ideally be graduate chartered accountants with proven experience of developing management systems and controls in a financial institution. Alternatively candidates who

have gained considerable exposure to this environment while with one of the leading professional firms would also be considered.

An attractive remuneration package, which will include normal banking benefits, will be negotiated with the successful candidate.

Please write, enclosing a c.v. to Christopher S. Bainton, Executive Selection Division, Peat Marwick Mitchell & Co., 165 Queen Victoria Street, Blackfriars, London EC4V 3PD quoting reference 2879-L.

 PEAT
MARWICK

Tax Adviser

Weybridge

£negotiable

For the headquarters of British Aerospace. Reporting to the Finance Director, the tax adviser will be responsible for the efficient conduct of all the group's taxation affairs.

Suitable candidates, male or female, should have senior level experience in the Inland Revenue, in the tax function of a large industrial organisation or with a major taxation firm, giving at least ten years experience of handling complex tax matters.

Salary is for negotiation to attract the right calibre of person and there are the usual fringe benefits including car.

Please either send a comprehensive C.V. (with remuneration details), or write for an application form, in confidence, quoting reference 3352/L, to M.J.H. Coney, Peat, Marwick, Mitchell & Co., Management Consultants, 165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

 PEAT
MARWICK

Marketing Officer

Custodial Services

The Chase Manhattan Bank, a leading American international bank, has extended its well-established Global Custodian Product to include Master Trustee Services presently offered from the U.S. This sophisticated custodial service will be offered to Corporate and Financial Institutions throughout Europe and the U.K., in addition to the Safe Keeping Services provided by the bank's New York Head Office.

As a result, we are now seeking to appoint an additional Marketing Officer-Custodial Services based in the London Branch which currently employs in excess of 1500 staff. Spending approximately one-third of your time travelling mainly in Europe, you will have responsibility for the marketing of these services but you should have the ability to handle more sophisticated custody products and to contribute both to product design and development in the near future.

Joining at Second Vice-President level you will be a self-starter who has presentation skills commensurate with this level of marketing. You will ideally have gained securities-related experience and will demonstrate the ability to deal with financial institutions at a high level. The ideal candidate will have gained such experience either in brokerage houses, merchant banks or the investment and securities departments of major international banks.

Aged mid-late 20's, you should possess drive, creative energy and the urge to enter a position with enormous career potential. In addition to an excellent salary and a company car, our substantial benefits package, including mortgage and personal loan schemes, is what you would expect from a major international bank.

Please write with full career details to Peter Keeble, Second Vice President - Human Resources, Chase Manhattan Bank NA, Woolgate House, Coleman Street, London EC2P 2HD.

 CHASE

MAKE SUCCESS YOUR FUTURE

Our client, a major subsidiary of Europe's largest manufacturer of business equipment and computers, has recently completed its most successful year to date by winning multi-million pound orders for branch terminal networks in the financial sector.

These achievements have led to internal re-organisation and further promotion and they now have the following career opportunities, based in SW London, for self-motivated individuals able to work on their own initiative:

Senior Financial Analyst Ref: F103

up to £12,000 pa + car

Ideally aged 25-35, you will be a graduate and possess an accountancy qualification/MBA with one years additional experience preferably gained within a multi-national organisation and including budgeting expertise. A working knowledge of micro-computers is desirable but not essential.

Financial Analyst Ref: F104

£8-10,000 pa

Applicants should be graduates and part-qualified with at least two years practical experience. Preferably in your mid-late twenties your working background should include knowledge of budget formulation and control, ideally gained in a multi-national organisation. Salary is dependent on qualifications and experience.

In both instances you will enjoy the advantages that can only be provided by a major international organisation.

Please send full career details together with a handwritten covering letter indicating any companies you do not wish to approach, and quoting the appropriate reference, to Christopher Gill.


Barrett Advertising Limited

 Sovereign House
212 Shaftesbury Avenue,
London WC2H 8EA Tel: 01-240 7991

Stockbroking

Sell our Research

A well established stockbroker intends to strengthen its Institutional sales campaign in carefully researched areas. It requires a salesperson in each of the Oils-Breweries and Financial sectors as well as a further General Salesperson. Backed by excellent research your job will be to talk to institutions with a view to increasing sales. You will have either 2 years institutional sales experience or be working in fund management or industry and seeking to move into stockbroking. You should have existing contacts.

An attractive remuneration package is offered with prospects of further advancement.

Please telephone or write to Derek Cox of Cripps, Sears & Associates Ltd. (Personnel Consultants), 88-89 High Holborn, London WC1V 6LH. Telephone: 01-404 5701 (24 Hours).

Cripps, Sears

General Manager

Micro-Computer Training Centre

London, West End

c. £19,000

The company, which is a newly formed subsidiary of a well-known listed group, specialises in the training of executives in micro-computer applications. The facilities are the most sophisticated available, in prestige surroundings and staffed by top quality professionals. This is a new appointment and the ideal candidate, who will have had some management experience, must possess imaginative communication skills and an unquestionable knowledge of micro-computer techniques. You will be charged with the day-to-day management of the Centre and be expected to act as Lecturer on some specialist courses. Drive, enthusiasm and dedication to customer service and company profitability are pre-requisites.

With expansion plans under consideration the career prospects and fringe benefits are excellent.

Please write in confidence, enclosing career details, to Frank Pinnock, Managing Director, The Executive Computer Centre, 24/25, New Bond Street, London W1Y 9HD

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STRONG MARKETING ORIENTATION

W. LONDON CIRCA. £25,000

Our client is a long established family company distributing to the UK clothing and allied trades, and to major stores and other retail outlets.

Applicants must combine the management and innovative skills to identify and successfully introduce new products into the company's range with capacity to motivate all of the company's personnel with a view to profit enhancement.

A most attractive package is available for the successful candidate.

Write with fullest details to:
MORISON STONEHAM & CO.
805 Salisbury House, 31 Finsbury Circus
London EC2M 5SQ
Tel: 01-428 2040
(Ref. M85)

ASSISTANT TO

INTERNAL AUDITOR

required by

Westdeutsche Landesbank Girozentrale

41 Moorgate, London EC2

Candidates must have German bank training (Bankkaufmann) and speak fluent English and German. A competitive salary, excellent working conditions and usual fringe benefits are offered.

Please contact:
Brian Claxton or Paula Manning, 01-638 6141

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London W1

We have established a new Pension Scheme for our employees, to be administered from our offices in Portman Square. There are currently 1700 active members and 600 pensioners and the initial assets of the Scheme, which are being transferred from previous pension arrangements, amount to some £40 million.

The Scheme is self-administered and use is being made of a bureau service, accessed through on-line computer terminals.

The Pensions Administrator will be responsible to the Pensions Manager for all aspects of pensions administration, including benefit calculations, and must be able to use a computer terminal. Candidates, preferably with a PMI qualification, should have several years' experience in pensions administration, together with good communication skills and a sympathetic personality.

The salary and fringe benefits will reflect the experience and ability of the person appointed.

If you are interested, please send your cv to:

The Personnel Department,
Central Independent Television plc,
Central House, Broad Street, Birmingham B1 2JP.
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 CENTRAL

International Banking

Our client, a new U.S. Bank, invites applications for the following positions:

ACCOUNTANT (No. 1)

£18,000 to £20,000
We wish to meet candidates, preferably ACA or ACCA, aged 27/31 with some international banking experience. Main responsibilities will be consolidated accounts and transactions. Also the supervision of two junior accountants. This will be a demanding position that will require a dynamic personality and the ability to contribute to a new, growing venture from day one.

DP MANAGER

£17,000 to £18,000
The requirement is for an aspiring, young operations manager, conversant with IBM systems within the banking community. Age 27/31. You will probably have worked your way through the EDP area and feel ready to supervise data controllers, analysts, operators, etc.

Contact: ASHLEY GRANT for further details.
All applications will be held in strict confidence.

FTB Recruitment (London) Limited
Tel: 01-588 4681.

ADMINISTRATION MANAGER

Our clients, a fast-expanding business machine distributor group, based in Central London, need an experienced Manager to join at Director level. Responsibilities will include supervising all corporate administration, improving internal systems and assisting liaison between the Directors and Departmental Managers.

The applicant must have experience at an executive level and be capable of working with and motivating other people.

Apply in confidence with CV to:

IAN H. ROSS & CO.
209 Crescent Road, New Barnet, Herts EN4 8SB

Manager

Planning and Projects


£15,000 + car + benefits

Chartered Trust plc., one of the country's leading finance houses and a wholly owned subsidiary of Standard Chartered Bank PLC., wish to appoint a Manager, Planning and Projects as its Head Office in Cardiff.

Reporting to the Financial Controller, the successful candidate will take responsibility for the production of business and financial plans; undertake projects and investigations, including new product appraisals and acquisitions; and have a substantial involvement in the development of management information and financial appraisal computerised systems.

This position offers excellent prospects and should appeal to highly motivated graduate Chartered Accountants with a minimum of 4/5 years' post qualification experience, probably in commerce, and including some involvement in corporate planning. Maturity and good communication skills, both written and spoken, are essential. The salary could be higher for an exceptionally qualified/experienced candidate.

The competitive benefits package includes a Company car, eligibility to join a subsidised mortgage scheme and generous assistance with relocation expenses, where appropriate. Please apply to: Mr. P.R. Symes, Training & Development Manager, Chartered Trust plc., 24/26 Newport Road, Cardiff. Telephone: 0222 484484 ext: 2120.

 Chartered Trust

MICRO ELECTRONICS

Business Development Manager

Home Counties

£20,000 + Car

This new appointment is to head up the new business thrust of an expanding, dynamic company in micro electronics. Existing products are well founded in five autonomous divisions.

The key task concerns the application of micro electronics in industry utilising the Company's knowledge of micro electronics and developing new commercial opportunities. The successful candidate will then head up a possible new division. Much scope exists for the exercise of commercial management talents and marketing ability. Performance standards are stringent. Size, challenge and opportunity abound. A degree with a record of sustained commercial attainment is required.

Write in complete confidence,
enclosing a detailed c.v.:

A.J.M. Neville
Anthony Neville International Limited,
31 Castle Street, Farnham, Surrey GU9 7JB
Telephone: Farnham, (0252) 711311/722685

FOREIGN EXCHANGE MANAGER

The need for this key appointment has been identified within the London branch of a developing overseas bank. Responsible overall for fund management, the successful applicant will be expected to develop profit areas and create an active trading presence. The position will be of interest to experienced Chief Dealers currently earning in excess of £25,000.

Ref: FH

£ Neg.

CHIEF ACCOUNTANT

A leading U.S. bank with a worldwide office network is currently seeking to recruit an accountant at AVP level. Directly responsible for the entire accounting function, this line management position will involve a high degree of liaison at senior levels within the bank. Suitable applicants will be Chartered Accountants, probably at Manager level, demonstrating excellent communication skills.

Ref: FH

£25,000 Package

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YOUNG GRADUATE

The National Association of British and Irish Millers (NABIM) is the trade association of the UK flour milling industry. It occupies pleasant offices in St. James's on the edge of Green Park.

The Association's Director-General seeks a young graduate (24-32) to assist him over the range of his responsibilities, which include industrial relations matters, the monitoring and assessment of developments in the wheat market and the promotion, by public relations techniques, of flour and bread consumption.

Essential requirements are high intellectual ability, drafting skill and an agreeable personality. Some foreign travel is involved and, reflecting the importance of EEC policies and legislation to Association Members' interests, proficiency in French is desirable.

Starting salary negotiable, according to age and experience, within the range of £10,000-£15,500 with a contributory pension scheme.

Write for application form, no later than 4th May, to:
The Secretary, NABIM
21 Arlington Street, London SW1A 1RN

STOCKBROKING/BANKING

Eurobond Sales	£30,000 + more + bonus
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Eurobond Settlements	£19,000 + more
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Rights Clerk	£18,000 + more
Contracts Clerk	£18,000 + more
Overseas Settlements	£18,000 + more
Equities Dealer	£18,000 + more
General Dealer	£18,000 + more
B/S Transfers	£17,000 + more

For further details of the above and many other Stockbroking/Banking vacancies call 01-622 0101
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202 Bishopsgate EC2

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CJA

RECRUITMENT CONSULTANTS
35 New Broad Street, London EC2M 1NH
Tel: 01-588 3588 or 01-588 3576
Telex No. 887374 Fax No. 01-638 9216

Challenging opportunities for experienced account executives offering scope for considerably increased earnings

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These new openings, caused by expansion, call for successful commodities brokers with thorough knowledge of U.S. and London commodities markets, who already have an established sound client base with good credit ratings. They should be currently generating \$200,000 gross brokerage commissions per year. The selected brokers will be responsible for developing clients from their own prospect lists company advertising and mailing campaigns and be capable of servicing international clients whilst based in Brussels. A second spoken European language will be an added advantage. Daily in-house computerised technical trading systems with high profit potential are available to our brokers. Essential qualities are self motivation, a high level of drive and a desire to achieve top earnings. Initial commission earnings are likely to be in the range of \$60,000-90,000 with favourable tax structure possibilities. Applications in strict confidence under reference CBR15558/FT will be forwarded unopened to our client, unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager.

CAMPBELL-JOHNSTON RECRUITMENT ADVERTISING LIMITED, 35 NEW BROAD STREET, LONDON EC2M 1NH

A demanding, front-line appointment—prospects exist for early promotion to Senior Manager

CJA MANAGER—BANKING SERVICES

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The officers will be London based, but extensive travel throughout Scandinavia is required.

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Duties will include development of business opportunities with shipping companies in Scandinavia, in co-operation with our shareholders as well as developing and maintaining close relationships with UK and international subsidiaries of Scandinavian shipping companies.

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The Stock Exchange

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The starting salary will be within the range of £8,166 to £9,089 (depending on experience and qualifications) rising to £10,218. There is a non-contributory pension scheme and the post carries 22 days' annual leave plus 10% days public and ordinary holidays. Please send a postcard for an application form to the Central Office of Information, Room 105, Atlantic House, Holborn Viaduct, London EC1A 2PD, quoting competition number 108/NTG/84. The closing date for receipt of applications is 17 May 1984. The Civil Service is an Equal Opportunities Employer.

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COMMODITIES AND AGRICULTURE

Sharp fall for copper on London exchange

COPPER PRICES fell sharply for the second day on the London Metal Exchange yesterday. The higher grade cash price dropped £34.50 to £1,050 a tonne, making a loss of more than £50 since the market reopened after the Easter holiday.

Traders were at a loss to explain the reasons for the sudden downturn in a market, which before Easter seemed to be gathering strength. Yesterday's decline in London was triggered by the weak tone in the New York (Comex) copper market overnight. There was reported to be heavy speculative selling, by followers of charts and computer based funds.

The smaller than expected fall in the exchange of warehouse stocks last week, and reports of declining demand for metals in the U.S., are claimed to have undermined sentiment last of a time when the market was overbought and vulnerable to a reaction.

At the same time, it was noted, that the market is now entering the seasonally quiet period during the summer months when demand is normally at a low ebb.

However, other base metals were reasonably steady. Aluminium initially followed copper down but rallied in later trading. Lead and nickel were only marginally lower and zinc closed slightly higher.

The values continued to mean on further support buying by the buffer stock of the International Tin Council, which seems determined to push London closer in line with the Penang market, where the Straits tin price remains unchanged on the International Tin Agreement "floor" at \$M29.15 (£520) a kilo.

Hopes rise for NZ butter entry

BY RICHARD MOONEY

THE SIGNS are hopeful that Ireland could soon drop its opposition to the EEC granting long-term access for New Zealand dairy products, Mr J. T. Graham, chairman of the New Zealand Dairy Board, said in London yesterday.

Mr Graham said he detected "a degree of movement on the Irish part" at talks on Tuesday with the Irish Dairy Board in Dublin.

An EEC Commission proposal for New Zealand to be allowed to import 83,000 tonnes this year, dropping to 75,000 tonnes by 1968, has been accepted by nine EEC member-states, but Ireland has refused to give its approval.

Mr Graham said he hoped the special treatment given to Ireland under the Community's milk production quota scheme would encourage the Irish Government to accept the proposal. He pointed out that in approving the access package New Zealand had already dropped below the £7,000 tonnes a year import level it previously regarded as its "bottom line."

"We are prepared to accept that position rather than continue into debate year after year over levels of excess." The current practice of granting short-term roll-overs was commercially impractical, he said.

On his recent tour of EEC capitals, Mr Graham said he got the impression that "there is a feeling in Europe that they have been a little unreasonable to New Zealand—that includes the Irish." He pointed out that since Britain joined the EEC, New Zealand butter imports had been cut from 165,000 tonnes a year to 86,000 tonnes while cheese imports had almost halved to 9,000 tonnes. New Zealand had diversified its exports as much as possible but had run out of scope for developing new markets.

He pointed out that since Britain joined the EEC, New Zealand butter imports had been cut from 165,000 tonnes a year to 86,000 tonnes while cheese imports had almost halved to 9,000 tonnes. New Zealand had diversified its exports as much as possible but had run out of scope for developing new markets.

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Price surge for potato futures

PRICES SURGED ahead again on the London potato futures market yesterday. The May position gained £13 to £223.50 a tonna and there were similar gains in other positions.

Traders said they continued their weather-brought concern about drought affecting the new crop, to be harvested later this year. Speculative buying was also encouraged by reports of low stock levels in Britain and Holland.

Typically the weekly Potato Marketing Board report showed that potato prices in the UK physical markets eased slightly last week with an average producer price at £186.19 at tonna against £187.67 the previous week. However, prices at the same time last year were less than £50 a tonna.

NEWCASTLE DISEASE (fowl pest) vaccine should not be permitted for use against the outbreak in chickens of pigeon virus according to the British Veterinary Association. In a statement the association says the present infection is different from earlier outbreaks of classical Newcastle Disease. It says there is no scientific evidence that existing vaccines would protect laying birds from the drop in egg output resulting from the pigeon virus.

DALGETY AGRICULTURE has appointed a team of six to help develop the group's seed business. Dalgety, which claims to be the market leader in the seed trade following its merger with RHM Agriculture, said it will launch a new seed brand shortly.

THE U.S. Commodity Futures Trading Commission has recommended that the Board of Trade's audit and financial surveillance programme. A report by the commission's division of trading and markets says the Board of Trade had taken action to meet the deficiencies and urged the exchange to meet the commission's rules fully.

WEST GERMANY hopes to export its growing agricultural surpluses to the Soviet Union after a slump in sales to Moscow in the past two years.

Mr. Alexei Galienko, the deputy Agriculture Minister, has held talks in Bonn with the West German Agriculture Ministry on the prospects. West German agricultural exports to the Soviet Union dropped to a peak of DM 945m (£222m) in 1961 with grain accounting for half the amount sold. Since then, Soviet purchases of West

German agricultural products have fallen, to DM 570m last year. The Agriculture Ministry said more EEC grain bought up under the intervention price support scheme could be sold to Moscow this year "regardless of whether it is West German or French."

West German sales of flour, meat, dairy products, salt and sugar to Moscow have been dropped, although not as steeply as grain. The reason, a ministry official said, is that Moscow mainly buys in the West when there are gaping

holes to be plugged in the supply of certain foods. Otherwise, the Soviets are aiming to produce more food using western machinery.

The Soviet Union has proposed to the West Germans that it should buy a beef demonstration project on 1,000 hectares of Soviet farmland. Moscow would finance the project, buying the needed equipment in West Germany.

Soviet officials said in talks with the West Germans that the German equipment they previously imported for sugar

beet production had not functioned satisfactorily. They now wish to be shown how the Germans use it.

Experts in the Soviet delegation studied the West German and Russian methods of production, in particular the leaving open of a passage between planted rows to allow equipment to pass through without damaging crops. The Russians said that encroachment of weeds and tractor damage a considerable portion of the crop because of too close planting.

underneath as the trade entailed the possibility of a further reduction in the price of wheat, which was operating level of stocks is considered around 105m barrels, and there was a distinct possibility of stocks falling below the 100m level. Forecast of unseasonably low temperatures, for example, was also a bullish influence. Soyabean stocks on a bullish stock report but could not hold their best levels.

BECAUSE of the change in time differences between British and the U.S. are, U.S. prices in this edition.

SILVER 5,000 Troy oz. cents/roy oz.

APRIL 26 1964

APRIL 26 1964

Canute James looks at the Caribbean bauxite industry The revival which never happened

THE MODEST hopes held by Caribbean bauxite producers that signs of an increase in demand for aluminium would lead to increased demand for ore, have been damped.

As recently as six months ago the producers were readying themselves to take advantage of opportunities for significantly increased shipments in the last half of this year, after three years of falling earnings from the industry.

Some will record marginal improvement, but the days when the Caribbean produced a major share of the world's bauxite have gone.

The metals companies have been looking elsewhere for their supplies. Despite the region's proximity to the major market, the U.S., it cannot compete with other sources of the ore.

Twenty years ago Caribbean bauxite producing countries accounted for 45 per cent of world production. Ten years later their share fell to 30 per cent and last year to 19 per cent.

"The problem for the Caribbean," said an official of one of the North American companies operating in the region, "is

that the industry is finding it cheaper to deal with sources where production costs are lower."

"If we can find areas where ore deposits are close to abundant local—and hopefully cheap—energy, then those countries have a distinct advantage in our operations."

"In addition to this, with the weak market we have just experienced, production levies, such as those in place in Surinam and Jamaica, have traditionally been a disincentive to expansion and, in some cases, have moved the industry to curtail activities in the region."

The attitude is reflected in the case of the Dominican Republic. The country has produced at times up to a million tonnes of ore per year, but the Aluminium Company of America has terminated its operations there. The company just does not need the ore.

"We have returned our bauxite mining concession to the Government of the Dominican Republic," said Mr. Daniel Hillen, manager of international public relations for the company.

"We have had to abandon bauxite mining in the country

and we have not shipped any ore for the past 18 months."

The recent strike in the industry in Suriname, once the world's fifth largest producer, has left the industry in little condition to take advantage of any improvement in the market.

Output has fallen from an average of 4.5m tonnes per year to less than 3m tonnes. The industry is run by the Surinam Aluminium Company, a wholly-owned subsidiary of Aloo, and Biliton, a subsidiary of Royal Dutch/Shell.

Surinam traditionally smelted for Biliton in its 1.2m tonne per year plant, but the American company recently sold half its interest in the refinery to Biliton.

Surinam continues to be an important part of Aloo's operations," Mr. Hillen said, "and we will continue attempting to make our operations there competitive."

However, industry sources in Paramaribo, Surinam's capital, said there was little prospect of any meaningful expansion in the near future. The optimism which accompanied ambitious plans to open up what were thought to be large deposits of high-grade ore in the Bakulus

Moscow may take up W German surpluses

WEST GERMANY hopes to export its growing agricultural surpluses to the Soviet Union after a slump in sales to Moscow in the past two years.

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AMERICAN MARKETS

PRECIOUS METALS were under pressure as strength in the dollar discouraged buying interest in gold. The price of gold fell to \$382.50 per ounce, down from \$385.00 the previous day.

Gold prices were also affected by reports of a possible increase in the U.S. gold stockpile. The price of silver fell to \$1.05 per ounce, down from \$1.07 the previous day.

Base metals prices were mixed. Copper prices fell to \$1.05 per pound, down from \$1.07 the previous day. Zinc prices were steady at \$0.45 per pound.

Grain prices were also mixed. Wheat prices fell to \$1.15 per bushel, down from \$1.17 the previous day. Corn prices were steady at \$0.35 per bushel.

Oil prices were steady. Crude oil prices were at \$1.15 per barrel, down from \$1.17 the previous day. Gasoline prices were at \$0.25 per gallon.

Other commodity prices were also mixed. Soybean prices fell to \$0.45 per bushel, down from \$0.47 the previous day. Cotton prices were steady at \$0.15 per pound.

Financial Times Commodities and Agriculture section provides detailed market analysis and price data for various commodities and agricultural products. The section includes news articles, price tables, and market commentary.

BASE METALS: Copper prices fell sharply on the London Metal Exchange yesterday. The higher grade cash price dropped £34.50 to £1,050 a tonne, making a loss of more than £50 since the market reopened after the Easter holiday.

NICKEL: Nickel prices were steady. Three months' nickel prices were at \$1.15 per pound, down from \$1.17 the previous day. One month's nickel prices were at \$1.10 per pound.

SILVER: Silver prices were steady. Three months' silver prices were at \$1.05 per ounce, down from \$1.07 the previous day. One month's silver prices were at \$1.00 per ounce.

COPPER: Copper prices were steady. Three months' copper prices were at \$1.05 per pound, down from \$1.07 the previous day. One month's copper prices were at \$1.00 per pound.

COCAOA: Cocoa prices were steady. Three months' cocoa prices were at \$1.15 per pound, down from \$1.17 the previous day. One month's cocoa prices were at \$1.10 per pound.

COFFEE: Coffee prices were steady. Three months' coffee prices were at \$1.15 per pound, down from \$1.17 the previous day. One month's coffee prices were at \$1.10 per pound.

SOYABEAN MEAL: Soyabean meal prices were steady. Three months' soyabean meal prices were at \$1.15 per pound, down from \$1.17 the previous day. One month's soyabean meal prices were at \$1.10 per pound.

WHEAT: Wheat prices were steady. Three months' wheat prices were at \$1.15 per bushel, down from \$1.17 the previous day. One month's wheat prices were at \$1.10 per bushel.

CORN: Corn prices were steady. Three months' corn prices were at \$0.35 per bushel, down from \$0.37 the previous day. One month's corn prices were at \$0.30 per bushel.

CRUDE OIL: Crude oil prices were steady. Three months' crude oil prices were at \$1.15 per barrel, down from \$1.17 the previous day. One month's crude oil prices were at \$1.10 per barrel.

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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Firm tone to dollar and pound

The dollar was little changed, after a fairly quiet day on the foreign exchanges. There was a hint of nervousness ahead of the U.S. March trade figures to be published Friday...

slightly weaker against the French franc at FF 8.2275 compared with FF 8.2290. On the other hand the U.S. currency was a little firmer at SwFr 2.2170 against SwFr 2.2155 in terms of the Swiss franc...

The dollar was fixed higher against the D-mark at yesterday's fixing in Frankfurt at DM 2.6538. This was up from Tuesday's level of DM 2.6765 and there was no intervention by the Bundesbank...

25.967. Trade weighted index 126.1 against 127.1 six months ago. Sterling had a firm undertone all day, but traded within a narrow range. It opened at \$1.4095-1.4105 and touched a low of \$1.4080-1.4090...

FINANCIAL FUTURES

Low volume

Trading was extremely quiet in the London International Financial Futures Exchange yesterday. The volume of contracts traded remained relatively low as activity failed to pick up after the long Easter break...

Prices in London were marked up to early trading but soon stabilised and traded to a very narrow range for the rest of the day. The June price opened at 107.00 up from 106.25 on Tuesday...

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, ECU rate, % change from April 25, % change from previous day, Divergence limit %.

THE POUND SPOT AND FORWARD

Table with columns: Day's price, One month, Three months, Six months, One year.

THE DOLLAR SPOT AND FORWARD

Table with columns: Day's price, One month, Three months, Six months, One year.

OTHER CURRENCIES

Table listing various currencies like Argentina, Brazil, Canada, etc. with their respective rates.

CURRENCY MOVEMENTS

Table showing currency movements for Sterling, U.S. dollar, Australian dollar, etc.

CURRENCY RATES

Table showing currency rates for Sterling, U.S. dollar, Canadian dollar, etc.

EXCHANGE RATES

Table showing exchange rates for Pound Sterling, U.S. Dollar, Deutsche Mark, etc.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Table showing interest rates for various Euro-currency terms like Short term, 3 months, 6 months, 1 year.

MONEY MARKETS

Some longer term UK rates ease

Interest rates had a slightly softer tone at the longer end of the London money market yesterday, but there was little change overall. Sentiment was helped by the continued strength of the pound on the foreign exchanges...

the early assistance of £307m, mainly through purchases of band 4 bank bills. Major factors all operated against the market, and consisted of bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills from last week's tender...

another £58m. The early round of help was made up of £5m bank bills in band 2 (15-33 days maturity) at 8 1/2 per cent, £5m bank bills in band 3 (34-63 days) at 8 1/2 per cent, and £26m bank bills in band 4 (64-91 days) at 8 1/2 per cent.

bank bills in band 4 at 8 1/2 per cent. In the afternoon a further £92m bills were purchased through £2m local authority bills in band 1 (up to 14 days) at 8 1/2 per cent; £1m Treasury bills in band 3 at 8 1/2 per cent; £2m bank bills in band 3 at 8 1/2 per cent; £12m Treasury bills in band 4 at 8 1/2 per cent; and £7m bank bills in band 4 at 8 1/2 per cent.

MONEY RATES

Table showing money rates for various locations like Frankfurt, Paris, Zurich, Amsterdam, Tokyo, Milan, Brussels, Dublin.

LONDON MONEY RATES

Table showing London money rates for Sterling, Local Authority deposits, etc.

FT LONDON INTERBANK FIXING

Table showing interbank fixing rates for London, including LONDON INTERBANK FIXING and MONEY RATES.

FUTURES

It is proposed to publish a Survey on the above subject on Monday June 25th. Coverage of the markets will include L.I.F.F.E., Agricultural Futures and the International Petroleum Exchange.

NOTICE OF EARLY REDEMPTION

The Tokai Bank, Limited (Incorporated with limited liability in Japan) US\$20,000,000 Callable Negotiable Floating Rate London Dollar Certificates of Deposit.

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GOLD REPORT Heinhold Commodities Ltd. Plantation House, Mincing Lane, London EC3M 3DX Tel: 01-623 9611 Telex: 8950781

CAREER FUTURES COMMODITY/IFFE RECRUITMENT Jonathan Wren Please contact: Michael Hutchings 01 623 1266

Tillotson FINANCIAL OPTIONS Brokers of U.S. Traded Options in Stock Indices Bonds Currencies Gold Contact Charles Madden on 01-88 2424

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Art Galleries MARTYN GREGORY 'The Overland Route' Egypt and the Nile in 1842

Clubs RAMON'S NIGHTCLUB RESTAURANT, 42, Dean Street, W1, whose today's business can relax and enjoy an exciting evening.

April 1984

LONRHO INTERNATIONAL FINANCE N.V. Curacao, Netherlands Antilles Swiss Francs 100,000,000 6 3/8% Swiss Franc Bearer Bonds 1984-1994

FUTURES It is proposed to publish a Survey on the above subject on Monday June 25th. Coverage of the markets will include L.I.F.F.E., Agricultural Futures and the International Petroleum Exchange.

VONTOBEL EUROBONDINDICES Today's VONTOBEL EUROBONDINDICES PER 24 APRIL 1984

ROLINCO

LOOKS TO EUROPE AND FAR EAST

- * Total assets rise by £33.8 million to £896 million.
- * Modest rise in share price, mainly due to investments in Europe and the Far East.
- * Development in US disappointing, leading to further reduction in interests there.
- * Holdings in Australia also declined and some profits taken in Europe.
- * Net purchases made in Hong Kong and Japan.
- * Dollar interests fully hedged by forward transactions.
- * Share split of 5 new shares of fls 10 for each existing share of fls 50 arranged.



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Four bonds launched in weak market

By Mary Ann Sieghart in London

AN IMPROVEMENT in the New York market on Tuesday night opened a small window for Eurodollar new issues yesterday. Three fixed-rate bonds and one floating rate note were launched, but market demand was weak.

Creditanstalt Bankverein is raising \$100m through a seven-year bond, the proceeds of which will be swapped for floating rate debt. The issue has a 13 1/2 per cent coupon at a price of 99 1/2 and is led by Chase Manhattan with European Banking Company, Manufacturers Hanover, Merrill Lynch, Morgan Stanley and S. G. Warburg. It traded at a 1 1/2 per cent discount, outside the selling concession, but within the total fees.

Also swap-related was a \$70m bond for Japan Air Lines, guaranteed by Japan Inland Air "Japan Inc." paper bonds to be popular, particularly in the Far East, the coupon was set at 12 1/2 per cent for 10 years

SBIF Bank bond average

April 25	Previous
High	Low
100.009	98.056

with a price of 99 1/2. Led by Bankers Trust International and IBJ International, the issue traded just outside its 1 1/2 per cent selling concession.

Florida Federal Savings launched a \$100m bond on the same lines as the recent American Savings issues. But, reflecting the deterioration in the market, the coupon, at 12 1/2 per cent, is 1/2 per cent higher. The bond has a five-year life and a price of par plus 150 per cent back-swap to U.S. Treasury government agency securities. Lead managers are Salomon Brothers, Banque Nationale de Paris and Kidder Peabody and the issue traded slowly at a 1 1/2 to 1 3/4 per cent discount.

Taiyo Kobe Bank produced the fourth dollar issue - a \$100m floating rate note with a final maturity of 20 years but with put options for investors after eight, 10, 12 and 15 years.

Led by Credit Suisse First Boston with the borrower itself and Salomon Brothers, it pays 1/2 per cent over the mean of the six-month London interbank bid and offered rates at par. It traded at a discount equal to its 1/2 per cent front-end fees.

Encouraged by the pick-up in New York, the dollar secondary market saw price gains of around 1/4 point on the day but trading was mainly professional.

In Germany, Gould, the U.S. electronics company, is raising DM 100m through a seven-year bond with a 7 1/2 per cent coupon at par. Led by Commerzbank, the issue traded at a small 1 per cent discount.

Japan Inc. was also in evidence in the Swiss franc market with a Sfr 150m public issue for Japan Highway. It has an eight-year life with an indicated yield of 5 1/2 per cent and will be priced by lead manager UBS on Tuesday.

The strength of the dollar cancelled out any optimism from New York to leave prices unchanged in both Germany and Switzerland.

OVER-THE-COUNTER

Stock	Sales (Mtd)	High	Low	Last	Chg	Stock	Sales (Mtd)	High	Low	Last	Chg	Stock	Sales (Mtd)	High	Low	Last	Chg	
Continued from Page 38																		
OCIO To	893	7 1/2	6 1/2	6 1/2	+ 1/2	OCIO To	893	7 1/2	6 1/2	6 1/2	+ 1/2	OCIO To	893	7 1/2	6 1/2	6 1/2	+ 1/2	
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